



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1           [There is no reportable action as a result of the  
2           Board of Supervisors' closed session held today.]

3

4

5

6   **SUP. MOLINA, CHAIR:** GOOD MORNING, WE'RE GOING TO BEGIN THIS  
7 MORNING'S MEETING. THIS MORNING OUR INVOCATION WILL BE LED BY  
8 THE REVEREND JAMES R. POWELL OF THE PALMDALE UNITED METHODIST  
9 CHURCH. OUR PLEDGE THIS MORNING IS GOING TO BE LED BY CHARLES  
10 EICHELBERGER, A MEMBER OF THE HAWAIIAN GARDENS POST 7243 OF  
11 THE VETERANS OF FOREIGN WARS. WOULD YOU ALL PLEASE STAND?  
12 REVEREND, IT'S ALL YOURS.

13

14 **REV. JAMES R. POWELL:** LET US PAUSE FOR A MOMENT. CREATOR OF  
15 ALL LIFE AND ALL THAT IS, WE GIVE YOU THANKS TODAY THAT YOU'VE  
16 ALLOWED US TO BE HERE IN THIS PLACE AND FOR THE WORK IN FRONT  
17 OF THE COUNCIL, IN FRONT OF US EVERY DAY, THE AGENDAS YOU GIVE  
18 US, LET US NEVER LET THEM SUPERSEDE THE AGENDA YOU'VE GIVEN US  
19 AS HUMAN BEINGS. NOT TO LIVE IN FEAR AND NOT TO LIVE WITH  
20 UNCERTAINTY, FOR THAT CERTAINLY IS SOMETHING THAT GRIPS US,  
21 OUR COUNTY AND EVEN OUR COUNTRY. BUT, LORD, TODAY, TO LIVE  
22 FOCUSED ON THE HIGHER CALLINGS, THE CALLING TO LOVE AND TO  
23 CARE FOR OUR COMMUNITY, FOR OUR FAMILIES, FOR OUR FRIENDS. AND  
24 AS YOU CONTINUE TO GIVE US HEALTH AND STRENGTH TO DO THE WORK  
25 BEFORE US, LORD, LET US NOT EVER TIRE OF THESE THINGS YOU'VE



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1 GIVEN US, TO COUNT THE BLESSINGS THAT WE HAVE, TO SEE THOSE IN  
2 FRONT OF US AS OPPORTUNITIES TO LOVE AND TO CARE. AND HELP US  
3 TO RISE ABOVE THE SELF-CENTEREDNESS THAT WE TEND TO GRAVITATE  
4 TO SO THAT WE, SOONER THAN THE END OF OUR LIFE, WILL REALIZE  
5 WE ARE NOT THE CENTER OF THE UNIVERSE AND THAT YOU ARE. SO WE  
6 GIVE YOU THANKS TODAY. WE GIVE YOU THANKS FOR ALL THOSE WHO  
7 ARE DOING THEIR JOBS AND FOR THOSE AROUND US WHO ARE  
8 SUPPORTING AND CARING FOR US. WE ASK THIS IN YOUR MOST  
9 GRACIOUS NAME, AMEN.

10

11 **CHARLES EICHELBERGER:** WE ASK THAT YOU PUT YOUR HANDS OVER YOUR  
12 HEARTS AND REPEAT AFTER ME, PLEASE, OR WITH ME. [PLEDGE OF  
13 ALLEGIANCE RECITED.]

14

15 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH?

16

17 **SUP. ANTONOVICH:** WELL, THANK YOU. IT'S OUR PLEASURE TO ONCE  
18 AGAIN WELCOME PASTOR POWELL HERE. JIM HAS BEEN THE SENIOR  
19 PASTOR OF THE PALMDALE UNITED METHODIST CHURCH. AND HIS  
20 DEGREES WERE FROM SAN DIEGO STATE UNIVERSITY AND HIS MASTERS  
21 OF DIVINITY FROM EMORY UNIVERSITY, CHANDLER SCHOOL OF  
22 THEOLOGY. HE IS THE SENIOR PASTOR AT THE PALMDALE UNITED  
23 METHODIST AND THEY ARE CURRENTLY DEVELOPING A TWO-CAMPUS  
24 MINISTRY. IN ADDITION, HIS HOBBIES INCLUDE AUTOMOTIVE  
25 JOURNALISM, ALL WATER SPORTS, VIDEO PRODUCTION AND MUSIC. HE'S





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1 BEEN MARRIED THE PAST 27 YEARS TO STEPHANIE. THEY HAVE THREE  
2 SONS IN COLLEGE AND IN GRADUATE SCHOOL AND SOON TO HAVE A NEW  
3 DAUGHTER-IN-LAW, OR YOU HAVE THE NEW DAUGHTER-IN-LAW?

4

5 **REV. JAMES R. POWELL:** WE HAVE HER.

6

7 **SUP. ANTONOVICH:** NOW THEY HAVE A NEW DAUGHTER-IN-LAW. NEXT ONE  
8 DAY YOU'LL BE A GRANDPA.

9

10 **REV. JAMES R. POWELL:** RIGHT. [APPLAUSE.]

11

12 **SUP. KNABE:** MADAM CHAIR, MEMBERS OF THE BOARD, LADIES AND  
13 GENTLEMEN, IT'S MY PRIVILEGE TO PRESENT A CERTIFICATE OF  
14 APPRECIATION TO MR. CHARLES EICHELBERGER. CHARLES IS A MEMBER  
15 OF THE VETERANS OF FOREIGN WARS POST NO. 7243 IN HAWAIIAN  
16 GARDENS. HE IS ALSO A PAST COMMANDER OF THE AMERICAN LEGION  
17 POST 5217 IN LONG BEACH. HE SERVED OUR COUNTRY IN THE UNITED  
18 STATES MARINE CORPS FROM 1964 TO 1972 AS A SERGEANT WITH THE  
19 FIRST MARINE DIVISION IN VIETNAM. HE RECEIVED TWO PURPLE  
20 HEARTS, A NAVY COMMENDATION MEDAL, THREE MARINE CORPS GOOD  
21 CONDUCT MEDALS, A NATIONAL DEFENSE SERVICE MEDAL, AND A  
22 VIETNAM SERVICE MEDAL WITH TWO STARS, A REPUBLIC OF VIETNAM  
23 CAMPAIGN MEDAL AND A MERITORIOUS UNIT COMMENDATION MEDAL. HE  
24 IS MARRIED WITH THREE CHILDREN AND HAS LIVED IN THE FOURTH  
25 DISTRICT FOR 24 YEARS. SO ON BEHALF OF ALL OF US HERE AND OUR



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1 RESIDENTS HERE IN LOS ANGELES COUNTY, WE APPRECIATE YOU TAKING  
2 THE TIME TO LEAD US IN THE PLEDGE AND ALSO THANK YOU FOR YOUR  
3 SERVICE TO AMERICA. [APPLAUSE.]

4

5 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. ALL RIGHT. I'M GOING TO  
6 HAVE OUR EXECUTIVE OFFICER TO PLEASE CALL THE AGENDA.

7

8 **CLERK SACHI HAMAI:** GOOD MORNING, MADAM CHAIR, MEMBERS OF THE  
9 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 4, AGENDA FOR THE  
10 MEETING OF THE REGIONAL PARK AND OPEN SPACE DISTRICTS. ITEMS  
11 1-P AND 2-P. AND THOSE ITEMS ARE BEFORE YOU.

12

13 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE. SECONDED BY  
14 SUPERVISOR ANTONOVICH. IF THERE IS NO OBJECTION, SO ORDERED.

15

16 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS ITEMS 1 THROUGH 9. ON  
17 ITEM NO. 2, THERE IS A REQUEST FROM A MEMBER OF THE PUBLIC TO  
18 HOLD THIS ITEM. ON ITEM NO. 8, THERE'S A REQUEST FROM A MEMBER  
19 OF THE PUBLIC TO HOLD THIS ITEM. AND THE REMAINING ITEMS ARE  
20 BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** ON THOSE REMAINING ITEMS, MOVED BY  
23 SUPERVISOR YAROSLAVSKY. SECONDED BY SUPERVISOR ANTONOVICH. IF  
24 THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK SACHI HAMAI:** ON PAGE 10, CONSENT CALENDAR, ITEMS 10  
2 THROUGH 43. ON ITEM NO. 11, SUPERVISOR RIDLEY-THOMAS REQUESTS  
3 THAT THIS ITEM BE HELD. ON ITEM NO. 12, SUPERVISOR ANTONOVICH  
4 AND MEMBERS OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON  
5 ITEM NO. 13, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO  
6 HOLD THIS ITEM. ON ITEM NO. 14, AS INDICATED ON THE  
7 SUPPLEMENTAL AGENDA, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT  
8 THIS ITEM BE REFERRED BACK TO HIS OFFICE. ON ITEM NO. 15, THE  
9 CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE REFERRED  
10 BACK TO HIS DEPARTMENT. ON ITEM NO. 19, THERE'S A REQUEST FROM  
11 A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NO. 22,  
12 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS  
13 ITEM. ON ITEM NO. 28, THERE'S A REQUEST FROM A MEMBER OF THE  
14 PUBLIC TO HOLD THIS ITEM. AND THE REMAINING ITEMS UNDER THE  
15 CONSENT CALENDAR ARE BEFORE YOU.

16

17 **SUP. MOLINA, CHAIR:** ON THOSE REMAINING ITEMS, MOVED BY  
18 SUPERVISOR ANTONOVICH. SECONDED BY SUPERVISOR KNABE. IF  
19 THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK SACHI HAMAI:** ON PAGE 24, ORDINANCES FOR INTRODUCTIONS,  
22 ITEMS 44 THROUGH 46. ON ITEM NO. 44, AS INDICATED ON THE  
23 SUPPLEMENTAL AGENDA, THE CHIEF EXECUTIVE OFFICER REQUESTS THAT  
24 THIS ITEM BE REFERRED BACK TO HIS OFFICE. ON ITEM NO. 45, I'LL  
25 READ THE SHORT TITLE IN FOR THE RECORD. THIS IS AN ORDINANCE





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1 FOR INTRODUCTION AMENDING TITLE 5, PERSONNEL OF THE LOS  
2 ANGELES COUNTY CODE RELATING TO THE APPOINTMENT OF COMMISSION  
3 MEMBERS TO THE EMPLOYEE RELATIONS COMMISSION BY CHANGING THE  
4 REQUIREMENTS FOR APPOINTMENT AS CHAIRMAN EMERITUS. AND ON THIS  
5 ITEM, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD  
6 THIS ITEM. ON ITEM NO. 46, THE CHIEF EXECUTIVE OFFICER  
7 REQUESTS THAT THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THOSE ITEMS -- ON THOSE  
10 REFERRALS ON ITEM 45, RIGHT? THIS IS THE ONLY ONE THAT'S  
11 BEFORE US.

12

13 **CLERK SACHI HAMAI:** 45 WE'RE HOLDING FOR A MEMBER OF THE  
14 PUBLIC.

15

16 **SUP. MOLINA, CHAIR:** OH, THAT'S RIGHT. ALL RIGHT.

17

18 **CLERK SACHI HAMAI:** SEPARATE MATTER, ITEM 47. AND AGAIN I'LL  
19 READ THE SHORT TITLE IN FOR THE RECORD. THIS IS THE TREASURER  
20 AND TAX COLLECTOR'S RECOMMENDATION FOR A RESOLUTION  
21 AUTHORIZING THE ISSUANCE AND SALE OF THE LAWNGDALE ELEMENTARY  
22 SCHOOL DISTRICT 1998 ELECTION GENERAL OBLIGATION BOND SERIES C  
23 AND D IN AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$3  
24 MILLION. AND THIS ITEM IS BEFORE YOU.

25



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1   **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THAT ITEM, MOVED BY  
2   SUPERVISOR KNABE. SECONDED BY SUPERVISOR YAROSLAVSKY. IF  
3   THERE'S NO OBJECTION, SO ORDERED. MISCELLANEOUS ADDITIONS TO  
4   THE AGENDA WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF  
5   THE MEETING AS INDICATED ON THE SUPPLEMENTAL AGENDA, ITEM 48-  
6   A.

7

8   **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH. SECONDED  
9   BY SUPERVISOR KNABE. IF THERE IS NO OBJECTION, SO ORDERED.

10

11   **CLERK SACHI HAMAI:** 48-B.

12

13   **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
14   BY SUPERVISOR YAROSLAVSKY. IF THERE IS NO OBJECTION, SO  
15   ORDERED.

16

17   **CLERK SACHI HAMAI:** 48-C.

18

19   **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH. SECONDED  
20   BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION. SO ORDERED.

21

22   **CLERK SACHI HAMAI:** ON 48-D, SUPERVISOR YAROSLAVSKY VOTES NO ON  
23   THIS ITEM. AND ALSO, THERE'S A REQUEST FROM A MEMBER OF THE  
24   PUBLIC TO HOLD THIS ITEM.

25



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1    **SUP. MOLINA, CHAIR:** VERY GOOD. WE WILL HOLD THAT ITEM.

2

3    **CLERK SACHI HAMAI:** AND THAT COMPLETES THE READING OF THE  
4    AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH  
5    SUPERVISORIAL DISTRICT NO. 1.

6

7    **SUP. MOLINA, CHAIR:** THANK YOU. THIS MORNING IT IS INDEED MY  
8    HONOR TO WELCOME ARMANDO NOGAL. HE IS OUR AUGUST 2010 LOS  
9    ANGELES COUNTY STAR IN THE CATEGORY OF SERVICE EXCELLENCE AND  
10    ORGANIZATIONAL EFFECTIVENESS. ARMANDO IS A 21-YEAR VETERAN OF  
11    THE DEPARTMENT OF CONSUMER AFFAIRS AND CURRENTLY SERVES AS THE  
12    DIRECTOR'S EXECUTIVE ASSISTANT. ARMANDO IS HIGHLY PROFESSIONAL  
13    AND EFFICIENT, YET HE STANDS OUT BY NEVER HESITATING TO TAKE  
14    ON SPECIAL PROJECTS THAT IMPROVE DEPARTMENTAL OPERATIONS AND  
15    CERTAINLY BENEFIT CONSUMERS, AS WELL. HIS INNOVATIVE IDEAS  
16    HAVE LED TO MANY IMPROVEMENTS, INCLUDING EVENT SCHEDULING AND  
17    EFFECTIVELY MANAGING CONTINUAL REFERRALS FROM THE BOARD OF  
18    SUPERVISORS, WHICH OF COURSE THERE ARE MANY. AS EACH OF US  
19    KNOW, OUR STAFF MEMBERS CONTINUALLY CALL ON ARMANDO TO ASSIST  
20    WITH COMPLEX AND URGENT CASES, AND HE ALWAYS COMES THROUGH.  
21    ARMANDO IS TRULY A BEHIND-THE-SCENES KIND OF GUY AND HERO FOR  
22    ALL OF US. HIS CAPABILITY AIDS COUNTY RESIDENTS WHO ARE  
23    VICTIMS OF SCAMS OR FACING FORECLOSURE OR NUMEROUS OTHER  
24    MATTERS WHICH REQUIRE PATIENCE, THOUGHTFULNESS AND CERTAINLY  
25    EFFICIENCY. IN ADDITION TO THE FANTASTIC PEOPLE SKILLS THAT



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1 ARMANDO POSSESSES, HE NEVER FAILS TO CREATE NEW AND INNOVATIVE  
2 WAYS TO UTILIZE TECHNOLOGY AND IMPROVE COMMUNICATION. AND WE  
3 WANT TO THANK HIM FOR HIS TWO DECADES OF AN AMAZING PUBLIC  
4 SERVICE WITH ALL OF US. SO WE, HE'S ONE OF OUR SHINING STARS  
5 IN COUNTY SERVICE, AND WE WANT TO PRESENT HIM WITH HIS COUNTY  
6 STARS PIN WHICH HE WILL PROUDLY WEAR. HE IS JOINED HERE BY HIS  
7 COLLEAGUES AND DIRECTOR, BUT ALSO MORE IMPORTANTLY BY HIS  
8 PARENTS AND HIS NEPHEW. SO BEFORE I ASK ARMANDO TO SPEAK, I'M  
9 GOING TO ASK HIS FAMILY TO COME UP HIS COLLEAGUES THAT WOULD  
10 LIKE TO SHARE A FEW WORDS OF HIS NOMINATION.

11

12 **SPEAKER:** THANK YOU, SUPERVISOR, BOARD OF SUPERVISORS. THERE'S  
13 ONLY ONE THING I'D HAVE TO SAY TRULY ABOUT ARMANDO. IN THE  
14 LAST 15 YEARS THAT I WORKED FOR THE DEPARTMENT OF CONSUMER  
15 AFFAIRS, I HAVE NEVER SEEN ARMANDO WITHOUT A BROAD SMILE ON  
16 HIS FACE. EVERYTHING THAT COMES TO THE DEPARTMENT, EVERY  
17 ISSUE, EVERY CHALLENGE, HE ALWAYS RESPONDS WITH A SMILE.  
18 SOMETIMES HE MAKES ME WONDER IF HE SUBMITTED HIS RETIREMENT  
19 PAPERWORK BECAUSE HE'S GOT THAT RETIREMENT TYPE OF SMILE. YOU  
20 KNOW, WE REALLY, REALLY APPRECIATE ALL THAT YOU DO, AND  
21 CLEARLY THE DIFFERENCE THAT YOU MAKE FOR CONSUMERS, FOR OUR  
22 PEERS, AND THE MOST IMPORTANTLY OUR STAFF THAT HAVE TO FOLLOW-  
23 UP WITH THESE ISSUES. THANK YOU, ARMANDO. [APPLAUSE.]

24



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1   **ARMONDO NOGAL:** WOW, ALL I CAN SAY IS THANK YOU. I NEVER  
2   EXPECTED THIS. I'M HONORED. AND I ACCEPT THIS AWARD  
3   GRACIOUSLY. THANK YOU VERY MUCH. BUT I'M NOT THE ONLY ONE THAT  
4   WORKS HARD AROUND HERE. MY COLLEAGUES, MY COWORKERS  
5   DOWNSTAIRS, THEY DAY IN AND DAY OUT. SO THANK YOU VERY MUCH.  
6   THANK YOU.

7

8   **SUP. MOLINA, CHAIR:** THANK YOU. [APPLAUSE.] ARMANDO, WHY DON'T  
9   YOU COME UP AND TAKE A PICTURE? SUPERVISOR YAROSLAVSKY, DO YOU  
10   HAVE A PRESENTATION?

11

12   **SUP. YAROSLAVSKY:** YES, I'D LIKE TO ASK THE MAKE-A-WISH  
13   FOUNDATION FOLKS TO JOIN ME WHO ARE HERE? MADAM CHAIR, IT'S MY  
14   PRIVILEGE THIS MORNING TO WELCOME TO THE BOARD REPRESENTATIVES  
15   OF THE MAKE-A-WISH FOUNDATION. AND WE'RE JOINED BY DR. RAMIN  
16   BASHI, WHO IS VICE PRESIDENT AND C.A.O. OF THE MAKE-A-WISH  
17   FOUNDATION OF GREATER LOS ANGELES, KATHLEEN PUENTES, WHO IS  
18   THE WISH MOM, A RESIDENT OF SIERRA MADRE, ALONG WITH HER-- HER  
19   SON IS NOT HERE, RIGHT? NOT ABLE TO BE HERE TODAY. HER SON,  
20   BRIAN. THE FAMILY JUST RETURNED FROM HIS WISH EXPERIENCE TO  
21   ATTEND THE BRITISH OPEN IN ST. ANDREW, SCOTLAND. SHE'LL SHARE  
22   HER PERSONAL EXPERIENCE IN A MOMENT. AND CLAIRE WEINLAND, NOT  
23   ABLE TO BE HERE. OKAY. AND STEVE VANDERPOOL, WHO IS WITH THE  
24   MAKE-A-WISH FOUNDATION, AS WELL. THOSE ARE THE FOLKS WHO ARE  
25   WITH ME. MAKE-A-WISH FOUNDATION WAS ESTABLISHED IN THE UNITED



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1 STATES 30 YEARS AGO IN AN EFFORT TO BRING JOY AND HOPE TO THE  
2 LIVES OF CHILDREN WITH LIFE-THREATENING MEDICAL CONDITIONS BY  
3 GRANTING THEIR FONDEST WISH. AND SINCE THAT TIME, THE  
4 ORGANIZATION HAS GROWN TO INCLUDE CHAPTERS ALL OVER THE  
5 NATION. THE MAKE-A-WISH FOUNDATION OF GREATER LOS ANGELES WAS  
6 FOUNDED IN 1983 AND HAS BEEN ENRICHING THE LIVES OF CHILDREN  
7 IN OUR COUNTY EVER SINCE. THE MAKE-A-WISH FOUNDATION OF  
8 GREATER LOS ANGELES NOW PROUDLY MARKS THE OCCASION OF THREE  
9 NOTEWORTHY ACHIEVEMENTS, NAMELY FULFILLING ITS SEVEN  
10 THOUSANDTH WISH AS A CHAPTER, THE GRANTING OF 200 WISHES OVER  
11 THE SUMMER MONTHS, AND SETTING A CHAPTER RECORD FOR THE MOST  
12 WISHES GRANTED, NUMBERING MORE THAN 400 IN A SINGLE FISCAL  
13 YEAR. THE MAKE-A-WISH FOUNDATION OF GREATER LOS ANGELES IS  
14 SLATED TO FULFILL ITS SEVEN THOUSANDTH WISH ON AUGUST 18, 2010  
15 ON BEHALF OF A 13-YEAR-OLD CHILD, RESIDENT OF CALABASAS, TO BE  
16 GRANTED BY H.G.T.V. DESIGNER, KIM MILES. AND YOU GUYS WILL  
17 EXPLAIN WHAT THAT WISH IS. SO THE BOARD OF SUPERVISORS OF LOS  
18 ANGELES COUNTY WANT TO TAKE THIS OPPORTUNITY TO COMMEND AND  
19 CONGRATULATE THE MAKE-A-WISH FOUNDATION FOR ITS CREATIVE AND  
20 COMPASSIONATE EFFORTS TO BRING SOME CHEER AND COMFORT INTO THE  
21 LIVES OF TERMINALLY ILL CHILDREN AND EXTEND ITS  
22 CONGRATULATIONS AND BEST WISHES AND I WOULD ADD GRATITUDE, FOR  
23 CONTINUED SUCCESS FOR THE WORK YOU'VE DONE AND CONTINUED  
24 SUCCESS WELL INTO THE FUTURE. I THINK ALL OF US ARE FAMILIAR  
25 WITH THE MAKE-A-WISH FOUNDATION, SOME OF US INTIMATELY, AND





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1 RECOGNIZE THE UNIQUE JOY THAT YOU BRING TO THE LIVES OF YOUNG  
2 KIDS WHO ARE FACING JUST UNTHINKABLE CHALLENGES IN THEIR  
3 LIVES. SO I WANT TO THANK YOU AND PRESENT THIS PROCLAMATION TO  
4 YOU FROM ALL FIVE SUPERVISORS. [APPLAUSE.]

5

6 **SPEAKER:** THANK YOU, SUPERVISOR YAROSLAVSKY, AND THANK YOU TO  
7 THE ENTIRE BOARD. THERE'S NOTHING MORE REWARDING THAN GRANTING  
8 A CHILD'S WISH, ESPECIALLY ONE WHO IS FACING A LIFE-  
9 THREATENING MEDICAL CONDITION. SINCE 1983, THE GREATER LOS  
10 ANGELES CHAPTER OF THE MAKE-A-WISH FOUNDATION HAS GRANTED  
11 CHILDREN'S HEARTFELT WISHES. AND IN DOING SO, WE ACCOMPLISH  
12 OUR MISSION, WHICH IS TO BRING HOPE, STRENGTH AND JOY TO EVERY  
13 CHILD. OUR WORK MAKES SUCH A DIFFERENCE IN EVERY CHILD'S LIFE  
14 AS WELL AS THEIR FAMILY'S. TOMORROW WE'LL BE HONORED TO GRANT  
15 CLAIRE'S WISH. CLAIRE IS A YOUNG 14-YEAR-OLD GIRL FROM  
16 CALABASAS WHO IS BATTLING CYSTIC FIBROSIS. HER WISH IS ONE OF  
17 MANY UNIQUE WISHES THAT WE GRANT EVERY DAY. FURTHERMORE, THE  
18 GRANTING OF THIS PARTICULAR WISH EARMARKS OUR SEVEN THOUSANDTH  
19 WISH IN OUR 27-YEAR HISTORY OF THE GREATER LOS ANGELES  
20 CHAPTER. AS I SPEAK HERE TODAY, RIGHT NOW INTERIOR DESIGNER  
21 KIM MILES FROM H.G.T.V. IS PUTTING THE FINAL TOUCHES OF  
22 CLAIRE'S ULTIMATE MERMAID DREAM, OR BEDROOM, I'M SORRY. THIS  
23 IS AN IMPORTANT MILESTONE IN OUR HISTORY. WOW, WHAT AN AMAZING  
24 ACCOMPLISHMENT. TO SEAT 7,000 CHILDREN, DODGER STADIUM NEEDS  
25 TO EXPAND ITS OUTFIELD PAVILION. THE KODAK THEATER WOULD HAVE



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1 TO MORE THAN DOUBLE ITS CAPACITY. MAKE-A-WISH FOUNDATION IS A  
2 NATIONAL ORGANIZATION WITH A LOCAL FOCUS. THE FUNDS ARE RAISED  
3 RIGHT HERE IN OUR COUNTY. THERE ARE SO MANY PEOPLE IN THE LOS  
4 ANGELES COUNTY WHO SHARE THE POWER OF THE WISH: OUR GENEROUS  
5 DONORS, OUR HUNDREDS OF VOLUNTEERS WHO ARE RIGHT HERE  
6 WITNESSING THIS EVENT, THE MEDICAL COMMUNITY AND OUR FABULOUS  
7 FAMILIES. WE ALL PLAY AN INTEGRAL PART. THANK YOU FOR DOING  
8 THAT. HOWEVER, THERE'S STILL A TREMENDOUS AMOUNT OF WORK TO  
9 DO. BECAUSE, YOU SEE, LOS ANGELES COUNTY IS ALSO WELL-  
10 REPRESENTED IN THE NUMBER OF CHILDREN ELIGIBLE FOR A WISH.  
11 MEETING THE COST OF THESE WISHES RELIES SOLELY ON THE FUNDS  
12 WHICH ARE RAISED AND DONATED HERE IN OUR COUNTY. A HEARTFELT  
13 WISH CAN VARY FROM SOMETHING SIMPLE LIKE A SHOPPING SPREE TO  
14 SOMETHING EXTRAORDINARILY UNIQUE, LIKE A TRIP TO GO TO  
15 SCOTLAND TO SEE AN EVENT THAT WAS FIRST HELD 150 YEARS AGO. NO  
16 ONE CAN SHARE THE POWER OF A WISH BETTER THAN A FAMILY MEMBER.  
17 I'D LIKE TO INTRODUCE YOU TO KATHLEEN PUENTES, WHO JUST  
18 RETURNED FROM THAT EXTRAORDINARILY UNIQUE WISH EXPERIENCE WE  
19 PUT TOGETHER FOR HER SON, BRIAN. THANK YOU AGAIN FOR HAVING  
20 US. WE ARE HUMBLY HONORED. AND KATHLEEN WOULD LIKE TO SAY A  
21 FEW WORDS. THANK YOU. [APPLAUSE.]

22

23 **KATHLEEN PUENTES:** FIRST, LET ME THANK YOU, THE L.A. BOARD OF  
24 SUPERVISORS, FOR RECOGNIZING THE UNBELIEVABLE WORK THAT THE  
25 GREATER LOS ANGELES MAKE-A-WISH FOUNDATION DOES FOR CHILDREN



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1 IN OUR COMMUNITIES. IT'S TRULY AN HONOR TO SPEAK BRIEFLY ON  
2 THEIR BEHALF TODAY. I THINK WE ALL KNOW HOW DIFFICULT LIFE CAN  
3 BE. ESPECIALLY TODAY IN OUR DEPRESSED ECONOMY. THERE ARE MANY  
4 WORTHY NONPROFIT ORGANIZATIONS OPERATING IN OUR COMMUNITIES. I  
5 KNOW, BECAUSE PRIOR TO BECOMING UNEMPLOYED 15 MONTHS AGO, I  
6 SPENT MORE THAN A DECADE WORKING WITH HUNDREDS OF NONPROFITS  
7 ACROSS THE COUNTRY. WE ALL KNOW THE IMPORTANCE OF MEETING THE  
8 PHYSICAL NEEDS OF OUR COMMUNITY THROUGH THE CHARITABLE  
9 ORGANIZATIONS THAT ARE OUT THERE. HOWEVER, THREE YEARS AGO  
10 WHEN MY SON BRIAN WAS DIAGNOSED WITH STAGE 4 CANCER, ONLY SIX  
11 SHORT MONTHS AFTER MY HUSBAND HAD BEEN DIAGNOSED WITH  
12 LEUKEMIA, THERE WAS NO CHARITY I COULD TURN TO FOR THE HELP OF  
13 PHYSICAL NEEDS IN MY FAMILY. ONLY GOD, THE DOCTORS AND THE  
14 NURSES COULD DO THAT. BUT MAKE NO MISTAKE. WE WERE A FAMILY IN  
15 NEED OF CHARITABLE ASSISTANCE, EVEN IF I DIDN'T KNOW IT AT  
16 THAT TIME. THANK GOD FOR THE MAKE-A-WISH FOUNDATION. AS WE  
17 DEALT WITH LOST HOPE AND SHATTERED DREAMS, BRIAN, MY SON,  
18 BATTLED CANCER, OFTEN TEETERING BETWEEN LIFE AND DEATH. WHAT  
19 BECAME CLEAR IS THAT HIS DREAMS NO LONGER SEEMED TO MATTER.  
20 FOCUS FOR THIS TENDER-AGED TEENAGER AND HIS PARENTS WAS ONLY  
21 ON STAYING ALIVE AS HE BOLDLY CHALLENGED HIS DESTINY. WHAT  
22 TEENAGER SHOULD HAVE TO GO THROUGH SOMETHING LIKE THAT WHEN HE  
23 SHOULD BE GOING ON HIS FIRST DATE OR TO HIS FIRST SCHOOL  
24 DANCE? BUT DISEASE IS NO RESPECTER OF CHILDREN OR  
25 SOCIOECONOMIC CLASSES. BUT NEITHER IS THE MAKE-A-WISH



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1 FOUNDATION. AND I AM MOST GRATEFUL FOR THAT. THE MAKE-A-WISH  
2 FOUNDATION IS ALL ABOUT RESTORING A WEARY AND BURDENED HEART,  
3 GIVING JOY AND GIVING HOPE. LITTLE DID I REALIZE THAT WHAT MY  
4 FAMILY NEEDED MOST AT THAT TIME WAS RENEWED DREAMS TO INSPIRE  
5 HOPE AGAIN IN MY SON'S LIFE AND IN OURS. LET ME SHARE A SHORT  
6 HISTORY OF BRIAN'S WISH. MY SON LOVES GOLF. HE LOVES GOLF.  
7 INCREDIBLY HIS FIRST WORD WAS NOT MAMA, DA DA, NOTHING LIKE  
8 THAT. MY SON'S FIRST WORD WAS "GOLF." EVERY DAY WHEN MY  
9 HUSBAND DROVE HIM TO HIS PARENTS' HOUSE, HE WOULD PASS A GOLF  
10 COURSE. AND HE WOULD GO "LOOK, BRIAN, GOLF." THEN ONE DAY, AS  
11 THEY WERE DRIVING PAST THIS GOLF COURSE, BRIAN JUST BLURTED  
12 OUT, "GOLF!" WELL, GOLF MY SON HAS LOVED SINCE HE COULD FIRST  
13 SPEAK AND HOLD A PLASTIC CLUB IN HIS HANDS. LAST MONTH, WE  
14 RETURNED FROM BRIAN'S AWE-INSPIRING WISH, TO GO TO THE 150TH  
15 BRITISH OPEN AT ST. ANDREW'S, THE OLD COURSE IN SCOTLAND.  
16 THANK YOU, MAKE-A-WISH FOUNDATION. YOU CAN'T EVEN BEGIN TO  
17 IMAGINE WHAT A PRECIOUS GIFT THIS WAS. THIS WISH HAS RESTORED  
18 NOT ONLY BRIAN'S ABILITY TO DREAM BIG AND ENJOY LIFE BUT OURS,  
19 AS WELL. MY SON DOES NOT LIVE IN THE HISTORY OF HIS BATTLED  
20 PAST BUT DREAMS OF HIS FUTURE NOW. HE NO LONGER IS EMOTIONALLY  
21 BURDENED BY HIS HEALTH CHALLENGES, WORRYING WHETHER HIS SORE  
22 JOINTS OR UNKNOWN PAIN MEANS HIS CANCER HAS RETURNED. TODAY,  
23 BRIAN IS LED BY HIS DREAMS AND INSPIRED BY THE HOPE THAT THEY  
24 BRING. THANK YOU, MAKE-A-WISH FOUNDATION, FOR NOT ONLY  
25 ALLOWING ME TO BE PART OF YOUR SUMMER OF 200 WISHES, BUT ALSO



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1 ONE OF THOSE 7,000 WISHES YOUR LOS ANGELES CHAPTER OF MAKE-A-  
2 WISH HAS GRANTED SINCE INCEPTION. YOU TRULY DESERVE THIS  
3 RECOGNITION BY THE LOS ANGELES BOARD OF SUPERVISORS, AND I  
4 THANK YOU FOR ALLOWING ME TO SHARE MY SON'S STORY TODAY.  
5 [APPLAUSE.]

6

7 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE?

8

9 **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD.  
10 CONGRATULATIONS AGAIN TO MAKE-A-WISH FOUNDATION. IT'S NICE TO  
11 HEAR THOSE GREAT STORIES. I'M VERY PLEASED TO HAVE WITH US  
12 HERE TODAY THE MULTI-AGENCY TEAM THAT CREATED THE ACCESS TO  
13 HOUSING AND HEALTH PROGRAM. SINCE THIS PROGRAM WAS INITIATED  
14 BACK IN 2006 BY MY MOTION, WE HAVE SUCCESSFULLY CONNECTED  
15 DOZENS OF HOMELESS MEN AND WOMEN WITH PERMANENT HOUSING THAT  
16 HAVE COME THROUGH OUR COUNTY HOSPITALS. I'M VERY PROUD TO SAY  
17 THAT THE ACCESS TO HOUSING AND HEALTH IS THE FIRST HOSPITAL-  
18 TO-HOME PROGRAM IN THE NATION WHICH SPECIFICALLY TARGETS  
19 PERSONS WITH CHRONIC PHYSICAL ILLNESSES, AND IT IS THE FIRST  
20 TIME THAT D.H.S. HAS HAD DIRECT ACCESS TO HOUSING RESOURCES  
21 FOR THE MANY HOMELESS INDIVIDUALS WHO UTILIZE OUR E.R. AND  
22 INPATIENT HOSPITAL SERVICES. ACCESS TO HOUSING FOR HEALTH HAS  
23 PROVEN THAT THERE ARE COST-EFFECTIVE AND HUMANE WAYS TO ASSIST  
24 THE HOMELESS INDIVIDUALS BY PROVIDING PERMANENT HOUSING WITH  
25 SOME SUPPORTIVE SERVICES RATHER THAN ALLOWING THESE FOLKS AND



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1 INDIVIDUALS TO CYCLE IN AND OUT OF OUR E.R.S, JAILS AND OTHER  
2 PLACES THROUGHOUT THE COUNTY. THE RESULTS SPEAK FOR  
3 THEMSELVES. TO DATE, 101 INDIVIDUALS HAVE BEEN PERMANENTLY  
4 HOUSED AND 13 ARE PENDING PERMANENT HOUSING PLACEMENT. NINETY-  
5 FIVE PERCENT OF THESE FOLKS HAVE REMAINED SUCCESSFULLY IN  
6 HOUSING AFTER 12 MONTHS. AND THERE HAS BEEN A 76 PERCENT  
7 REDUCTION OF E.R. VISITS AND AN 85 PERCENT REDUCTION IN  
8 INPATIENT DAYS FOR THESE INDIVIDUALS. AS WITH MANY OF OUR  
9 PROGRAMS SERVING THE HOMELESS, ACCESS TO HOUSING AND HEALTH IS  
10 A MULTI-AGENCY COLLABORATION. IN PARTNERSHIP WITH MY OFFICE,  
11 C.E.O., D.H.S., COMMUNITY DEVELOPMENT COMMISSION, THE HOUSING  
12 AUTHORITY OF THE CITY OF LOS ANGELES AND HOMELESS HEALTHCARE  
13 L.A., WE ARE ALSO VERY HAPPY TO NOTE THAT THIS PROGRAM  
14 RECEIVED A NATIONAL AWARD THIS YEAR FROM N.A.C.O. AND SO WE  
15 WANTED TO THANK THEM AND TAKE THE TIME TO SHOW YOU THE FOLKS  
16 THAT MADE THIS POSSIBLE. IT'S ONE OF THOSE PROGRAMS EVERY  
17 TUESDAY WE BRING IN MOTIONS AND WE DO DIFFERENT THINGS AND YOU  
18 WONDER SOMETIMES WHATEVER HAPPENS TO THOSE PROGRAMS? WELL,  
19 LADIES AND GENTLEMEN, I'M HERE TO SHARE WITH YOU THESE  
20 INDIVIDUALS MADE A PROGRAM HAPPEN, CHANGING THE LIVES OF  
21 INDIVIDUALS, THE HOMELESS INDIVIDUALS THAT ARE SUCH A BIG PART  
22 OF THE KIND OF WORK THAT WE HAVE TO DO EACH AND EVERY DAY. SO  
23 I HAVE ELDA LAZARO AND MARK CASANOVA HERE FROM HOMELESS  
24 HEALTHCARE L.A., AND I HAVE A SCROLL FOR THEM. AND THEN FROM  
25 THE CITY, HOUSING AUTHORITY OF THE CITY OF LOS ANGELES, WE





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1 HAVE ROBERT AYALA. ROBERT? AND THEN FROM OUR DEPARTMENT OF  
2 HEALTH SERVICES, WE HAVE DR. JOHN SCHUNHOFF, ROWENA MAGGONA,  
3 VICKI NOGADA, AND KAREN BERNSTEIN FROM D.H.S. AND THEN FROM --  
4 WE HAVE, LET'S SEE. WE HAVE MARINE FABRICANTE, MARIA SANGS,  
5 AND LOIS STAR FROM THE HOUSING AUTHORITY, COUNTY OF LOS  
6 ANGELES AS WELL AS OLIVIA BOYCE, FROM THE C.E.O. SO WE GOT IT  
7 HERE. I GAVE THE DEPARTMENT OF HEALTH SERVICES THE WRONG ONE.  
8 [LAUGHTER.] ALL RIGHT. I DIDN'T MENTION SEAN ROGAN, OUR  
9 EXECUTIVE DIRECTOR OF COMMUNITY DEVELOPMENT. WHICH ONE OF THE  
10 GROUP WOULD LIKE TO SAY A FEW WORDS? OLIVIA. TAKE CHARGE.

11

12 **OLIVIA BOYCE:** HI, EVERYONE, BOARD AND SUPERVISOR KNABE, THANK  
13 YOU SO MUCH FOR SUPPORTING US WITH THE ACCESS TO HOUSING FOR  
14 HEALTH. I'M THE HOMELESS COORDINATOR FOR THE CHIEF EXECUTIVE  
15 OFFICE BUT I WORKED FOR MANY YEARS, SINCE THE INCEPTION OF  
16 AHH, HAVE TO SAY THAT EVERY PERSON UP HERE AND EVERY  
17 ORGANIZATION HAS WORKED TIRELESSLY TO MAKE THIS PROJECT WORK.  
18 THIS IS A VERY CHALLENGING CLIENTELE. AND EVERYBODY ROSE TO  
19 THE OCCASION TO MEET ALL OF THE NEEDS AND MAKE SUCH A  
20 DIFFERENCE WITH PERMANENT HOUSING AND SERVICES THAT ARE SO  
21 CRITICAL FOR THE SUCCESS OF THIS POPULATION. SO THANK YOU AND  
22 THANK YOU AGAIN, SUPERVISOR KNABE, FOR YOUR ONGOING SUPPORT.  
23 WE REALLY APPRECIATE IT VERY MUCH. THANK YOU.

24

25 **SUP. KNABE:** MADAM CHAIR, THAT'S MY PRESENTATION. THANK YOU.



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1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH, YOUR PRESENTATIONS?

3

4 **SUP. ANTONOVICH:** WELL THIS IS A REAL OPPORTUNITY TO RECOGNIZE  
5 ONE OF THE GREAT HUMAN BEINGS NOT JUST IN OUR COUNTY, STATE  
6 AND NATION BUT THE WORLD. IF YOU WANT TO DESCRIBE A WORD,  
7 INTEGRITY, IT WOULD BE STAN CHAMBERS. AS A BOY GROWING UP, I  
8 WATCHED STAN ON THE TELEVISION SCREEN WHICH IS ABOUT 6 INCHES  
9 AND HE'D INTERVIEW PEOPLE ON SUNSET AND VINE, HOLLYWOOD. AND  
10 BECAUSE NOBODY HAD -- WE WERE ALL POOR, NOBODY HAD  
11 TELEVISIONS, SO THEY'D HAVE THE TELEVISIONS IN THE STORES  
12 WHERE THE PEOPLE WOULD GATHER AROUND AND WATCH. AND THERE WAS  
13 STAN, INTERVIEWING PEOPLE. AND WHAT MAKES HIM UNIQUE IS HE  
14 DIDN'T COVER DON BONITO WILSON, WHO CREATED THIS GREAT COUNTY,  
15 BUT HE WAS COVERING THE BOARD OF SUPERVISORS BEFORE KENNY HAHN  
16 WAS A SUPERVISOR. SO YOU CAN IMAGINE HOW THAT GOES. SO HE IS  
17 HERE TODAY WITH HIS WIFE, GIGI, AND HIS SONS, STEVE AND BILL,  
18 AND HIS GRANDSON, PATRICK. AND JAMIE WE KNOW WORKS FOR  
19 K.T.L.A. AS A REPORTER, FOLLOWING IN STAN'S FOOTSTEPS. AS WE  
20 DECLARE APRIL 17TH AS STAN CHAMBERS DAY THROUGHOUT LOS ANGELES  
21 COUNTY. AS I SAID, HE'S COVERED THE BOARD OF SUPERVISORS  
22 BEFORE KENNY HAHN. HE COVERED MOST OF THE MAJOR EVENTS IN OUR  
23 COUNTY INCLUDING POLITICAL ELECTIONS, FLOODS, EARTHQUAKES,  
24 HUMAN TRAGEDIES, RIOTS, ASSASSINATIONS AND FIRES FOR THE PAST  
25 SIX DECADES AT K.T.L.A. PAST 60 YEARS. HE HAD 11 CHILDREN FROM



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1 HIS LATE WIFE BEVERLY AND HE MARRIED A WONDERFUL WOMAN IN  
2 GIGI, AND THEY HAVE THREE. AND THAT'S A TOTAL OF 14 CHILDREN,  
3 36 GRANDCHILDREN AND 7 GREAT GRANDCHILDREN. SO IF YOU CARRY  
4 THE CHAMBERS' DELEGATION, YOU CAN WIN ANY OFFICE YOU RUN FOR.  
5 HIS CAREER BEGAN IN 1947 AS A STAGEHAND SHORTLY AFTER K.T.L.A.  
6 HAD HAD BECOME THE FIRST COMMERCIALY-LICENSED T.V. STATION IN  
7 THE WESTERN UNITED STATES. AND THEN THEY'D HAVE THE TEST  
8 PATTERN OF THE INDIAN, RIGHT? AND MOST OF THE TIME THEY HAD  
9 THE TEST PATTERN ON BEFORE THEY HAD PROGRAMS. BUT HE QUICKLY  
10 WAS PROMOTED TO OPERATIONS AND THEN SALES AND AT THE SAME TIME  
11 BEGAN REPORTING ON LIVE VARIETY SHOWS. HE HAS REPORTED ON OVER  
12 22,000 EVENTS, STORIES, INCLUDING THE BEL AIRE FIRES, THE  
13 BALDWIN HILLS DAM BREAK, THE NORTHRIDGE EARTHQUAKE, THE FRANK  
14 SINATRA, JR., KIDNAPPING, THE MANSON FAMILY MURDER TO SHARON  
15 TATE, THE CASE OF THE HILLSIDE STRANGLER, THE KATHY FISCUS  
16 WELL TRAGEDY AND THE VISIT OF HIS HOLINESS, POPE JOHN PAUL,  
17 II, TO LOS ANGELES COUNTY. HIS HONORS ARE NUMEROUS. SEVERAL  
18 EMMY AND GOLDEN MIKE AWARDS, HIS SIGMA DELTA CHI BROADCASTER  
19 OF THE YEAR AWARD, THE GOVERNOR'S AWARD FROM THE TELEVISION  
20 ACADEMY, THE LIFETIME ACHIEVEMENT AWARD FROM THE SOCIETY OF  
21 PROFESSIONAL JOURNALISTS AND ALSO HAVING A STAR ON THE  
22 HOLLYWOOD WALK OF FAME, AN L.A. PRESS CLUB AWARD AND NUMEROUS  
23 CITY AND COUNTY PROCLAMATIONS FROM HIS ALMA MATTER. HE WENT TO  
24 U.S.C., UNIVERSITY OF SOUTHERN CALIFORNIA. THAT'S WHEN THEY



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1 HAD A GOOD FOOTBALL TEAM, RIGHT. (BOOS). THEY WEREN'T ON  
2 PROBATION THEN. SORRY, BROTHER RIDLEY-THOMAS. [LAUGHTER.]

3

4 **SUP. KNABE:** ONE LITTLE MISTAKE.

5

6 **SUP. ANTONOVICH:** ONE LITTLE MISTAKE. LET ME, STAN, GIVE YOU  
7 THIS PROCLAMATION ON BEHALF OF THE 10-1/2 MILLION PEOPLE IN  
8 OUR GREAT COUNTY AND WE RECOGNIZE YOU, AGAIN, AS I SAID,  
9 INTEGRITY, HONESTY, FRIENDLINESS AND A GOOD CHRISTIAN, AND WE  
10 APPRECIATE YOUR TIME NOT ONLY FOR YOUR FAMILY BUT SHARING YOUR  
11 FAMILY WITH US AND YOUR CAREER WITH US BY GIVING US HONEST,  
12 HONEST, HONEST REPORTING. [APPLAUSE.]

13

14 **SUP. MOLINA, CHAIR:** WHILE YOU'RE TAKING YOUR PICTURE, MR.  
15 CHAMBERS, LET ME JUST CONGRATULATE YOU, AS WELL. I CAN'T  
16 IMAGINE -- WELL I GREW UP WITH YOU. WE WATCHED T.V. AND WE  
17 WATCHED ALL OF YOUR LIVE NEWS INTERVIEWS AND ALL THE ISSUES  
18 THAT YOU COVERED THROUGHOUT LOS ANGELES. WE'RE VERY, VERY  
19 PROUD OF THE IMPRESSIVE CAREER THAT YOU'VE HAD AND ALL THAT  
20 YOU HAVE CONTRIBUTED TO JOURNALISM AND THE GREAT WORK THAT  
21 YOU'VE DONE. CONGRATULATIONS, SIR. [APPLAUSE.]

22

23 **SUP. ANTONOVICH:** SAY A FEW WORDS?

24



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1   **SUP. YAROSLAVSKY:** BEFORE HE DOES, MIKE, IF I COULD JUST ADD MY  
2   OWN COMMENT? YOU'VE DONE SO MANY STORIES AND BREAKING STORIES,  
3   AND THAT'S WHERE I THOUGHT YOU EXCELLED MOST IS IN THE  
4   BREAKING STORIES WHERE YOU REALLY REPRESENTED THE EMOTIONS OF  
5   THE VIEWER. YOU WERE THE VIEWER'S REPRESENTATIVE ON THE SCENE.  
6   THE ONE THAT I REMEMBER MOST IS PROBABLY ONE THAT WOULDN'T BE  
7   ON YOUR TOP 10, MAYBE IT WOULD. YOU MAY REMEMBER THIS ABOUT  
8   15, 20 YEARS AGO. THERE WAS A SHOOTING AT AN ELEMENTARY SCHOOL  
9   IN THE EXPOSITION PARK AREA. AND IT HAPPENED LATE IN THE  
10  AFTERNOON. AND I WAS IN MY OFFICE AT CITY HALL. AND WE WERE  
11  HAVING A MEETING. AND THE TELEVISION WAS ON. SOMEBODY CAME IN  
12  AND TOLD ME THAT THERE WAS A BREAKING STORY. SO OF COURSE WE  
13  TURN ON CHANNEL 5. IN THOSE DAYS WHEN THERE WAS A BREAKING  
14  STORY, YOU TURNED ON CHANNEL 5. AND THERE YOU WERE. SHOTS WERE  
15  BEING FIRED. AND YOU WERE STANDING HIDING BEHIND A TREE. IF I  
16  MIGHT SAY SO, STAN, YOU WERE A REAL IDIOT FOR THINKING THE  
17  TREE WOULD PROTECT YOU. [LAUGHTER.] BUT THE EMOTION OF THE  
18  MOMENT AND JUST WATCHING YOU GETTING AS CLOSE AS YOU COULD TO  
19  THE ACTION SO THAT YOU COULD REPORT IT TO THE PEOPLE OF LOS  
20  ANGELES, IT WAS AS THOUGH WE WERE STANDING OUT THERE BEHIND  
21  THAT TREE OURSELVES. AND NO STORY YOU'VE EVER DONE, OF COURSE  
22  I'M NOT OLD ENOUGH LIKE SOME OF THESE OTHERS, TO REMEMBER THE  
23  KATHY FISCUS STORY, BUT THAT ONE MORE THAN ANY OTHER STORY  
24  YOU'VE DONE, FIRES, FLOODS AND ALL THE OTHERS, I THINK  
25  CAPTURED YOUR INSTINCTS AND YOUR GENIUS, WHICH ARE IN YOUR



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1 CASE ONE AND THE SAME. AND I THINK IT'S A GREAT LOSS TO LOS  
2 ANGELES ELECTRONIC JOURNALISM AND JOURNALISM IN GENERAL THAT  
3 YOU ARE RETIRING. BUT I THINK IT'S SAFE TO SAY YOU'VE EARNED  
4 IT. YOU DESERVE IT. THANKS, STAN. [APPLAUSE.]

5

6 **SUP. KNABE:** MADAM CHAIR? MADAM CHAIR?

7

8 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE?

9

10 **SUP. KNABE:** JUST TO THROW A FEW WORDS IN, AS WELL, STAN. I  
11 THINK THAT YOU ARE THE FACE OF CLASS ACT JOURNALISM NOT ONLY  
12 HERE IN LOS ANGELES COUNTY BUT THE NATION. AND YOUR HISTORY OF  
13 NOT ONLY BREAKING NEWS BUT THE WAY YOU COVERED THE NEWS AND  
14 THE WAY YOU JUST LET THE PEOPLE KNOW EXACTLY WHAT IS HAPPENING  
15 IS A STANDARD THAT'S GOING TO BE HARD FOR OTHER PEOPLE TO  
16 REPRESENT. AND SO OUR VERY, VERY BEST TO YOU AND THE FAMILY  
17 AND JUST ENJOY YOUR RETIREMENT. GOLLY GEE, YOU KNOW, 60 YEARS.  
18 YOU DESERVE IT. AND GOOD HEALTH. THANK YOU. [APPLAUSE.]

19

20 **SUP. RIDLEY-THOMAS:** MADAM CHAIR, OBVIOUSLY AN EXEMPLARY  
21 NEWSMAN AND CREDENTIALLED AS NOT ONLY A TROJAN BUT A CUB, WE  
22 JUST SIMPLY WANT TO ACKNOWLEDGE THOSE IMPORTANT PARTS OF YOUR  
23 BIOGRAPHY. BUT FOR ME, I WILL REMEMBER YOU AS A GENTLEMAN'S  
24 GENTLEMAN, SOMEONE WHO ALWAYS DISPLAYED RESPECT FOR OTHERS IN  
25 THE DISPATCH OF YOUR DUTIES AS A REPORTER. IT HAS LEFT AN





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1 INDELIBLE MARK ON MANY OF US WHO HAVE BEEN INTERVIEWED BY YOU  
2 AND SEEN YOU AT WORK WHEN INTERVIEWING OTHERS. THANK YOU FOR  
3 YOUR SERVICE, STAN. [APPLAUSE.]

4

5 **STAN CHAMBERS:** THANK YOU VERY, VERY MUCH. WELL, THIS IS A VERY  
6 EMOTIONAL MOMENT. I'VE GOT TO TELL YOU A LITTLE SECRET. I WAS  
7 LEAVING THE STATION A LITTLE EARLIER THIS MORNING. I WAS OUT  
8 ON THE PARKING AREA, AND I FELL. HOW OR WHY, I DON'T KNOW. BUT  
9 I HAVE A LITTLE REMINDER UP HERE ON THE FOREHEAD, A LITTLE  
10 LOST SKIN ON THE ARM, AND A LITTLE SCARY ATTITUDE IN THE MIND.  
11 BUT IT HAPPENS. THAT'S THE BEAUTY OF TELEVISION. YOU NEVER  
12 KNOW WHAT'S GOING TO HAPPEN NEXT. AND I DON'T USUALLY GO THIS  
13 FAR, BUT COMING OUT HERE TO THE BOARD, I THOUGHT I BETTER HAVE  
14 A GOOD FALL TO START ON. BUT THIS A REAL HONOR. SO GREAT TO  
15 HAVE WORKED WITH THE SUPERVISORS HERE FOR SO MANY YEARS, TO  
16 RELIVE LOS ANGELES HISTORY, TO BE A PART OF THE HISTORY, TO BE  
17 THERE WHEN TELEVISION STARTED, SOMETHING LIKE 400, 500, 600  
18 SETS. AND IT'S HARD TO BELIEVE. AND THIS IS THE BEAUTY OF  
19 BEING THERE WHEN IT'S HAPPENING. ALL OF A SUDDEN A LOT OF  
20 THINGS HAPPEN. NOW 63 YEARS LATER, I THOUGHT IT WAS ABOUT TIME  
21 TO TAKE A BREATHER. AND THAT'S WHAT WE'RE GOING TO DO. BUT  
22 THANK YOU SO MUCH FOR DOING THIS FOR ME AND FOR THE STATION  
23 AND FOR TELEVISION IN GENERAL BECAUSE THINK HOW TELEVISION HAS  
24 HELPED YOU AND MADE IT DIFFICULT AT TIMES, BUT MADE IT  
25 POSSIBLE AT OTHER TIMES. SO IT'S A GOOD WORKING COMBINATION.



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1 YOU NEVER KNOW WHICH WAY IT'S GOING TO GO. BUT TELEVISION IS  
2 SO UNIQUE, EVEN TODAY WITH THOUSANDS OF PROGRAMS, WHEN  
3 SOMETHING HAPPENS, VIEWERS TUNE TO CHANNEL 5 TO FIND OUT WHAT  
4 IT IS. A HELICOPTER'S UP THERE OVER IT VERY FAST AND SHOWING  
5 YOU JUST WHAT'S TAKING PLACE. SO HELICOPTERS, THAT LIVE  
6 COVERAGE, HAS BROUGHT TELEVISION INTO THE HOMES, AND IT'S SO  
7 MUCH A PART OF OUR SOCIETY. BUT I MUST SAY THIS IS A VERY  
8 EMOTIONAL MOMENT FOR ME, AND I WANT TO THANK YOU VERY, VERY  
9 MUCH. THANK YOU, SIR. [APPLAUSE.]

10

11 **SUP. ANTONOVICH:** THE OTHER TWO GOOD MEN WERE LARRY MCCORMICK  
12 AND HAL FISHMAN.

13

14 **STAN CHAMBERS:** THIS IS SO GREAT. THAT FIRST ROW, TWO SEATS  
15 BACK IS WHERE I USED TO SIT.

16

17 **SUP. MOLINA, CHAIR:** IS THAT RIGHT? THE BIG, BIG BOX THEY  
18 CARRIED AROUND.

19

20 **STAN CHAMBERS:** THANK YOU VERY MUCH. THANK YOU. [APPLAUSE.]

21

22 **SUP. ANTONOVICH:** NOW IT'S A GREAT HONOR TO RECOGNIZE AND BRING  
23 UP TO THE BOARD THE 78TH ANNUAL NISEI WEEK JAPANESE FESTIVAL  
24 COURT REPRESENTING OUR RICH CULTURAL AND PROUD HERITAGE OF  
25 JAPANESE AMERICANS, NOT JUST LOS ANGELES COUNTY BUT THROUGHOUT



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1 THE NATION AND WORLD. THE JAPANESE FESTIVAL PROMOTES JAPANESE  
2 CULTURE THROUGH THE SPECIAL EVENTS, INCLUDING THE CULTURAL  
3 EXHIBITS, STREET FESTIVAL AND THE GRAND PARADE AND CAR SHOW.  
4 THE FESTIVAL COURT IS HERE WITH WITH FRANCES HASHIMOTO, WHO IS  
5 PRESIDENT OF THE LITTLE TOKYO BUSINESS ASSOCIATION. AND I HAD  
6 THE OPPORTUNITY, MY FAMILY AND I, TO BE IN THE PARADE AND THEN  
7 ON SATURDAY TO BE IN ATTENDANCE AT THE PAGEANT AT THE JAPANESE  
8 CULTURAL CENTER. AND LET ME JUST SAY THESE INDIVIDUALS ARE THE  
9 MOST ARTICULATE YOUNG LADIES. IT WAS REALLY A PLEASURE TO BE  
10 THERE TO WATCH THEM. SO OUR FIRST QUEEN IS LANI KUME  
11 NISHIYAMA, WHO REPRESENTS THE WEST L.A. JAPANESE-AMERICAN  
12 CITIZENS LEAGUE AND VENICE JAPANESE COMMUNITY CENTER. SHE  
13 EARNED HER BACHELOR'S DEGREE IN BUSINESS ADMINISTRATION WITH A  
14 CONCENTRATION IN REAL ESTATE FINANCE FROM THE UNIVERSITY OF  
15 SOUTHERN CALIFORNIA. CURRENTLY PURSUING AN ACTING CAREER AND  
16 IS A STUDENT OF THE WAYNE DVORAK ACTING SCHOOL. IN HER SPARE  
17 TIME SHE ENJOYS DOING CERAMICS, SINGING AND PLAYING VOLLEYBALL  
18 AND BACKPACKING. FOR THE NISEI WEEK COURT PLATFORM, SHE CHOSE  
19 GUIDE DOGS OF AMERICA. SO, LANI, LET ME GIVE YOU THIS  
20 PROCLAMATION. FIRST PRINCESS KELLI TOSHIYE TERAGAWA REPRESENTS  
21 THE EAST SAN GABRIEL VALLEY COMMUNITY CENTER. A GRADUATE OF  
22 CALIFORNIA STATE POLYTECHNIC UNIVERSITY OF POMONA WITH A  
23 BUSINESS MAJOR WITH AN EMPHASIS IN MANAGEMENT AND HUMAN  
24 RESOURCES. CURRENTLY WORKS FOR F.I.A. INSURANCE SERVICES. SHE  
25 ENJOYS EXPERIMENTING WITH CAKE DECORATION, PLAYING SPORTS AND



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1 TRAVELING. FOR THE NISEI WEEK PLATFORM, SHE CHOSE O.S. PREVENT  
2 CHILD ABUSE AMERICA. CONGRATULATIONS, KELLY. LET ME GIVE YOU  
3 THIS. MISS TOMODACHI JAMIE JOYCE HAGIYAAS, WHO PLAYED  
4 PROFESSIONAL BASKETBALL AND WAS A STAR BASKETBALL PLAYER AT  
5 THE UNIVERSITY OF SOUTHERN CALIFORNIA. IN HER SPEECH, SHE SAID  
6 SIZE DOESN'T HOLD YOU BACK, IT'S YOUR ATTITUDE AND YOUR  
7 PERSISTENCE. AND THE DIFFERENCE BETWEEN A WINNER AND LOSER, I  
8 WOULD ALWAYS SAY, IS THAT A WINNER GETS UP AFTER BEING KNOCKED  
9 DOWN. AND SHE GOT A FULL SCHOLARSHIP FROM THE UNIVERSITY OF  
10 SOUTHERN CALIFORNIA AS A WALK-ON, AS A WALK-ON. AND THEN  
11 PLAYED PROFESSIONAL BASKETBALL AFTER GRADUATING FROM U.S.C. IN  
12 COMMUNICATIONS. AND SHE CURRENTLY COACHES CHILDREN THROUGHOUT  
13 SOUTHERN CALIFORNIA. AND SHE IN HER SPARE TIME LIKES TRAVELING  
14 AND MEETING NEW PEOPLE. AND HER PLATFORM WAS CHOOSING, SHE  
15 CHOSE OLIVER'S FOOD REVOLUTION AS HER PLATFORM. SO, JAMIE? AND  
16 OUR NEXT PRINCESS IS LAUREN TERUMI WEBER, REPRESENTS THE  
17 GARDENA EVENING OPTIMISTS AND THE LOFT HAWAIIAN RESTAURANT,  
18 RECEIVING HER BUSINESS DEGREE IN BUSINESS ADMINISTRATION AND  
19 MARKETING FROM CALIFORNIA STATE UNIVERSITY AT SAN DIEGO.  
20 CURRENTLY WORKING AS A LICENSED REAL ESTATE AGENT, WORKING  
21 PART-TIME AT THE LOFT HAWAIIAN RESTAURANT AND AT R.A. SYSTEM.  
22 IN HER SPARE TIME, LAUREN CREATES AND DESIGNS JEWELRY AND  
23 SHE'S TURNED THAT INTO A SMALL BUSINESS. LAUREN LOVE S. SHE  
24 ALSO ENJOYS SURFING AND TAKING PHOTOGRAPHY AND HER PLATFORM  
25 WAS TO LOVE ON HER ARMS. SO CONGRATULATIONS, LAUREN. THESE



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1 AREN'T IN ORDER. [LAUGHTER.] NEXT PRINCESS IS BRYNN AKIMI  
2 NAKAMOTO, WHO REPRESENTS THE JAPANESE RESTAURANT ASSOCIATION.  
3 SHE'S CURRENTLY ATTENDING THE UNIVERSITY OF SOUTHERN  
4 CALIFORNIA, MAJORING IN PUBLIC RELATIONS AND INVOLVED WITH THE  
5 SCHOOL'S ANNENBERG TELEVISION NEWS. DURING THE SUMMER, SHE  
6 ORGANIZES ACTIVITIES FOR THE L.A. UNIFIED SCHOOL DISTRICT,  
7 BEYOND THE BELL SUMMER PROGRAM. IN HER SPARE TIME, SHE ENJOYS  
8 BAKING, DOING YOGA AND WRITING POETRY. IN HER PLATFORM SHE  
9 CHOSE FREE ARTS FOR ABUSED CHILDREN. OUR NEXT PRINCESS IS  
10 CHRISTY KUMIKO SAKAMOTO, WHO REPRESENTS ORANGE COUNTY NISEI  
11 COORDINATING COUNCIL. AND SHE A GRADUATE OF THE UNIVERSITY OF  
12 CALIFORNIA LOS ANGELES WITH HER DEGREE IN HISTORY. AND SHE  
13 CURRENTLY IS RECEIVING HER MASTER'S DEGREE IN LIBRARY AND  
14 INFORMATION STUDIES WITH A CONCENTRATION IN ASIAN AMERICAN  
15 STUDIES FROM U.C.L.A. SHE WORKS AT THE JAPANESE AMERICAN  
16 NATIONAL MUSEUM IN EDUCATION, AND SHE SERVES ON THE BOARD OF  
17 THE JAPANESE AMERICAN HISTORICAL SOCIETY AND SOUTHERN  
18 CALIFORNIA IS A CHARTER MEMBER OF, WHAT, L.T. ROOTS. FOR NISEI  
19 WEEK PLATFORM, SHE CHOSE THE LOS ANGELES CONSERVATION CORPS,  
20 SO CHRISTY? [LAUGHTER.] OUR NEXT PRINCESS IS BRYCE'S DAUGHTER,  
21 BRYCE YOKOMIZO, WHO USED TO REPRESENT OUR COUNTY OF LOS  
22 ANGELES WITH THE AUDITOR FOR MANY, MANY YEARS. AND SHE  
23 REPRESENTS THE SAN FERNANDO VALLEY JAPANESE AMERICAN COMMUNITY  
24 CENTER AND COORDINATING COUNCIL, A GRADUATE OF U.S.C.,  
25 RECEIVING HER BACHELOR'S IN COMMUNICATION WITH A MINOR IN ART



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1 HISTORY. SHE'S CURRENTLY EMPLOYED AT THE L.A. COUNTY ART  
2 MUSEUM IN THE COMMUNICATION AND MARKETING DEPARTMENT. SHE'S  
3 ACTIVE WITH THE SAN FERNANDO VALLEY HOLINESS CHURCH IN PACOIMA  
4 AND ENJOYS MENTORING AND WORKING WITH THE CHURCH'S HIGH SCHOOL  
5 STUDENTS. SHE ALSO ENJOYS SNOWBOARDING, VISITING MUSEUMS AND  
6 FOR HER NISEI WEEK PLATFORM, SHE CHOSE ZOE INTERNATIONAL  
7 MINISTRIES, WHICH DEALS WITH THE ENDING HUMAN TRAFFICKING. SO,  
8 ERIN, CONGRATULATIONS. WE ALL LOVE BRYCE. BRYCE IS NO. ONE.  
9 DID HE PLAY GOLF WITH DON? HE WASN'T A GOLFER?

10

11 **SUP. KNABE:** NOT THAT I KNOW OF.

12

13 **SPEAKER:** NO, NOT A GOLFER.

14

15 **SUP. ANTONOVICH:** OKAY. LET ME ASK THE QUEEN TO SAY SOMETHING  
16 FIRST.

17

18 **LANI KUME NISHIYAMA:** GOOD MORNING. THANK YOU VERY MUCH FOR ALL  
19 OF YOUR SUPPORT, AND THANK YOU TO THE BOARD OF SUPERVISORS. WE  
20 TRULY APPRECIATE EVERYTHING YOU'VE DONE FOR OUR COMMUNITY AND  
21 FOR NISEI WEEK. ON BEHALF OF THE 2010 NISEI WEEK COURT AND THE  
22 FOUNDATION, WE WANT TO PRESENT YOU WITH OUR BOOKLETS.  
23 AFTERWARDS, OKAY. THANK YOU VERY MUCH. [APPLAUSE.]

24





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1 **SPEAKER:** I JUST WANT TO SAY EVERY YEAR IT'S SUCH A PLEASURE TO  
2 COME TO THE BOARD OF SUPERVISORS AND SEE ALL THE WONDERFUL  
3 PEOPLE WHO HAVE BEEN SUPPORTING US FOR MANY, MANY YEARS. AND  
4 THANK YOU VERY MUCH FOR HAVING US HERE. [APPLAUSE.]

5

6 **SPEAKER:** THANK YOU. ON BEHALF OF NISEI WEEK FOUNDATION, WE  
7 WOULD LIKE TO THANK THE BOARD OF SUPERVISORS, THE COUNTY OF  
8 LOS ANGELES, AND THE CITY OF LOS ANGELES FOR CONTINUING TO  
9 SUPPORT THE NISEI WEEK JAPANESE FESTIVAL. THIS YEAR WE'RE  
10 CELEBRATING OUR 70TH YEAR, AND WE'RE VERY EXCITED TO CONCLUDE  
11 OUR FESTIVITIES NEXT SATURDAY AND SUNDAY HERE IN HISTORIC  
12 LITTLE TOKYO, LOS ANGELES. THE SUPPORT OF POLITICIANS IN THE  
13 CITY IS SO IMPORTANT TO THE SUCCESS OF OUR FESTIVAL. AND WE  
14 FEEL THAT IT'S VERY IMPORTANT TO CONTINUE TO SPREAD THE  
15 JAPANESE AND JAPANESE AMERICAN CULTURE AND HERITAGE THROUGHOUT  
16 LOS ANGELES AND SOUTHERN CALIFORNIA. SO WE REALLY APPRECIATE  
17 YOUR SUPPORT. THANK YOU VERY MUCH.

18

19 **SUP. MOLINA, CHAIR:** CONGRATULATIONS. CONGRATULATIONS TO ALL OF  
20 YOU.

21

22 **SUP. ANTONOVICH:** LET ME NOW BRING UP GARY BARR, WHO WAS MY  
23 COMMISSIONER ON THE COMMISSION OF JUDICIAL PROCEDURES. HE HAS  
24 MORE THAN 30 YEARS OF LEGAL EXPERIENCE FOCUSING ON CIVIL  
25 LITIGATION, INCLUDING BANKING, BUSINESS OF REAL ESTATE,



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1 CONSTRUCTION, COMMERCIAL AND TAX LAW. HIS DEGREES WERE FROM  
2 U.C.L.A. AND SOUTHWESTERN UNIVERSITY. PRIOR TO ENTERING THE  
3 PRIVATE PRACTICE IN 1982, HE WAS A DEPUTY CITY ATTORNEY AND  
4 LATER HE SPECIALIZED IN BUSINESS AND TAX LITIGATION AND SERVED  
5 AS LEGAL ADVISER TO THE CITY COUNCIL AND CITY DEPARTMENTS. HE  
6 ALSO HAS BEEN A JUDGE PRO TEM FOR THE L.A. SUPERIOR COURT AND  
7 COURT-APPOINTED REFEREE TO RESOLVE DISCOVERY AND LAW IN MOTION  
8 MATTERS FOR THE COURT. HIS AFFILIATIONS INCLUDE SERVING NOT  
9 ONLY AS JUDGE PRO TEM FOR THE L.A. SUPERIOR COURT BUT AS A  
10 COURT-APPOINTED REFEREE TO DISCOVER ALL TYPES OF OTHER  
11 ACTIVITIES. AND HIS AWARDS INCLUDE THE JACK WELLS MEMORIAL  
12 AWARD FROM THE CALIFORNIA MANUFACTURED HOUSING INSTITUTE, THE  
13 STANLEY LINTS AWARD FROM THE SAN FERNANDO VALLEY BAR  
14 ASSOCIATION. AND HE'S AN AUTHOR AND HAS HAD ARTICLES PUBLISHED  
15 IN THE DAILY JOURNAL AND THE LOS ANGELES LAWYERS MAGAZINE.  
16 HE'S A RESIDENT OF SAN FERNANDO VALLEY, WITH HIS WIFE AND TWO  
17 CHILDREN. AND WE THANK YOU FOR YOUR SERVICE, GARY. [APPLAUSE.]

18

19 **GARY BARR:** I WANT TO THANK SUPERVISOR ANTONOVICH FOR ALLOWING  
20 ME TO SERVE ON THE JUDICIAL PROCEDURES COMMISSION. AS A  
21 PRACTICING LAWYER FOR OVER 31 YEARS IN THE COURT SYSTEM, I  
22 KNOW HOW IMPORTANT THE COURT SYSTEM IS TO THE PUBLIC. AND SOME  
23 OF THE GREAT WORK THAT THE COMMISSION DID IN TERMS OF  
24 CHILDCARE WAITING PROGRAMS, CHILD EXCHANGE PROGRAMS I THINK



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1 BENEFIT THE PUBLIC GREATLY. I WANT TO THANK YOU VERY MUCH,  
2 SUPERVISOR. [APPLAUSE.]

3

4 **SUP. ANTONOVICH:** NOW WE HAVE LITTLE RONNIE WHO IS A -- THERE'S  
5 A DACHSHUND IN THERE SOMEWHERE. THE DACHSHUND'S MORE IN HIS  
6 BACK. I HAVE TWO LITTLE DOXIES AT HOME. SO, ANYWAY, RONNIE IS  
7 LOOKING FOR A HOME. HE'S ONE YEAR OLD AND YOU CAN CALL 562-  
8 728-4644 AND LITTLE RONNIE CAN BE YOURS. AND, ANYWAY, HE'S  
9 LOOKING FOR A HOME, LITTLE RONNIE. HOW ABOUT IT, SACHI? NO  
10 RONNIES IN YOUR LIFE? OKAY. WE'RE GOING TO GET YOU A HOME,  
11 OKAY?

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT COMPLETES OUR  
14 PRESENTATIONS. AND I AM UP FIRST THIS MORNING, SO LET ME START  
15 BY CALLING UP ITEM NO. 12. SUPERVISOR ANTONOVICH, YOU HELD  
16 THIS ITEM?

17

18 **SUP. ANTONOVICH:** LET ME JUST ASK MR. FUJIOKA TO RECAP. THESE  
19 ARE THE ISSUES THAT WE WERE TALKING ABOUT AND ASKING TO BE  
20 INCLUDED INSTEAD OF A DOLLAR A YEAR, IT WILL BE NOW A \$7.7  
21 MILLION PRICE THAT IS GOING TO BE PAID FOR THAT PROPERTY?

22

23 **C.E.O. FUJIOKA:** THAT IS THE PRICE.

24



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1    **SUP. ANTONOVICH:** AND THAT'S FOR THE 99-YEAR LEASE FOR THE  
2    PROPERTY?

3

4    **C.E.O. FUJIOKA:** YES, IT IS.

5

6    **SUP. ANTONOVICH:** AND THEN COULD THE CITY OR COMMUNITY  
7    REDEVELOPMENT REIMBURSE THE DONOR FOR THE \$7.7 MILLION AT A  
8    LATER DATE?

9

10   **C.E.O. FUJIOKA:** WE VERIFIED WITH BOTH THE COMMITTEE, THE CITY  
11   AND THE BROAD FOUNDATION THAT THE MONEY WE'RE TALKING ABOUT  
12   TODAY CONSTITUTES NEW ADDITIONAL FUNDS. IT WILL NOT BE REPAID  
13   TO THE FOUNDATION.

14

15   **SUP. ANTONOVICH:** AND THE MONEY WILL GO TO THE TREASURER-TAX  
16   COLLECTOR? HOW DOES THAT WORK?

17

18   **C.E.O. FUJIOKA:** YES. THE INTENT IS THAT THE MONEY WILL BE  
19   GIVEN TO THE COUNTY WHO WILL ASK OUR TREASURER-TAX COLLECTOR  
20   TO PLACE IT IN A VERY SPECIFIC TRUST FUND FOR THE SOLE BENEFIT  
21   OF AFFORDABLE HOUSING IN THE GRAND AVENUE PROJECT, IN PHASE 2  
22   OF THE GRAND AVENUE PROJECT. SO WHAT'S REAL IMPORTANT FOR  
23   FOLKS TO RECOGNIZE THAT AS STATED IN OUR MEMO, THAT THIS  
24   AGREEMENT WILL NOT BE CONSUMMATED UNTIL THOSE FUNDS ARE  
25   RECEIVED AND DEPOSITED IN THAT ACCOUNT. BUT WE WILL PUT A WALL



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1 AROUND IT. IT WILL BE SOLELY FOR THE BENEFIT OF AFFORDABLE  
2 HOUSING AND THE GRAND AVENUE PHASE 2 PROJECT.

3

4 **SUP. ANTONOVICH:** OKAY. AND THE E.R. ADDENDUM COVERS ONLY THE  
5 MUSEUM, IT DOES NOT INCLUDE FUTURE PHASE ONE EXTENSIONS THAT  
6 RELATED, WAS EXPECTING TO REQUEST?

7

8 **C.E.O. FUJIOKA:** AND THAT IS CORRECT. IT'S SOLELY RELATED TO  
9 THE MUSEUM.

10

11 **SUP. ANTONOVICH:** SO I HAVE NO PROBLEM. I WOULD SUPPORT THAT  
12 MADAM CHAIRMAN.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT, VERY GOOD. ALL RIGHT. WE DO  
15 HAVE SOME SPEAKERS THAT WISH TO ADDRESS US THIS ITEM. IF THEY  
16 WOULD PLEASE COME UP. DAVID JOHNSON, CAROL SCHATZ, STEPHEN  
17 ROUNTREE, AND ARNOLD SACHS. MR. JOHNSON, DO YOU WANT TO BEGIN?

18

19 **DAVID JOHNSON:** THANK YOU. I'M THE CO-CHAIR OF THE BOARD OF  
20 TRUSTEES OF THE MUSEUM OF CONTEMPORARY ART AND I'M HERE  
21 REPRESENTING THE TRUSTEES. WE STRONGLY SUPPORT HAVING THE  
22 BROAD COLLECTION ON GRAND AVENUE. I KNOW YOU KNOW THAT THE  
23 MOCA'S COLLECTION IS ONE OF THE BEST MUSEUM COLLECTIONS OF  
24 CONTEMPORARY ART IN THE WORLD AND ITS PROGRAMS AND SPECIAL  
25 EXHIBITIONS ARE HIGHLY ACCLAIMED. THE BROAD COLLECTION IS ONE



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1 OF THE COUNTRY'S GREAT PRIVATE COLLECTIONS. HAVING BOTH  
2 COLLECTIONS DOWNTOWN WOULD MAKE LOS ANGELES ONE OF THE MOST  
3 IMPORTANT PLACES TO SEE CONTEMPORARY ART IN THE WORLD AND  
4 WOULD ACT AS A MAGNET FOR INTERNATIONAL VISITORS INTERESTED IN  
5 ART AS WELL AS FOR THOSE FROM CALIFORNIA AND FROM OUR OWN  
6 COMMUNITY. THERE WILL BE MANY OPPORTUNITIES, I BELIEVE, FOR  
7 THE BROAD FOUNDATION AND FOR M.O.C.A. TO WORK TOGETHER TO  
8 MAXIMIZE THE DRAW TO BOTH INSTITUTIONS. AGAIN, IT'S IMPORTANT  
9 TO M.O.C.A. THAT THE BROAD COLLECTION BE ON GRAND AVENUE AND  
10 WE URGE YOUR UNANIMOUS SUPPORT. THANK YOU FOR GIVING ME AN  
11 OPPORTUNITY TO SPEAK WITH YOU.

12  
13 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH.

14  
15 **CAROL SCHATZ:** CAROL SCHATZ, PRESIDENT OF THE CENTRAL CITY  
16 ASSOCIATION, THE DOWNTOWN CENTER BUSINESS IMPROVEMENT  
17 DISTRICT. IT'S A PRIVILEGE TO BE HERE IN SUPPORT OF THIS  
18 EXTRAORDINARY \$300 MILLION GIFT. AND THE \$7.7 MILLION  
19 ADDITIONAL GRANT IS BEYOND GENEROUS. IT BUILDS ON MR. BROAD'S  
20 WORK AS A FOUNDER OF M.O.C.A., DISNEY CONCERT HALL,  
21 FUNDRAISING IN THE PERFORMING ARTS SCHOOL ON GRAND AVENUE. AND  
22 IT MAXIMIZES THE COUNTY'S INVESTMENT IN THE CULTURAL  
23 INSTITUTIONS ALONG GRAND AVENUE THAT WOULDN'T HAVE BEEN  
24 REALIZED AT ANY OTHER POTENTIAL SITE IN THE COUNTY. IT ANCHORS  
25 THE MUSEUM OF CONTEMPORARY ART. IT PROVIDES THE BEST RETURN ON





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1 THE INVESTMENT DOLLARS OF THE COUNTY, THE CITY, AND C.R.A. IT  
2 WILL CREATE 1500 JOBS, \$234 MILLION IN RELATED ECONOMIC  
3 BENEFITS BECAUSE CULTURAL TOURISM IS ONE OF THE GREAT  
4 MULTIPLIERS AND DOES MORE THAN REGULAR TOURIST DOLLARS DO. WE  
5 GOT SOME DATA FROM THE COUNTY ASSESSOR RECENTLY THAT I THINK  
6 YOU'D ALL BE INTERESTED IN. WE ARE BUILDING C.C.A. IN THE  
7 DOWNTOWN CENTER, B.I.D., AND MANY OTHERS ON THE FOUNDATION  
8 THAT MR. BROAD HAS BUILT OF OUR DOWNTOWN RENAISSANCE. AND WE  
9 GOT SOME FIGURES RECENTLY THAT SHOWED THAT AS OF 2009, THE  
10 DOWNTOWN RENAISSANCE PROVIDES THE COUNTY WITH MORE THAN \$270  
11 MILLION OF PROPERTY TAX REVENUE. THAT'S JUST FOR THE DOWNTOWN  
12 AREA. AND THE DIFFERENCE BETWEEN 2001 AND 2009 WAS ABOUT \$134  
13 MILLION THAT HAS GONE TO COUNTY COFFERS AS A RESULT OF THIS  
14 RENAISSANCE. WE'VE ALL BENEFITED. AND I KNOW YOU APPRECIATE  
15 THE IMPORTANCE OF CONTINUING THIS WORK BY ANCHORING WHAT HAS  
16 ALREADY BEEN, THE INVESTMENT THAT'S ALREADY BEEN MADE IN THIS  
17 EXTRAORDINARY FACILITY. THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, MR. ROUNTREE.

20

21 **STEPHEN ROUNTREE:** HI. I'M STEVE ROUNTREE, PRESIDENT OF THE  
22 MUSIC CENTER OF LOS ANGELES COUNTY, YOUR MUSIC CENTER. AND I'M  
23 HERE ON BEHALF OF THE MUSIC CENTER AND IT'S RESIDENT COMPANIES  
24 TO SPEAK, PARTICULARLY TO SECOND THE OTHER SPEAKERS, BUT TO  
25 EMPHASIZE THE FACT THAT THE NEW BROAD MUSEUM WILL BRING AN



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1 INTENSITY AND AN ENERGY TO THE ARTS COMMUNITY THAT IS  
2 COALESCING ON GRAND AVENUE. AND WE'RE PARTICULARLY EXCITED  
3 ABOUT THE FACT THAT ALONG WITH MOCA AND THE COLBURN SCHOOL AND  
4 THE NEW HIGH SCHOOL UP THE STREET, CONTEMPORARY ART DRAWS  
5 YOUNGER AUDIENCES AND MORE DIVERSE AUDIENCES FROM OUR  
6 COMMUNITY AND FROM AROUND THE WORLD, HIGH SCHOOL STUDENTS,  
7 COLLEGE STUDENTS, YOUNG ADULTS. AND FOR THE MUSIC CENTER, THIS  
8 IS A CRITICAL AUDIENCE FOR THE FUTURE, AND WE FEEL THAT THE  
9 NEW MUSEUM WILL IMPROVE OVERALL THE DRAW FOR YOUNG PEOPLE FROM  
10 OUR COMMUNITY TO THE DOWNTOWN AREA AND IT WILL PROVIDE FURTHER  
11 ENERGY TO SUPPORT WHEN WE EVENTUALLY HAVE MORE RESTAURANTS,  
12 MORE SHOPS, MORE RETAIL THERE, THE ULTIMATE GRAND AVENUE  
13 VISION WILL BE SUPPORTED BY THE BROAD MUSEUM. SO THE MUSIC  
14 CENTER AND ALL OF ITS RESIDENT COMPANIES ARE VERY ENTHUSIASTIC  
15 ABOUT THIS GENEROUS GIFT TO THE COUNTY OF LOS ANGELES. THANK  
16 YOU.

17

18 **SUP. MOLINA, CHAIR:** THANK YOU. MR. SACHS?

19

20 **ARNOLD SACHS:** YES, THANK YOU, GOOD MORNING. EXCEPT FOR  
21 SUPERVISOR ANTONOVICH'S QUICK REMARK REGARDING THE RELATED,  
22 IT'S NOT LISTED ANYWHERE IN THIS ITEM, BUT I'M SURE THAT  
23 REPLACING THE CERTAIN PROPOSED RETAIL USE ALONG GRAND AVENUE  
24 WAS PART OF THE RELATED BEGINNING STRUCTURE FOR THIS PROJECT,  
25 FOR THE GRAND AVENUE PROJECT. SO HOW DOES THAT ENTER INTO IF



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1 AND WHEN, WHO KNOWS WHAT, THIS RELATED IS GOING TO START ITS  
2 CONSTRUCTION. AND THERE IS NO START TIME FOR THIS MUSEUM. IS  
3 THERE A GROUNDBREAKING DATE OR DESIGN DATE OR ANYTHING THAT  
4 WOULD BE RELATIVE TO WHAT THE PUBLIC KNOWLEDGE REGARDING THE  
5 MUSEUM THAT WILL BE DEVELOPED THERE? AND AGAIN, ALTHOUGH  
6 RELATED, AND SUPERVISOR ANTONOVICH MENTIONED, COULD BE  
7 INVOLVED IN A FUTURE REQUEST REGARDING ENVIRONMENTAL IMPACT  
8 STUDY, THEY'RE NOT INVOLVED ANYWHERE ELSE IN THIS PROJECT. AND  
9 IT MAKES ME WONDER WHY THEY'RE NOT LISTED AS PART OF THIS ITEM  
10 ON YOUR AGENDA. THANK YOU.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU, MR. SACHS. ALL RIGHT. THAT  
13 CONCLUDES ALL THE SPEAKERS ON THIS ITEM. THE ITEM IS BEFORE  
14 US. I THINK ALL THE QUESTIONS HAVE BEEN ANSWERED. AND SO THIS  
15 ITEM IS MOVED BY SUPERVISOR KNABE. SECONDED BY MYSELF. IF  
16 THERE'S NO OBJECTION, SO ORDERED ON THIS ITEM.  
17 CONGRATULATIONS. ALL RIGHT. THE NEXT ITEM I'D LIKE TO CALL UP  
18 IS ITEM 48-D. MR. SACHS? IF YOU COULD JOIN US AGAIN. AND WHILE  
19 YOU'RE HERE, IF YOU COULD ALSO ADDRESS ITEM 2, 8, 22 AND 28,  
20 AS WELL. 19? I DIDN'T HAVE IT ON HERE. I DON'T HAVE IT ON  
21 HERE, THOUGH. OH, BUT WE HADN'T CALLED ON IT YET? OKAY. THANK  
22 YOU.

23

24 **ARNOLD SACHS:** YES, MADAM CHAIR, WHERE WOULD YOU LIKE TO START?  
25 48-D? THAT'S YOUR MEETING REGARDING THE INFORMATION THAT WAS



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1   LEAKED OUT BY D.C.F.S.? AND YOU HAD -- YOU HOLD ILLEGAL  
2   MEETINGS TO DISCUSS ILLEGAL ACTIONS. IT JUST DOESN'T MAKE ANY  
3   KIND OF SENSE. LET'S DISCUSS WHILE YOU'RE DISCUSSING THE  
4   ILLEGAL ACTIONS THAT WERE TAKEN BY A COUNTY EMPLOYEE, LET'S  
5   DISCUSS THE ILLEGAL ACTIONS OF HOLDING THE ILLEGAL MEETING.  
6   CAN YOU HOLD THAT AT THE SAME TIME THAT YOU'RE DISCUSSING THE  
7   ACTIONS? THANK YOU. TWO. I JUST WANTED TO GIVE A SHOUT OUT TO  
8   THE COUNTY EMPLOYEES FOR ALL THE WORK THEY DO, NOT ONLY WITH  
9   THE FUNDRAISING ACTIVITIES BUT THEIR ACTIONS WHEN I INTERACT  
10   WITH THEM REQUESTING ANY KIND OF INFORMATION. I THINK THEY DO  
11   A TERRIFIC JOB. THANK YOU. EIGHT, GUESS WHAT THIS IS? THIS IS  
12   ANOTHER LETTER, A FIVE-SIGNATURE LETTER TO THE GOVERNOR. AND  
13   I'M APPLAUDING YOUR ACTIONS. OR NOT APPLAUDING YOUR ACTIONS.  
14   BECAUSE YOU'VE TAKEN OTHER ACTIONS WHEN YOU SIT ON THE BOARD  
15   OF THE M.T.A. WITHOUT WRITING LETTERS, WITHOUT TAKING  
16   POLITICAL ACTION, WITHOUT HAVING MEETINGS, WITHOUT HAVING  
17   AMENDMENTS, WITHOUT HAVING SECONDS, WITHOUT HAVING MOTIONS.  
18   AND YOU STILL GET THE WORK DONE. SO WHY EVEN WRITE LETTERS?  
19   JUST DO IT. JUST GOLD LINE CONSTRUCTION AUTHORITY ALL THE WAY  
20   THROUGH. THERE IS NO LEGAL PRECEDENT FOR THAT, AND YOU ALL  
21   LAUGH. AND I THINK IT'S AN AMUSEMENT TOO. I THINK IT'S REALLY  
22   FUNNY THAT MY BUS PASS HAS GONE UP \$14 BUT THERE'S TWO  
23   CONSTRUCTION AUTHORITIES FOR ONE RAIL PROJECT. I THINK IT'S  
24   HILARIOUS THAT YOU'RE WASTING, SPENDING MONEY ON THAT. I THINK  
25   IT'S TERRIFIC THAT THE COUNTY ATTORNEY IS DIGGING UP EVERY



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1 INCH OF BELL LOOKING FOR INCRIMINATION REGARDING THE CITY  
2 COUNCIL'S ACTIONS. BUT HERE, RIGHT IN FRONT, TRANSPARENT, NO  
3 ACTION TAKEN, TWO CONSTRUCTION AUTHORITIES EXIST FOR ONE  
4 PROJECT. I THINK THAT'S HILARIOUS THAT IT'S ON THE AGENDA,  
5 IT'S NOT ON THE AGENDA, WE HAVE THE BROWN ACT. IT DOESN'T  
6 ANSWER ANY QUESTIONS. I THINK THAT'S GREAT. IF I WASN'T SO  
7 ENAMORED WITH COMING TO THE COUNTY BOARD OF SUPERVISORS, I  
8 MIGHT CONSIDER BEING A STANDUP COMIC AND THAT WOULD BE MY ONLY  
9 ITEM ON MY REPERTOIRE. THANK YOU. TWENTY-TWO, YEAH, I JUST WAS  
10 WONDERING BECAUSE THIS ITEM REFERS TO THE NEIGHBORHOOD LEGAL  
11 SERVICES AND THEIR OPERATION OF THE SELF-HELP LEGAL ACCESS  
12 CENTERS. SO EVIDENTLY THEY RUN THIS PROJECT. HOW MUCH MONEY IS  
13 BEING GIVEN TO THE LEGAL SERVICE TO OPERATE THE PROJECT? AND  
14 HOW MUCH MONEY IS ACTUALLY GOING INTO THE LEGAL ACCESS  
15 CENTER'S PROGRAM? WHAT'S THE DIFFERENTIATION BETWEEN THE TWO?  
16 THANK YOU. AND 28, HERE YOU ARE, THE SUPERVISORS, TAKING  
17 ACTION ON A TRANSIT PROGRAM. WHY ISN'T THIS IN METRO'S DOMAIN?  
18 HOW DO YOU, AGAIN, DON'T WRITE A LETTER. DON'T TAKE ACTION.  
19 DON'T DO THIS, DON'T DO THAT. BUT WHY ARE YOU TAKING ACTION  
20 REGARDING A RAPID TRANSIT SERVICE? THERE'S AN OXYMORON, IN THE  
21 VALLEY? WHY ISN'T THIS ON M.T.A. BOARD? THEY HAVE MEETINGS  
22 COMING UP. WHY IS THE M.T.A. BOARD NOT BEING -- TAKING THE  
23 LEAD ON THIS? THANK YOU.  
24



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1   **SUP. MOLINA, CHAIR:** ALL RIGHT. THANK YOU, MR. SACHS. I HAVE A  
2   COUPLE OF QUESTIONS THAT I WANT TO ASK ON THIS. FIRST OF ALL,  
3   THIS DOES CURE THE POTENTIAL BROWN ACT VIOLATION, IS THAT  
4   CORRECT?

5

6   **ANDREA ORDIN, COUNSEL:** YES.

7

8   **SUP. MOLINA, CHAIR:** CAN I ALSO POINT OUT THAT IT SHOULD ALSO  
9   CURE THE INITIAL INVESTIGATION THAT WAS ASKED FOR, WHICH WAS  
10  ALSO NOT AGENDIZED AT THE TIME WHEN WE MADE THE REQUEST, WHICH  
11  WAS ABOUT THREE TO FOUR WEEKS PRIOR TO THAT. SO I WANT TO MAKE  
12  SURE IT CURES BOTH BROWN ACT ISSUES. BECAUSE WHEN WE ASK FOR  
13  AN INVESTIGATION TO BEGIN, THAT WAS ABOUT FOUR WEEKS AGO, IT  
14  ALSO WASN'T AGENDIZED. I JUST WANT TO MAKE SURE THE PUBLIC IS  
15  HEARING BOTH ITEMS.

16

17  **ANDREA ORDIN:** THIS WILL GIVE THE PUBLIC AN OPPORTUNITY TO COME  
18  AND TO KNOW OF THE REQUEST. AND SO I BELIEVE THAT THIS WOULD  
19  CURE ANY BROWN ACT VIOLATION, IF THERE WAS ANY BROWN ACT  
20  VIOLATION IN THE ORIGINAL CONVERSATION.

21

22  **SUP. MOLINA, CHAIR:** SO THIS WOULD DO IT?

23

24  **ANDREA ORDIN:** I WOULD EXPECT IT DOES, YES.

25





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1   **SUP. MOLINA, CHAIR:** ALL RIGHT. BECAUSE THE OTHER ONE WASN'T  
2   AGENDIZED, EITHER.

3

4   **ANDREA ORDIN:** THERE WAS A DIFFERENCE BETWEEN THAT CONVERSATION  
5   AND THE SECOND CONVERSATION, BUT, YES, THIS SHOULD CURE ANY  
6   POTENTIAL PROBLEM.

7

8   **SUP. MOLINA, CHAIR:** ALL RIGHT. AND THEN THE OTHER ASPECT OF  
9   IT, AS WELL, IS THAT ONE OF THE BIG PROBLEMS AND THE ISSUES IS  
10   THE RELEASE OF CONFIDENTIAL INFORMATION. THIS ISN'T JUST  
11   DOCUMENTS THAT THIS BOARD HAS DEEMED CONFIDENTIAL; THESE ARE  
12   LEGALLY CONFIDENTIAL DOCUMENTS BY STATE AND FEDERAL STATUTES,  
13   CORRECT?

14

15   **ANDREA ORDIN:** PRECISELY. AND THAT'S THE ONLY AND THE SOLE  
16   SEARCH IS TO DETERMINE IF DOCUMENTS WHICH HAVE -- WHICH WOULD  
17   VIOLATE EITHER STATE OR FEDERAL LAW HAVE BEEN IMPROPERLY  
18   RELEASED.

19

20   **SUP. MOLINA, CHAIR:** SO I THINK THAT, AGAIN, I NOTICE THE  
21   ARTICLES THAT ARE WRITTEN, THIS ISN'T ABOUT DENYING ACCESS OR  
22   TRANSPARENCY TO ACTIONS OF THE BOARD; THIS IS ACTUAL DOCUMENTS  
23   THAT REQUIRE US TO MAINTAIN -- AND WE HAVE A DUTY, FIDUCIARY  
24   AND LEGAL DUTY -- TO MAKE SURE THAT THESE DOCUMENTS ARE  
25   COMPLETELY AND THOROUGHLY PROTECTED.



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1

2 **ANDREA ORDIN:** PROTECTED AS THERE ARE RIGHTS OF PRIVACY AND  
3 THERE ARE VERY SPECIFIC STATUTORY REQUIREMENTS. AND THOSE ARE  
4 THE ONLY DOCUMENTS THAT WE ARE CONCERNED ABOUT.

5

6 **SUP. MOLINA, CHAIR:** AND SO THE POLICY THAT WE ARE, AGAIN,  
7 TRYING TO MAKE SURE WE IMPLEMENT IS THAT WHEN, IN FACT, WE  
8 SUSPECT THAT POTENTIALLY THOSE DOCUMENTS MAY BE LEAKED OR  
9 RELEASED TO ANYONE, WHETHER THEY ARE NEWSPAPERS OR ANYONE,  
10 AGAIN, WE HAVE A DUTY TO CARRY OUT THAT INVESTIGATION. SO IS  
11 THAT THE POLICY THAT WE ARE CLEARLY STATING HERE?

12

13 **ANDREA ORDIN:** I BELIEVE THAT IS THE POLICY YOU ARE STATING AS  
14 THE BOARD OF SUPERVISORS. AND IN ADDITION, IT IS WHAT YOU'RE  
15 REQUIRED TO DO AS A GOVERNING BODY.

16

17 **SUP. MOLINA, CHAIR:** SO, AGAIN, JUST SO THAT IN THIS INSTANCE,  
18 IT ASKS FOR ALL DEPARTMENT HEADS TO BE COOPERATIVE IN THIS  
19 ASPECT OF INVESTIGATION. SO THAT WOULD REQUIRE ALL DEPARTMENT  
20 HEADS AS WELL AS ALL OFFICES OF THE COUNTY, IS THAT CORRECT,  
21 INCLUDING OUR OWN BOARD OFFICES?

22

23 **ANDREA ORDIN:** AND THAT'S THE INTENT OF THE MOTION.

24



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1   **SUP. MOLINA, CHAIR:** ALL RIGHT. SO I WANT TO MAKE SURE THAT  
2   THAT'S A CLARIFICATION. AND IF IN FACT WE ARE TO HAVE FINDINGS  
3   THAT WOULD FIND THAT THERE HAS BEEN CONFIDENTIAL INFORMATION  
4   THAT HAS BEEN LEAKED, WHAT IS THE RELIEF TO ANYONE? ARE THERE  
5   SANCTIONS? ARE THERE PENALTIES? IS THAT AT THE DISCRETION OF  
6   THE BOARD? HOW IS THAT?

7

8   **ANDREA ORDIN:** WELL IT WOULD DEPEND ON WHERE AND WHO WE'RE  
9   TALKING ABOUT, BUT CERTAINLY EACH AND EVERY ONE OF US AS  
10   COUNTY EMPLOYEES HAVE THE RESPONSIBILITY TO ADHERE TO THE LAW  
11   AND TO ADHERE TO THE POLICIES OF THE BOARD. SO IT WOULD DEPEND  
12   UPON THE CIRCUMSTANCES, THE INDIVIDUAL. SO I THINK THE REAL  
13   ANSWER IS IT WOULD DEPEND. BUT CERTAINLY THOSE ARE THE TYPES  
14   OF RESPONSIBILITIES THAT ALL OF US HAVE AS COUNTY EMPLOYEES.  
15   AND IN ADDITION, IF THERE ARE ANY OTHER PENALTIES, EITHER  
16   CIVIL PENALTIES OR CRIMINAL PENALTIES, DEPENDING UPON THE  
17   DOCUMENT, THOSE WOULD BE PURSUED BY THE APPROPRIATE  
18   AUTHORITIES.

19

20   **SUP. MOLINA, CHAIR:** AND DO YOU KNOW THAT ON THE STATE LAW FOR  
21   CONFIDENTIALITY ON THESE CHILDREN'S DEATHS AND CHILDREN'S  
22   REPORTS, ARE THERE PENALTIES ASSOCIATED WITH THE DISCLOSURE OF  
23   CONFIDENTIAL INFORMATION?

24



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1   **ANDREA ORDIN:** IT WILL DEPEND AGAIN ON THE INDIVIDUAL  
2   DOCUMENTS. THERE ARE MANY DOCUMENTS INVOLVED. AND THERE IS  
3   INDEED A MISDEMEANOR PENALTY ON SOME DOCUMENTS. AND WHETHER  
4   THOSE WOULD BE APPROPRIATE OR NOT, I CAN'T SAY NOW.

5

6   **SUP. MOLINA, CHAIR:** ALL RIGHT. AND THEN, FINALLY, WITH REGARD  
7   TO THE ISSUE OF ITEMS THAT ARE -- I GUESS I HAVE TO ASK THE  
8   QUESTION THIS WAY. IS THERE A HIGHER STANDING OTHER THAN THE  
9   LAW AS IT'S WRITTEN HERE, WHERE THERE IS A MORAL  
10   RESPONSIBILITY TO PROVIDE THESE DOCUMENTS TO OTHER  
11   AUTHORITIES? I THINK I'VE ASKED YOU THE QUESTION IN THE PAST.

12

13   **ANDREA ORDIN:** PERHAPS -- ARE YOU SAYING THAT SOMETIMES EVEN IF  
14   THERE IS A LAW THAT PROHIBITS ACTIVITY, IS THERE A HIGHER DUTY  
15   THAT PERMITS PEOPLE TO BREAK THAT LAW? AND OF COURSE MY OWN  
16   ANSWER, THIS IS NOT COUNTY COUNSEL, LAWYER, MY OWN ANSWER IS  
17   YES AS LONG AS YOU'RE WILLING TO TAKE THE CONSEQUENCES.

18

19   **SUP. MOLINA, CHAIR:** THE CONSEQUENCES.

20

21   **ANDREA ORDIN:** WHATEVER THE CONSEQUENCES ARE. THERE ARE TIMES  
22   IN ALL OF OUR LIVES THAT PEOPLE, WE HAVE READ ABOUT IT, WE'VE  
23   SEEN IT, WE'VE KNOWN PEOPLE WHO HAVE INDEED BROKEN LAWS THAT  
24   THEY BELIEVED WERE UNJUST OR IMPROPER. AND HAVING BROKEN THOSE



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1 LAWS ARE THEN WILLING TO TAKE THOSE CONSEQUENCES. BUT I'M NOT  
2 SURE THAT THAT'S DIRECTLY WHAT WE'RE TALKING ABOUT HERE.

3

4 **SUP. MOLINA, CHAIR:** WELL I'M NOT SURE BECAUSE IT'S AGAIN,  
5 THERE ARE SOME PEOPLE THAT FEEL IT'S A DUTY OF SOME TYPE TO  
6 DISCLOSE THIS INFORMATION. AND YET AT THE SAME TIME, BY LAW,  
7 WE HAVE A RESPONSIBILITY TO ADHERE TO THE LAW. SO I'M TRYING  
8 TO WONDER IF IN FACT THERE IS SOME CALL THAT CAN BE MADE THAT  
9 THERE IS SOME KIND OF A DUTY TO BE TRANSPARENT IN THIS  
10 INSTANCE WHERE LAWS PROHIBIT US, AS A COUNTY, FROM RELEASING  
11 THAT INFORMATION. AND I THINK THAT'S THE ISSUE HERE. THE  
12 DISCUSSION, IN SOME CIRCLES, IS THAT WE ARE PROHIBITING ACCESS  
13 TO DOCUMENTS THAT SHOULD BE PUBLIC. AND IN THE INSTANCE HERE,  
14 WE'RE TRYING TO PRESERVE AND PROTECT, AS I UNDERSTAND, OUR  
15 FIDUCIARY RESPONSIBILITY TO DOCUMENTS THAT WE ARE THE  
16 CARETAKERS OF, I GUESS, AND OUR DUTY TO MAKE SURE THAT THEY  
17 ARE MAINTAINED IN A CONFIDENTIAL MANNER. SO I WANT TO MAKE  
18 SURE THAT THAT'S WHAT'S UNDERSTOOD. IT ISN'T DENYING ACCESS TO  
19 DOCUMENTS THAT ARE NOT CONFIDENTIAL. SO WE HAVE A LARGER DUTY  
20 TO MAKE SURE THAT THOSE -- AND SO WHEN IN FACT THERE IS A  
21 FAILING IN OUR SYSTEM, WE ALSO HAVE A DUTY TO INVESTIGATE AT  
22 ALL LEVELS TO MAKE SURE THAT THESE DOCUMENTS ARE AT LEAST  
23 PRESERVED AND PROTECTED, EVEN IF THERE IS SOME KIND OF FAILING  
24 ALONG THE WAY. AND SO I WANT IT TO BE UNDERSTOOD THAT THAT IS  
25 THE POLICY THAT WE ARE MOVING FORWARD TO MAKE SURE. AND THAT



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1 IS NOT A CLOSED SESSION ITEM. THAT IS AN OPEN SESSION ITEM IN  
2 WHICH WE MAKE SURE THAT ANY TIME THERE IS POTENTIALLY A  
3 FAILING ON OUR PART AS A COUNTY AND HAVING THOSE DOCUMENTS  
4 DISCLOSED THAT SOMEONE AGAIN, THE PRESS OR OTHERWISE, MAY WANT  
5 TO HAVE, BUT LEGALLY ARE NOT ENTITLED TO HAVE. AND SO THAT IS  
6 THE POLICY THAT IS BEFORE US. YES, SIR.

7

8 **SUP. YAROSLAVSKY:** LET ME GET THIS CLEAR. I THINK THE  
9 COMMUNICATION FROM YOU IS NOT A POLICY, PER SE, IT'S AN ACTION  
10 RELATING TO THE CURRENT INVESTIGATION; IS THAT CORRECT?

11

12 **ANDREA ORDIN:** I'M SORRY, SUPERVISOR.

13

14 **SUP. YAROSLAVSKY:** ARE WE ON 48-D?

15

16 **ANDREA ORDIN:** YES.

17

18 **SUP. YAROSLAVSKY:** DIRECT ALL COUNTY DEPARTMENTS TO ASSIST THE  
19 CHIEF EXECUTIVE OFFICER IN THE CURRENT INQUIRY RELATING TO THE  
20 INAPPROPRIATE DISCLOSURE, ETCETERA, ETCETERA. CORRECT?

21

22 **ANDREA ORDIN:** YES.

23

24 **SUP. YAROSLAVSKY:** THE ACTION TODAY IS LIMITED TO THE CURRENT  
25 INVESTIGATION?





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1

2 **ANDREA ORDIN:** WELL, THE ACTION --

3

4 **SUP. YAROSLAVSKY:** THE CURRENT INQUIRY.

5

6 **ANDREA ORDIN:** THE CURRENT INQUIRY, THAT'S WHAT IT SAYS, YES,  
7 SIR.

8

9 **SUP. YAROSLAVSKY:** SECONDLY, IS THE CURRENT INQUIRY CONCLUDED,  
10 MR. FUJIOKA?

11

12 **C.E.O. FUJIOKA:** IT'S ONLY PARTIALLY CONCLUDED. IT HASN'T BEEN  
13 COMPLETED.

14

15 **SUP. YAROSLAVSKY:** AND WHEN DO YOU EXPECT IT WILL BE COMPLETED?

16

17 **C.E.O. FUJIOKA:** WE'RE HOPING TO HAVE IT DONE BY THE END OF  
18 THIS WEEK.

19

20 **SUP. YAROSLAVSKY:** AND THEN HOW WILL YOU COMMUNICATE THE  
21 RESULTS OF THAT INQUIRY?

22

23 **C.E.O. FUJIOKA:** WELL, GIVEN WHAT'S BEING DISCUSSED TODAY, AND  
24 ASSUMING IT WOULD BE APPROVED, I WOULD THINK THAT THE BOARD  
25 WOULD WANT A WRITTEN COMMUNICATION FROM ME TO YOU ON THIS



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1 SUBJECT. AND THEN WE'LL DECIDE. I'LL WORK WITH COUNSEL TO  
2 DECIDE WHAT FORM THAT COMMUNICATION WILL TAKE.

3

4 **SUP. YAROSLAVSKY:** OKAY. AND THE LAST THING AS IT RELATES TO  
5 THIS BOARD, I ASSUME THAT THAT WOULD CONTINUE THROUGH THE  
6 OFFICES OF THE EXECUTIVE OFFICER OF THE BOARD?

7

8 **SUP. MOLINA, CHAIR:** I DON'T KNOW WHAT YOU MEAN.

9

10 **SUP. YAROSLAVSKY:** THAT ANY INQUIRY RELATED TO THE BOARD AS AN  
11 INSTITUTION WOULD BE CONDUCTED ON WHOEVER'S DOING IT WITHIN  
12 THE COUNTY FAMILY ON THEIR BEHALF BY YOU, IN CONJUNCTION WITH  
13 WHOMEVER, WHETHER IT'S THE C.E.O. OR THE COUNTY COUNSEL OR  
14 WHOEVER. I JUST WANT TO MAKE SURE THAT'S CLEAR. OKAY.

15

16 **SUP. MOLINA, CHAIR:** WELL, AGAIN, AS TO HOW AND WHO DOES IT IS  
17 A DIFFERENT ISSUE. IT'S A MATTER THAT IT MUST BE DONE, WHICH  
18 IS THE CLARIFICATION THAT IS BEING SOUGHT.

19

20 **SUP. YAROSLAVSKY:** I JUST WANTED TO CLARIFY THAT AS IT RELATES,  
21 BECAUSE YOU BROUGHT UP THE BOARD --

22

23 **SUP. MOLINA, CHAIR:** BUT IT DOESN'T PROHIBIT. EVERY DEPARTMENT  
24 INCLUDING THE EXECUTIVE OFFICE, THE POLICY WOULD BE THAT THEY  
25 WOULD BE COOPERATIVE IN THAT REGARD.



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1

2 **SUP. RIDLEY-THOMAS:** PERHAPS THERE'S A POINT OF CLARIFICATION  
3 THAT NEEDS TO BE OFFERED. AS TO THE REASON FOR THE COUNTY  
4 COUNSEL'S INVOLVEMENT, THE REASON FOR THE EXECUTIVE OFFICER'S  
5 INVOLVEMENT, THE REASON FOR THE C.E.O.'S OFFICE. AND I THINK  
6 IT'S WORTH FOR THE POINT OF CLARIFICATION, AND PERHAPS  
7 EDIFICATION TO GET THAT ON THE TABLE. SO THERE'S A REQUEST OR  
8 SUGGESTION THAT YOU ARE ASKING OR MAKING THAT SEEMS TO ME TO  
9 WARRANT FURTHER ELUCIDATION.

10

11 **SUP. YAROSLAVSKY:** WANT FURTHER WHAT?

12

13 **SUP. RIDLEY-THOMAS:** CLARIFICATION, ELUCIDATION AS TO WHY THE  
14 EXECUTIVE OFFICER VERSUS THE CHIEF EXECUTIVE OFFICER AND/OR  
15 THE COUNTY COUNSEL, THERE'S A REASON FOR --

16

17 **SUP. YAROSLAVSKY:** I THINK EVERY MEMBER OF THIS BOARD KNOWS THE  
18 CONTEXT OF THAT CONVERSATION. I JUST WANT TO MAKE SURE.

19

20 **SUP. RIDLEY-THOMAS:** THE POINT IS THAT THE PUBLIC IS NOT CLEAR  
21 ABOUT THE DISTINCTIONS BETWEEN THE VARIOUS ROLES, THAT'S WHAT  
22 I'M TRYING TO GET US TO LAY OUT.

23

24 **SUP. YAROSLAVSKY:** UNDERSTOOD.

25



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1    **SUP. MOLINA, CHAIR:** WHICH IS AGAIN WHY I THINK I'M TRYING TO  
2    CLARIFY VERY CLEARLY THAT WHEN IN FACT IT INVOLVES  
3    CONFIDENTIAL DOCUMENTS -- AND THERE IS A FAILING, POTENTIAL  
4    FAILING -- THAT AN INVESTIGATION, WE HAVE A DUTY AS A BOARD TO  
5    CARRY OUT AN INVESTIGATION, AND THAT THE POLICY HERE IS THAT  
6    ALL DEPARTMENTS MUST BE COOPERATIVE, INCLUDING ALL OF OUR  
7    OFFICES IN ORDER TO FIND ANY FAILING OR ANY BREACH OF THAT  
8    PROTECTION. AND SO THAT'S WHAT THIS POLICY IS. SO IT ISN'T  
9    LIMITED JUST TO THIS. IT'S LIMITED TO ANY INVESTIGATION OF  
10   THIS TYPE THAT WOULD INVOLVE THE POTENTIAL LEAKING OR SHARING  
11   OF DOCUMENTS THAT ARE INTENDED. THAT'S WHY I ASKED COUNTY  
12   COUNSEL ABOUT OUR CLEAR AND SPECIFIC DUTY AND RESPONSIBILITY  
13   TO THAT, NOT ONLY IN OUR OWN PERSONAL DUTY IN THAT AREA, BUT  
14   ALSO OUR RESPONSIBILITY AND DUTY AS WHEN WE FIND THAT THOSE  
15   DOCUMENTS MAY HAVE BEEN PROVIDED TO SOMEONE AND NOT MAINTAINED  
16   IN A CONFIDENTIAL MANNER. SO IT ISN'T JUST THIS INQUIRY, IT IS  
17   ALL INQUIRIES OF THIS TYPE WHERE THERE ARE CONFIDENTIAL  
18   DOCUMENTS THAT ARE RELEASED THAT WE HAVE A DUTY AND ALL THE  
19   DEPARTMENTS, INCLUDING OUR OFFICES, MUST BE COOPERATIVE IN  
20   TRYING TO SECURE THE INFORMATION AS TO HOW THOSE DOCUMENTS MAY  
21   POTENTIALLY BE LEAKED SO IN FACT WE CAN PREVENT IT. AND MORE  
22   IMPORTANTLY, I GUESS, ADHERE TO THE LAW, WHICH IS THE DUTY AND  
23   RESPONSIBILITY THAT WE HAVE.

24



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1    **SUP. RIDLEY-THOMAS:** MADAM CHAIR, I THINK IT'S IMPORTANT TO  
2    CLARIFY WHY EACH OF THE RESPECTIVE OFFICES WHO REPORT TO THE  
3    BOARD HAVE A ROLE OR ARE EXPECTED TO OR IF THEY ARE NOT  
4    EXPECTED TO BE INVOLVED IN THAT. A MEMBER OF THE BOARD HAS  
5    RAISED THE ISSUE PERTAINING TO ONE OF THE THREE OFFICES, AND I  
6    THINK IT'S IMPORTANT TO CLARIFY WHY SUCH IS THE CASE FOR THE  
7    FULL UNDERSTANDING OF ALL WHO ARE INTERESTED AND/OR CONCERNED.  
8    AND WHETHER OR NOT IT'S NEGOTIABLE AS TO WHO DOES IT, WHEN, OR  
9    IF IT'S JUST THE COMMONLY ACCEPTED PRACTICE THAT COUNTY  
10   COUNSEL WOULD BE INVOLVED IN SUCH ACTIVITY AND WHY, THE  
11   EXECUTIVE OFFICER WOULD BE INVOLVED AND WHY, AS WELL AS THE  
12   CHIEF EXECUTIVE OFFICER, AND WHY. OR IS IT SIMPLY THE  
13   RESPONSIBILITY OF ONE GIVEN OFFICE, AND HOW THAT SHOULD TAKE  
14   SHAPE? SO THAT THERE IS NO AMBIGUITY, SO THAT THERE'S NO  
15   NEGOTIATION, THAT THERE'S NO BACK-AND-FORTH ABOUT I THOUGHT  
16   THIS PERSON WAS TO DO IT VERSUS ANOTHER PERSON OR PERSON IN  
17   TERMS OF OFFICE. SO I REALLY DO THINK THIS WARRANTS MORE  
18   DISCUSSION. AND I THINK IT'S IMPORTANT TO TRY TO CLARIFY IT  
19   NOW, BECAUSE UP TO THIS POINT IT HASN'T BEEN. AND I TAKE NOTE  
20   OF THE FACT THAT IN MORE THAN ONE INSTANCE, THE REQUEST HAS  
21   BEEN MADE TO HAVE ONE OF THOSE THREE OFFICES INVOLVED AT LEAST  
22   TO ENSURE THAT THERE'S INVOLVEMENT. AND I'M REALLY ASKING WHY  
23   THAT IS THE CASE. AND IT SEEMS TO ME THAT IT'S WORTH  
24   EXPLAINING SO EVERYBODY UNDERSTANDS THE RESPECTIVE ROLES THAT  
25   THE BOARD HAS IN MIND FOR EACH OF THE OFFICES INVOLVED.



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1

2 **C.E.O. FUJIOKA:** MAYBE I CAN HELP A LITTLE BIT. GIVEN THAT IT  
3 IMPACTS, I MEAN THE ORDER IMPACTS ALL DEPARTMENTS, WE HAVE A  
4 SITUATION IN THE COUNTY WHERE WE HAVE INDEPENDENT EMAIL  
5 NETWORKS IN EACH DEPARTMENT. AND AS A MATTER OF JUST IN A VERY  
6 PRACTICAL CONTEXT, I WOULD HAVE TO WORK WITH THE NETWORK  
7 ADMINISTRATOR FOR EACH OFFICE TO EITHER ACCESS OR REVIEW  
8 INFORMATION. SO THAT'S ONE REASON. ANDREA CAN SPEAK TO THE  
9 LEGAL QUESTIONS. BUT WE DO HAVE -- AND IT'S SOMETHING AT ONE  
10 POINT I'D LIKE TO SEE CONSOLIDATED, BUT WE DO HAVE INDEPENDENT  
11 EMAIL OR SEPARATE NETWORKS IN THE COUNTY. AND I WON'T HAVE THE  
12 ABILITY TO ACCESS SOME OF THAT INFORMATION. SO IT'S MORE OF A  
13 PRACTICAL CONTEXT, MORE OF A PRACTICAL REASON, SO WE CAN MAKE  
14 SURE THAT OUR REVIEW IS COMPREHENSIVE.

15

16 **ANDREA ORDIN:** AND AS TO THE LEGAL RESPONSIBILITY, SINCE AS YOU  
17 KNOW WE ARE LOOKING ONLY FOR DOCUMENTS BEING RELEASED THAT  
18 WOULD VIOLATE THE LAW, OBVIOUSLY THE COUNTY COUNSEL IS OF  
19 ASSISTANCE IN PARSING THROUGH THE MANY STATUTES THAT ARE  
20 APPLICABLE. SO THAT'S WHY OF COURSE WE'RE INVOLVED. AND AS  
21 BETWEEN THE CONVERSATION THAT I'VE BEEN LISTENING TO BETWEEN  
22 SUPERVISOR YAROSLAVSKY AND SUPERVISOR MOLINA, THERE MAY BE  
23 SOME NEED FOR CLARIFICATION THERE, AS WELL. IT IS TRUE THAT IN  
24 48-D THAT THIS IS A DIRECTION TO THE COUNTY DEPARTMENTS TO  
25 ASSIST THE CHIEF EXECUTIVE OFFICER IN THE CURRENT INQUIRY.





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1 SUPERVISOR MOLINA AND I HAVE HAD A CONVERSATION ABOUT THE  
2 OVERALL, OVERARCHING DUTY OF THE COUNTY AND ITS EMPLOYEES TO  
3 ADHERE TO THE LAW AND THE GOVERNING BOARD TO LOOK FOR  
4 VIOLATIONS THAT COME TO ITS ATTENTION AND TO INITIATE  
5 INQUIRIES AND TO COME UP WITH CONCLUSIONS. THIS PARTICULAR 48-  
6 D DOES NOT SPEAK DIRECTLY TO THAT OVERARCHING DUTY, WHICH I  
7 BELIEVE EXISTS. BUT IT DOES HAVE THAT WORD "CURRENT" IN IT  
8 NOW. IT MAY BE THAT IF THE SENSE OF THIS MOTION IS TO EXPAND  
9 TO THE UNDERLYING OVERARCHING DUTY, PERHAPS SOME LANGUAGE  
10 SHOULD BE ADDED.

11

12 **SUP. MOLINA, CHAIR:** WELL, AND I THINK THAT'S WHY I'M ASKING  
13 THE QUESTION. AND I'VE ASKED IT A COUPLE OF TIMES IN A  
14 DIFFERENT WAY IS THE CURING OF THE BROWN ACT ISSUE. BECAUSE IT  
15 ISN'T JUST ON THE ITEM OF LAST WEEK'S BROWN ACT POTENTIAL  
16 VIOLATION, BUT I THINK THAT IN FACT THE INITIAL INQUIRY AND  
17 WHERE WE ORDERED THE INVESTIGATION WAS NOT AGENDIZED EITHER.  
18 THAT'S WHY I WANT TO MAKE SURE THAT WE ARE CURING BOTH OF  
19 THEM. BECAUSE I KNOW I LOOK BACK AND IT WAS NOT AGENDIZED. AND  
20 I DON'T KNOW. IT'S NOT WRITTEN IN MY DOCUMENT, IN THE MOTION  
21 THAT I PUT IN. BUT I GUESS WHAT I'M ASKING IS THAT I WANT TO  
22 MAKE SURE THAT WE ARE CURING BOTH OF THOSE ITEMS.

23

24 **ANDREA ORDIN:** AND, YES, I DO BELIEVE SO. BECAUSE IN SO FAR AS  
25 THERE WAS ANY ORDER PRIOR TO THAT TIME WHICH COULD HAVE



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1 VIOLATED THE BROWN ACT, IT DOES RELATE TO THIS CURRENT  
2 INQUIRY.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO AS LONG AS THAT IS COVERED.  
5 THEN SECOND OF ALL, IF IN FACT WHAT I'M SAYING IS -- AND IF WE  
6 NEED TO AMEND IT TO SAY THAT, I WOULD LIKE TO DO SO. I WOULD  
7 LIKE TO AMEND IT AT THIS POINT IN TIME FOR IT TO BE THE POLICY  
8 OF THIS BOARD THAT, AGAIN, WHEN IN FACT THERE ARE CONFIDENTIAL  
9 DOCUMENTS, THAT WE HAVE A DUTY AND RESPONSIBILITY TO MAINTAIN  
10 CONFIDENTIAL. AND WHEN THERE IS A BREACH OF THAT  
11 RESPONSIBILITY, THAT WE HAVE A DUTY TO INVESTIGATE, AND THAT  
12 ALL DEPARTMENTS, INCLUDING THE EXECUTIVE OFFICE, WHICH  
13 INCLUDES ALL OF OUR EMAILS AND INFORMATION, THAT IT ALSO BE AS  
14 COOPERATIVE IN THOSE INVESTIGATIONS TO MAKE SURE THAT WE ARE  
15 GETTING AT LEAST CARRYING OUT OUR LEGAL RESPONSIBILITY TO  
16 THOSE DOCUMENTS THAT MUST BE MAINTAINED CONFIDENTIAL. I'M  
17 TRYING TO CLARIFY IT. SO THAT IS WHAT WE'RE TRYING TO MOVE  
18 FORWARD.

19

20 **SUP. YAROSLAVSKY:** LET ME, SINCE WE'RE GETTING INTO THIS, LET  
21 ME BE SPECIFIC. THAT AS IT RELATES TO THE BOARD OF  
22 SUPERVISORS, AND AS IT RELATES TO THE INVESTIGATION OF ANY  
23 EMAILS OF ANY MEMBER OF THE BOARD OF SUPERVISORS OR ANY STAFF  
24 MEMBER OF THE BOARD OF SUPERVISORS, THAT -- AND LET'S BE  
25 BLUNT, THAT WAS THE ACTION IN WHICH THIS BOARD CONCURRED LAST



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1 TUESDAY. BECAUSE MR. FUJIOKA CAME TO THE BOARD, NOT TO LAUNCH  
2 AN INQUIRY, THAT INQUIRY HAD BEEN LAUNCHED TWO WEEKS EARLIER,  
3 BUT HE CAME TO THE BOARD TO ASK THE BOARD'S AUTHORITY TO READ  
4 THE EMAILS OF A MEMBER OF THE STAFF OF ONE OF THE BOARD OF  
5 SUPERVISORS' MEMBERS. HE COULDN'T GET INTO THOSE EMAILS, SO HE  
6 ASKED FOR THE AUTHORITY OF THIS BOARD TO LET HIM GET INTO THE  
7 COUNTY BOARD OF SUPERVISORS' EMAIL MAINFRAME, WHICH FOR  
8 WHATEVER TECHNICAL REASONS ARE NOT AVAILABLE TO -- ARE NOT  
9 ACCESSIBLE TO I.S.D. AND THE BOARD'S DECISION WAS TO HAVE THE  
10 EXECUTIVE OFFICER LOOK AT THE EMAILS IN QUESTION AND THEN IF  
11 ANY OF THOSE EMAILS CONSTITUTED A CONVEYANCE OF A CONFIDENTIAL  
12 DOCUMENT, THAT THOSE DOCUMENTS WOULD BE MADE AVAILABLE TO MR.  
13 FUJIOKA. SO JUST AS LONG AS WE HAVE THE UNDERSTANDING THAT  
14 GOING FORWARD THAT THAT SAME POLICY AS IT RELATES TO THE BOARD  
15 OF SUPERVISORS IS AT PLAY, THAT'S WHAT I WANT TO CLARIFY.  
16 THAT'S WHAT WE DID LAST TUESDAY. THAT DOESN'T PREVENT AN  
17 INVESTIGATION. IT DOESN'T PREVENT AN INQUIRY. IT DOESN'T  
18 PREVENT ANYTHING. IT JUST INSURES THAT WHEN IT COMES TO THE  
19 GOVERNING BODY OF THE BOARD, WHICH HAS A SEPARATE COMPUTER  
20 SYSTEM, THAT NOBODY IN THE COUNTY GETS TO RUMMAGE THROUGH YOUR  
21 EMAILS OR MY EMAILS OR MR. RIDLEY-THOMAS' EMAILS OR THEIR  
22 STAFF'S OR OUR STAFF'S WITHOUT IT GOING THROUGH THE EXECUTIVE  
23 OFFICER FIRST. THAT'S WHAT WE DID LAST TUESDAY AND I JUST WANT  
24 TO MAKE SURE THAT THE BOARD IS CONSISTENT. I'M NOT GOING TO



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1 VOTE FOR THIS FOR OTHER REASONS. BUT I WANT TO MAKE SURE THAT  
2 THAT ASPECT OF IT IS CONSISTENT WITH WHAT WE DID LAST TUESDAY.

3

4 **SUP. MOLINA, CHAIR:** SUPERVISOR RIDLEY-THOMAS?

5

6 **SUP. RIDLEY-THOMAS:** WELL THAT CLARIFIES IT A BIT MORE, I  
7 THINK, MADAM CHAIR, IN TERMS OF WHO'S ON, FOR LACK OF A BETTER  
8 CHARACTERIZATION, FIRST BASE WHEN MATTERS OF THIS SORT ARISE.  
9 I DO NOT THINK IT'S PARTICULARIZED IN THE SENSE THAT IT  
10 PERTAINS ONLY TO THE CURRENT SET OF CIRCUMSTANCES. I THINK  
11 WHAT WE'RE TRYING TO DO IS SHAPE, FASHION, PROMULGATE POLICY  
12 THAT AFFECTS ANY SUCH ACTIVITY PROSPECTIVELY. AND SO THE  
13 EXECUTIVE OFFICER IS ON POINT AS IT RELATES TO THE BOARD, THIS  
14 IS TO SAY THE GOVERNING BODY, AND THE CHIEF EXECUTIVE OFFICER  
15 IS ON POINT AS IT RELATES TO THE DEPARTMENTS, GENERALLY  
16 SPEAKING. AND THE ROLE OF COUNTY COUNSEL IS TO PROVIDE  
17 APPROPRIATE GUIDANCE AS TO MATTERS THAT OBVIOUSLY ARE INFORMED  
18 BY LAW. NOT JUST SIMPLY POLICY. NOT SIMPLY PRACTICE, BUT IN  
19 FACT BY LAW. I'M HOPING THAT I HAVE THIS STRAIGHT AND THAT  
20 THIS IS ESSENTIALLY WHAT ALL OF US ARE SAYING. IF SUCH IS SO,  
21 THERE IS AN APPROPRIATE QUESTION TO POSE IN MY MIND; NAMELY,  
22 WHAT IS ALL THIS ABOUT IN THE FIRST PLACE? YOU KNOW, IT COULD  
23 BE REDUCED IN THE MINDS OF MANY TO JUST AN EXTRAORDINARY  
24 AMOUNT OF INSIDE BASEBALL THAT'S TECHNOLOGICALLY DRIVEN. AND I  
25 THINK IT OUGHT TO BE CLARIFIED THAT IT IS NOT SIMPLY THAT. BUT



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1 THERE ARE SERIOUS ISSUES HERE INVOLVING THE DEPARTMENT OF  
2 CHILDREN AND FAMILY SERVICES, INVOLVING THE MANAGEMENT OF THE  
3 DEPARTMENT AND THE EXTENT TO WHICH IT HAS COME TO THE  
4 ATTENTION OF THE BOARD THAT THAT DEPARTMENT IS FEELING UNDER  
5 ATTACK, BEING ASSAULTED. AND TO THE EXTENT THAT THAT IS THE  
6 CASE, THE BREACH, THE LEAKS AND SO FORTH ARE, IN FACT,  
7 CONSIDERED TO BE A PART OF THAT EFFORT. AND SO THIS IS NOT AN  
8 ABSTRACT PURSUIT; THIS IS REALLY ABOUT HOW WE DO BUSINESS, BUT  
9 HOW WE DO BUSINESS IN TERMS OF RELATING TO THE RESPECTIVE  
10 DEPARTMENTS IN THE COUNTY, THE DEPARTMENT HEADS WHO OUGHT TO  
11 BE AFFORDED DUE PROCESS, WHO OUGHT NOT BE SUBJECTED TO BEING  
12 OUTED, NAMED AND THE LIKE IN PUBLIC SPACES AND CERTAINLY OUGHT  
13 NOT BE SUBJECT TO ATTACKS IN TERMS OF LEAKING DOCUMENTS THAT  
14 ARE CLARIFIED OR CLASSIFIED AS CONFIDENTIAL, WHICH, IN THE  
15 INSTANCES THAT ARE BEING DISCUSSED TODAY, THAT PROVIDE THE  
16 BASIS FOR WHAT WE'RE DOING, PUT THE COUNTY AT RISK IN TERMS OF  
17 IN TERMS OF THE MATTER OF LAWSUITS AND THE RANGE OF THINGS  
18 BECAUSE OF THE FREQUENCY WITH WHICH WE FIND OURSELVES HAVING  
19 TO DEAL WITH CHALLENGES, DEATHS AND THE LIKE WITH THE  
20 DEPARTMENT OF CHILDREN AND FAMILY SERVICES. AND SO I THINK  
21 THIS IS A VERY, VERY SERIOUS ISSUE, MADAM CHAIR, AND  
22 COLLEAGUES. AND THERE'S NO WAY TO GET AROUND IT, I BELIEVE,  
23 THAT WHICH HAS BEEN PURSUED IS EXTRAORDINARY. IT OUGHT NOT TO  
24 BE SEEN AS COMMONPLACE. IT OUGHT NOT TO BE SEEN AS SOMETHING  
25 THAT IS ROUTINE. IT HAS BEEN ESSENTIALLY SET FORTH BECAUSE OF



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1 THE DEMORALIZING EFFECT THAT IT HAS ON THE OPERATIONS OF A  
2 PARTICULAR DEPARTMENT AND THE EXTENT TO WHICH IT COMPROMISES  
3 AN OBJECTIVE EVALUATION ON THE PART OF THE BOARD AND/OR THE  
4 CHIEF EXECUTIVE OFFICER IN TERMS OF EVALUATING THAT  
5 DEPARTMENT. NOW, IT SEEMS TO ME THAT WE OUGHT TO JUST COME  
6 STRAIGHTFORWARD AND DEAL WITH THE SUBJECT AT HAND IN A  
7 SUBSTANTIVE AND SPECIFIC WAY, MADAM CHAIR.

8

9 **SUP. MOLINA, CHAIR:** SUPERVISOR KNABE?

10

11 **SUP. KNABE:** WELL, A LOT'S BEEN SAID. THE CONCERN THAT I HAVE  
12 TOO AS PART OF ALL OF THIS IS I UNDERSTAND THE ISSUE AS IT  
13 RELATES TO BOARD MEMBERS AND STUFF, BUT IT'S ALL THE  
14 COMMISSIONS AND THE POTENTIAL LEAK OF INFORMATION FROM OUR  
15 COMMISSIONS, PARTICULARLY AS IT RELATES TO CHILDREN'S ISSUES,  
16 AS WELL, TOO. AND I MEAN I DON'T KNOW HOW COMPREHENSIVE WHAT  
17 YOU'RE ATTEMPTING TO DO HERE IS, BUT I DEFINITELY THINK THAT  
18 THAT SHOULD BE PART OF IT, AS WELL.

19

20 **SUP. MOLINA, CHAIR:** SO THAT IT IS AMENDED, THEN, TO INCLUDE  
21 ALL OF IT. BECAUSE I REALLY DO THINK THAT THIS BOARD, NOR  
22 ANYONE SHOULD STAND ABOVE BEYOND WHAT IS THE APPROPRIATE  
23 RESPONSIBILITY WHEN THESE DOCUMENTS ARE SUPPOSED TO BE  
24 CONFIDENTIAL. SO THAT'S INCLUSIVE. SO EVEN THOUGH THE  
25 EXECUTIVE OFFICE HOLDS ALL OF OUR DOCUMENTS, THAT WOULD





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1 PROHIBIT WHEN WE HAVE A DUTY TO INVESTIGATE THESE ITEMS THAT  
2 IT WOULD PROHIBIT ANY REVIEW OF THOSE. HOW THE PROCESS IS  
3 DONE? I TAKE IT DEPARTMENT HEADS, WE COULD GO TO YOU AS TO HOW  
4 THEY CARRY IT OUT AND WHO HAS THE OPPORTUNITY TO REVIEW THOSE  
5 DOCUMENTS. ALL RIGHT.

6

7 **SUP. YAROSLAVSKY:** MADAM CHAIR.

8

9 **SUP. MOLINA, CHAIR:** YES.

10

11 **SUP. YAROSLAVSKY:** JUST SO WE'RE CLEAR, THE ISSUE IS NOT  
12 WHETHER THE BOARD IS SUBJECT TO THE SAME RIGOROUS ADHERENCE TO  
13 THE LAW AS EVERYBODY ELSE. IT IS. THEY ARE. THE ISSUE IS HOW  
14 THE INFORMATION IN QUESTION THAT BROUGHT US TO THIS POINT  
15 TODAY IS ACCESSED. AND I JUST WANT TO MAKE SURE THAT'S NOT  
16 AMBIGUOUS. IT GOES THROUGH, AS FAR AS THE BOARD OF SUPERVISORS  
17 AS A DEPARTMENT, IT GOES THROUGH THE EXECUTIVE OFFICER. AND AS  
18 TO THE BOARD OF SUPERVISORS AS INDIVIDUALS, I WOULD IMAGINE  
19 WOULD IT WOULD GO THROUGH THE MEMBERS OF THE BOARD OF  
20 SUPERVISORS. AND I WOULD ALSO HOPE THAT WHEN THESE INQUIRIES  
21 ARE CONDUCTED, THAT THE INQUIRER IS NOT SELECTIVE IN THE  
22 MANNER IN WHICH THE INQUIRY IS CONDUCTED. I BELIEVE THAT  
23 WHAT'S GOOD FOR THE GOOSE IS GOOD FOR THE GANDER. WHAT'S GOOD  
24 FOR ONE MEMBER IS GOOD FOR ALL MEMBERS. IF YOU'RE GOING TO  
25 INQUIRE, IF YOU'RE GOING TO READ THE EMAILS OF ONE STAFF



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1 MEMBER, READ THE EMAILS OF ALL STAFF MEMBERS. IF YOU BELIEVE  
2 THERE'S BEEN A LEAK ON A GIVEN DATE, THEN READ EVERYBODY'S  
3 EMAILS AROUND THAT DATE. AND THEN HAVE THE COURAGE TO TELL THE  
4 REST OF US WHAT YOU FOUND OUT. AND I EXPECT THAT THAT WILL BE,  
5 AS YOU INDICATED, AT THE END OF THE WEEK. THANK YOU, MADAM  
6 CHAIR.

7

8 **SUP. RIDLEY-THOMAS:** MADAM CHAIR AND COUNTY COUNSEL NEED TO  
9 GUIDE THE CONVERSATION BECAUSE IT SEEMS TO ME THAT THE RECORD  
10 IS APPROPRIATELY SET STRAIGHT WITH RESPECT TO WHAT IS A CLOSED  
11 SESSION ITEM, A BROWN ACT ISSUE THAT AS NEAR AS I CAN TELL WAS  
12 RAISED EX POST FACTO. NOBODY HAD THE NOTION THAT THERE WAS A  
13 MAJOR DECISION BEING MADE ONE WAY OR ANOTHER. AND AS NEAR AS I  
14 CAN TELL, IF MY RECOLLECTION IS ACCURATE, THAT THIS WAS, IN  
15 FACT, AS I SAID EARLIER, DONE BECAUSE OF A COLLECTIVE CONCERN  
16 ABOUT THE POSITION OF THE COUNTY AND BEING ABLE TO DO ITS  
17 BUSINESS FAIRLY AND APPROPRIATELY WAS BEING CONSISTENTLY  
18 COMPROMISED. AND MADAM CHAIR, IT WOULD SEEM TO ME COUNTY  
19 COUNSEL COULD HELP US FURTHER UNDERSTAND THE EXTENT TO WHICH  
20 SHE CAME FORTH AS A RESULT OF BEING URGED BY THE MANAGEMENT OF  
21 THE PARTICULAR DEPARTMENT UNDER CONSIDERATION HERE TO SAY THAT  
22 THIS IS JUST GETTING TO BE UNTENABLE. HELP ME IF MY MEMORY IS  
23 FAULTY, MADAM COUNTY COUNSEL, THAT THERE WAS CONVERSATION WITH  
24 YOU THAT YOU FELT WAS IMPORTANT TO CALL TO THE ATTENTION OF  
25 THE BOARD. NOW, I SIMPLY WANT TO SAY AT THAT POINT IT WAS



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1 CLEAR THAT ALL -- AND LET ME JUST KIND OF CLARIFY SOMETHING A  
2 LITTLE BIT FURTHER IF I MAY, MADAM CHAIR. THIS WASN'T ABOUT  
3 THE ENTIRETY OF THE COUNTY, THE DEPARTMENTS AND SO FORTH. THIS  
4 IS ABOUT WHAT'S HAPPENING ON THE EIGHTH FLOOR OF THIS BUILDING  
5 AMONG MEMBERS OF THIS BOARD. AND SO ANY CIVIL LIBERTARIAN  
6 HACKLES THAT MAY BE RAISED ABOUT VIOLATION OF THE PRIVACY  
7 RIGHTS, IF YOU WILL OF OR THE EMPLOYEE RIGHTS OF COUNTY  
8 WORKERS AND PARTICULAR DEPARTMENT HEADS, GENERALLY SPEAKING,  
9 THAT WASN'T THE ISSUE. IT WAS LAUNCHED IN A CIRCUMSCRIBED WAY,  
10 THAT IS TO SAY A NARROW MANNER. AND IT WAS DONE WITH THE  
11 APPROPRIATE CONSCIOUSNESS ON ALL PARTIES THAT WERE TO BE  
12 INVOLVED IN THAT. NOW, IF ANYBODY'S PREPARED TO CONTRADICT  
13 THAT, THEN LET THEM SO SPEAK IN THIS WAY. IT WASN'T ABOUT ANY  
14 ONE OFFICE. THE ASSUMPTION WAS MADE THAT THE METHODOLOGY OF  
15 THE SEARCH WAS MADE CLEAR IN THE FIRST INSTANCE AND IN THE  
16 SECOND INSTANCE. SO I DON'T KNOW THAT ANYBODY COULD AT ANY  
17 POINT SAY THEY DIDN'T REALLY KNOW WHAT WAS INTENDED. AND IT  
18 MIGHT BE FAIR TO SAY THAT AT LEAST A COUPLE OF MEMBERS OF THIS  
19 BOARD ARE CARD CARRYING MEMBERS OF THE A.C.L.U., SO WE'RE  
20 CLEAR ABOUT CIVIL LIBERTARIAN ISSUES AND PROTECTION OF RIGHTS.  
21 AND SO I HOPE THAT IT'S APPRECIATED THAT THIS WASN'T TAKEN  
22 LIGHTLY. AND IT POINTS TO THE GRAVITY OF THE ISSUE IN TERMS OF  
23 THE VIOLATION THAT WAS BEING EXPERIENCED REPEATEDLY AND THE  
24 IMPACT THAT IT HAS ON A PARTICULAR DEPARTMENT THAT IS SO  
25 IMPORTANT TO COUNTY OPERATIONS. WHEN YOU THINK ABOUT THE



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1 REPEATED INSTANCES OF CHILD DEATHS, ONE EVERY THREE TO FOUR  
2 WEEKS IN THIS COUNTY, AN EXTENT TO WHICH WE ARE DISADVANTAGED  
3 BY THE LACK OF THE TOOLS TO WORK THAT I'VE RAISED  
4 PARTICULARLY, THIS IS NOT A SMALL THING AT ALL. AND SO I THINK  
5 WHAT WAS SUPPOSED TO HAPPEN WAS DISCLOSED, AND AT LEAST IN A  
6 COUPLE OF INSTANCES. EVERYBODY HEARD IT. EVERYBODY UNDERSTOOD  
7 IT. AND IT WAS TO COME BACK, AS HAS BEEN MENTIONED TODAY, IN  
8 THE APPROPRIATE WAY WITH THE SPECIFIC STAFF PERSONS ON POINT  
9 BEING THE EXECUTIVE OFFICER, THE CHIEF EXECUTIVE OFFICER AND  
10 COUNTY COUNSEL, WHO ARE EXCLUSIVELY INVOLVED IN MANAGING THIS  
11 RATHER EXTRAORDINARY SET OF CIRCUMSTANCES. I THINK THAT'S A  
12 FAIR CHARACTERIZATION, IS IT NOT, MADAM CHAIR, OR ANY OTHER  
13 MEMBER OF THE BOARD? MR. ANTONOVICH, MR. YAROSLAVSKY? YEAH.

14  
15 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO THAT WE UNDERSTAND EACH  
16 OTHER CLEARLY, AND AGAIN WHAT THIS IS IS NOT CURRENT. THIS IS  
17 THE POLICY FOR ALL INVESTIGATIONS WHICH IS WHY I FRAMED IT  
18 WITHIN THE FRAMEWORK OF STATE AND FEDERAL LAWS THAT MANDATE  
19 THAT WE KEEP CERTAIN DOCUMENTS CONFIDENTIAL. WHEN IN FACT  
20 THERE'S A POTENTIAL BREACH OF THOSE DOCUMENTS, IT IS OUR DUTY  
21 AS MEMBERS OF THE BOARD OF SUPERVISORS THAT WE ARE TO AT LEAST  
22 CONDUCT AN INVESTIGATION TO FIND OUT POTENTIALLY WHERE THAT  
23 BREACH OR THAT COMPROMISE MAY BE. AND WHEN IN FACT WE DO THAT,  
24 I THINK IT IS THE DUTY OF ALL DEPARTMENT HEADS, INCLUDING ALL  
25 MEMBERS OF THIS BOARD OF SUPERVISORS, TO ALLOW FOR THAT



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1 INVESTIGATION TO PROCEED. AT WHATEVER AND HOWEVER IT IS  
2 DETERMINED THAT INVESTIGATION SHOULD BE CARRIED OUT. SO I WANT  
3 IT TO BE UNDERSTOOD THAT IT IS CLEARLY THAT. AND SO THAT IS  
4 WHAT WE ARE VOTING ON NOW. IF THERE IS ANYTHING BEYOND IT  
5 WHERE IT INVOLVES A CERTAIN OFFICE OR A CERTAIN INDIVIDUAL,  
6 THEN I THINK THEN WE GO INTO A CLOSED SESSION ITEM. AND SO AT  
7 THIS POINT IN TIME, IT IS OVER OVERALL POLICY, OVERARCHING  
8 POLICY WITH REGARD TO LEGAL RESPONSIBILITY TO THOSE  
9 CONFIDENTIAL DOCUMENTS. I WANT IT TO BE CLEARLY UNDERSTOOD.  
10 OKAY?

11

12 **SUP. YAROSLAVSKY:** WHAT IS THE OVERARCHING POLICY OTHER THAN  
13 THE FACT THAT IT IS ILLEGAL FOR ANY EMPLOYEE OF THE COUNTY TO  
14 RELEASE CONFIDENTIAL INFORMATION, LEGALLY CONFIDENTIAL  
15 INFORMATION?

16

17 **SUP. MOLINA, CHAIR:** I'LL SAY IT ONCE AGAIN. WHEN AN  
18 INVESTIGATION IS ASKED TO BE CARRIED OUT, IT WOULD BE THAT  
19 EVERY SINGLE DEPARTMENT, INCLUDING OUR OFFICES, WOULD HAVE A  
20 RESPONSIBILITY AS IS STATED ON THERE TO COOPERATE AND TO  
21 PROVIDE ALL DOCUMENTS NECESSARY TO CARRY OUT THAT  
22 INVESTIGATION.

23

24 **SUP. YAROSLAVSKY:** CONSISTENT WITH AS IT RELATES TO THIS  
25 INSTITUTION.



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1

2 **SUP. MOLINA, CHAIR:** WHY DON'T YOU CLARIFY WHAT YOU HAVE A  
3 PROBLEM WITH.

4

5 **SUP. YAROSLAVSKY:** I DID. I DID, AND I THINK EVERYBODY  
6 UNDERSTOOD IT. DID YOU UNDERSTAND IT, SACHI?

7

8 **CLERK SACHI HAMAI:** A DEPARTMENT HEAD SUCH AS MYSELF WILL GO  
9 THROUGH THE EMAILS OR WHATEVER INFORMATION IS REQUESTED. IF  
10 THERE'S SOMETHING OF A CONFIDENTIAL NATURE, IT WILL BE  
11 PROVIDED TO THE C.E.O. OR COUNTY COUNSEL WHOEVER IS CONDUCTING  
12 THE INVESTIGATION.

13

14 **SUP. MOLINA, CHAIR:** AND THAT'S THE SAME THING I SAID. EVERY  
15 DEPARTMENT WOULD MAKE THAT DETERMINATION AS TO HOW IT WILL --

16

17 **SUP. YAROSLAVSKY:** THE DIFFERENCE, MADAM CHAIR, IS THE C.E.O.  
18 IF THAT'S THE INVESTIGATING ENTITY, HAS ACCESS TO EVERYBODY  
19 ELSE'S EMAIL, THE OTHER DEPARTMENT'S EMAIL OR MOST EVERY  
20 DEPARTMENT'S EMAIL, BUT HE DOESN'T HAVE ACCESS TO THE BOARD OF  
21 SUPERVISOR'S EMAIL. AND THAT'S WHY THE DISTINCTION WAS MADE.  
22 AND THAT'S WHAT HIS REQUEST WAS LAST WEEK, WHICH WE GRANTED  
23 HIM. WE GRANTED HIM, THROUGH SACHI, THE AUTHORITY TO LOOK AT  
24 EMAILS THAT CONVEYED CONFIDENTIAL INFORMATION FROM WHOEVER THE  
25 SUSPECT WAS. AND I THINK WE'RE ALL LOOKING FORWARD TO MR.





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1 FUJIOKA'S CONCLUSION ON THAT. AND I JUST WANT TO MAKE SURE  
2 THAT THAT POLICY REMAINS INTACT IN ANY FUTURE INQUIRY, WHETHER  
3 IT'S BY THE C.E.O. OR BY ANY OTHER, THE COUNTY COUNSEL OR  
4 ANYBODY --

5

6 **SUP. KNABE, CHAIR:** BUT IT IS STANDARD POLICY. IT WOULDN'T BE A  
7 DETERMINATION EVERY TIME AN INVESTIGATION IS LAUNCHED THAT WE  
8 WOULD LOOK AND SEE WHAT IT IS BEFORE WE WOULD DISCLOSE IT.

9

10 **SUP. YAROSLAVSKY:** WELL THAT'S FINE. BUT IT WASN'T STANDARD  
11 POLICY LAST WEEK. AND THAT'S WHY MR. FUJIOKA CAME TO THE  
12 BOARD, TO SEEK AUTHORITY.

13

14 **SUP. MOLINA, CHAIR:** RIGHT. WHICH IS WHAT WE FOUND OUT. AND  
15 THAT'S WHY I'M TRYING NOW VERY HARD TO CREATE--

16

17 **SUP. YAROSLAVSKY:** I JUST WANT TO MAKE SURE THAT THAT PIECE OF  
18 IT WHICH WAS DONE LAST WEEK, WHICH WE ARE NOW CURING, IS PART  
19 OF THIS OVERARCHING POLICY.

20

21 **SUP. MOLINA, CHAIR:** WELL LET'S NOT FORGET THAT FOUR WEEKS  
22 BEFORE THAT WHEN WE DID THE INVESTIGATION ON OVERALL, WE HAD -  
23 - WE DID NOT HAVE THAT AGENDIZED, EITHER. AND SO WE ARE ALSO  
24 CURING THAT POTENTIAL BROWN ACT VIOLATION. SO IT WASN'T JUST  
25 LAST WEEK.



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1

2 **SUP. YAROSLAVSKY:** THAT'S ANOTHER ISSUE AND IT'S DEBATABLE AND  
3 I DON'T THINK IT SERVES ANY USEFUL PURPOSE TO GO INTO THAT  
4 DEBATE. WE DID HAVE AN AGENDA ITEM FOUR WEEKS AGO.

5

6 **SUP. MOLINA, CHAIR:** WE HAD A PERSONNEL ITEM. WE DID NOT DEAL  
7 WITH AN INVESTIGATION.

8

9 **SUP. YAROSLAVSKY:** THAT INVOLVED THE DIRECTOR OF THE CHILDREN  
10 AND FAMILY SERVICES. AND THE DISCUSSION WAS ABOUT THE  
11 DEPARTMENT OF CHILDREN AND FAMILY SERVICES AND ITS MANAGEMENT,  
12 AMONG OTHER THINGS. AND AMONG OTHER THINGS THAT CAME UP IN  
13 THAT CLOSED SESSION WAS THE OBSESSION, MY WORDS, I'LL  
14 CHARACTERIZE IT THAT WAY, OF THE DEPARTMENT HEAD OF THE  
15 DEPARTMENT OF CHILDREN AND FAMILY SERVICES ABOUT THE INCESSANT  
16 LEAKS THAT ARE DEMORALIZING HER DEPARTMENT. AND WE HAD QUITE A  
17 BIT OF A DISCUSSION ABOUT THAT. AND OUT OF THAT DISCUSSION  
18 THIS INQUIRY WAS LAUNCHED. I DON'T RECALL THAT THERE WAS A  
19 MOTION MADE IN CLOSED SESSION TO LAUNCH THE INVESTIGATION. I  
20 THINK IT WAS JUST A SENSE OF THE BOARD, THE MAJORITY OF THE  
21 BOARD, CERTAINLY, THAT THERE WAS A CONCERN ABOUT THESE LEAKS.  
22 AND MR. FUJIOKA TOOK IT UPON HIMSELF, LEGITIMATELY, TO  
23 INQUIRE, TO LOOK INTO THESE LEAKS. MY PROBLEM WITH ALL OF  
24 THIS, I THINK WE'RE CLEAR ON THE FRAMEWORK AND THE PARAMETERS  
25 OF THIS ISSUE. MY PROBLEM WITH ALL OF THIS IS WE'VE NOW SPENT



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1 CLOSE TO AN HOUR, IF NOT MORE, ON TRYING TO FIGURE OUT HOW  
2 WE'RE GOING TO PLUG LEAKS. AND IT IS ABHORRENT FOR ANYBODY TO  
3 LEAK INFORMATION THAT IS OF A CONFIDENTIAL NATURE THAT COULD  
4 EXPOSE THE COUNTY TO LIABILITY. AND NOBODY SHOULD DO IT. NOT A  
5 BOARD MEMBER. NOT A BOARD STAFF MEMBER AND NOT A COUNTY  
6 EMPLOYEE IN THE DEPARTMENTS. NOT A MEMBER OF THE COUNTY  
7 COUNSEL STAFF. NOT A MEMBER OF THE C.E.O. STAFF, NOBODY. BUT  
8 THE OBSESSION WITH LEAKS SEEMS TO ME TO EXCEED THE OBSESSION  
9 WITH THE CHILD DEATHS. AND I DON'T MEAN THAT TO BE THE BOARD'S  
10 OBSESSION, BECAUSE THIS IS THE FIRST TIME WE'VE ACTUALLY SPENT  
11 THIS AMOUNT OF TIME ON THIS. BUT IF THE DEPARTMENT OF CHILDREN  
12 AND FAMILY SERVICES, AND TO A LARGE EXTENT OF THE C.E.O.'S  
13 OFFICE, THIS SEEMS TO BE NUMBER ONE ON THE LIST, HOW TO PLUG  
14 THESE LEAKS. AND WE'VE HAD THIS DISCUSSION BEFORE INDIVIDUALLY  
15 AND COLLECTIVELY ABOUT LEAKS AND ABOUT TRYING TO PLUG LEAKS.  
16 AND YOU CAN TRY TILL YOU'RE BLUE IN THE FACE TO TRY TO  
17 IDENTIFY WHO LEAKED WHAT. AND ALL THE ENERGY THAT IS SPENT ON  
18 THAT IS ENERGY THAT IS NOT SPENT ON TRYING TO FIGURE OUT  
19 WHAT'S GOING WRONG IN THE DEPARTMENT OF CHILDREN AND FAMILY  
20 SERVICES. WHY DOES A SOCIAL WORKER WHO KNOWS ENOUGH TO PULL A  
21 KID WHO HAS THREATENED TO COMMIT SUICIDE, AN 11-YEAR-OLD KID,  
22 WHY DIDN'T THEY PULL THAT KID FROM HIS PARENT? IT'S A  
23 LEGITIMATE QUESTION. WE HAVEN'T REALLY FOCUSED ON THAT  
24 QUESTION. WE FOCUSED ON THE LEAKS. AND THAT'S WHAT I THINK TO  
25 ME IT'S NOT AN ISSUE OF NOT LOOKING INTO OR JUSTIFYING LEAKS,



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1 THAT'S NOT THE ISSUE. THE ISSUE IS: HOW MUCH TIME AND HOW MANY  
2 RESOURCES ARE WE GOING TO SPEND, HOW MUCH OF THE PERSONAL TIME  
3 OF MR. FUJIOKA AN IS GOING TO BE SPENT AND OF HIS STAFF, HOW  
4 MANY PERSONAL TIME OF MISS ORDIN AND HER STAFF IS GOING TO BE  
5 SPENT ON THESE SO-CALLED INQUIRIES? IF YOU HAVE A GOOD LEAD,  
6 BY ALL MEANS PURSUE IT. BUT YOU CAN SPEND ALL OF YOUR WAKING  
7 HOURS TRYING TO PLUG A LEAK AND NOT ADDRESSING THE ROOT CAUSE  
8 OF WHAT THE LEAKS ARE ALL ABOUT, WHICH IS A FRUSTRATION WITH  
9 THE NUMBER OF CHILDREN WHO ARE DYING UNDER OUR CARE. AND I  
10 HOPE THAT -- THAT'S WHY I'M NOT VOTING FOR THIS. I THINK IT'S  
11 SYMBOLICALLY, AMONG OTHER THINGS, IT SENDS THE WRONG MESSAGE  
12 TO THE PUBLIC, NOT TO MENTION TO OUR OWN ORGANIZATION.

13

14 **SUP. RIDLEY-THOMAS:** WELL, MADAM CHAIR, I DON'T THINK THE LACK  
15 OF RESPONSE TO THE RECOLLECTION OF ONE MEMBER SHOULD BE  
16 INTERPRETED AS AGREEMENT WITH THAT.

17

18 **SUP. MOLINA, CHAIR:** ABSOLUTELY NOT.

19

20 **SUP. RIDLEY-THOMAS:** A REPORTING OF WHAT OCCURRED AT ANY POINT  
21 IN TIME THAT COUNTY COUNSEL THINKS THAT IT'S INAPPROPRIATE TO  
22 GO INTO TOO MUCH DETAIL, I INVITE THE INTERVENTION. BUT IT'S  
23 PROBLEMATIC FOR ME. AND THIS IS WHY I HAVE A LITTLE  
24 DIFFICULTY. MORE THAN A LITTLE DIFFICULTY WITH RAISING A BROWN  
25 ACT ISSUE. IF IN THE FIRST INSTANCE THERE WAS NO DIRECTION



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1 GIVEN TO THE C.E.O., IT WOULD SEEM TO ME THAT IT'S REASONABLE  
2 TO SUSTAIN THE POINT OF VIEW THAT THERE WAS NO DIRECTION GIVEN  
3 IN THE SECOND INSTANCE. BECAUSE THE DISCUSSION WAS ESSENTIALLY  
4 THE SAME IN TERMS OF ACKNOWLEDGMENT OF A PROBLEM, A PROBLEM  
5 THAT HAS PSYCHIC IMPACT ON THE EFFECTIVENESS OF THE DEPARTMENT  
6 IN QUESTION AND IT WOULD PROBABLY BE THE SAME WITH ANY  
7 DEPARTMENT. I HAVE SAID THAT THERE IS NO DEPARTMENT THAT IS  
8 SITUATED IN THE SAME WAY WITH THE FREQUENCY OF EMOTIONAL  
9 WRENCHING NAMELY TIED TO THE DEATH OF A CHILD. THERE IS NO  
10 DEPARTMENT IN THE COUNTY SYSTEM COMPARABLE TO THAT. I WISH  
11 FURTHER TO SAY IF IN FACT THERE WAS A VIOLATION LAST WEEK THAT  
12 CAUSED THE ISSUE OF THE BROWN ACT TO BE INVOKED, THE SAME WAS  
13 APPLICABLE EARLIER. AND I'M PREPARED TO ASSERT THAT. BECAUSE  
14 THERE REALLY WAS NO MATERIAL DIFFERENCE BETWEEN THE FIRST  
15 POINT OF DISCUSSION AND THE SECOND POINT OF THE DISCUSSION.  
16 AND SO I DON'T KNOW, MADAM CHAIR, MEMBERS OF THE BOARD, THAT  
17 IT'S POSSIBLE TO HAVE IT TWO DIFFERENT WAYS. AND I DON'T KNOW  
18 THAT TO EMBRACE IT IN ONE INSTANCE BY CONSENSUS OR WHATEVER  
19 THE CASE MAY BE THEN GIVES A CONSISTENCY AND ARGUMENTATION TO  
20 GET OFF THE SUBJECT WHEN IT MOVES TO THE POINT OF REALLY  
21 TRYING TO BRING FORTH ACCOUNTABILITY IN THIS PRETTY SERIOUS  
22 AREA OF CONCERN. AND SO IT SEEMS TO ME THAT THE OBJECTION  
23 MIGHT HAVE BEEN APPROPRIATELY RAISED IN THE FIRST INSTANCE  
24 BECAUSE THE SECOND INSTANCE IS ONLY A CONTINUATION OF THAT.  
25 AND YOU KNOW WHAT? I THINK THIS IS PRETTY IMPORTANT IF IT



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1 TAKES THREE OR FOUR HOURS. AND THE PUBLIC OUGHT TO KNOW HOW  
2 WE'RE DOING BUSINESS AND HOW SERIOUS WE ARE ABOUT IT AND THAT  
3 WE ARE DOING IT IN A WAY THAT IS CONSISTENT WITH THEIR  
4 EXPECTATIONS. AND THEY ALSO OUGHT TO KNOW THAT WE ARE NOT  
5 WHIMSICALLY PUTTING TAXPAYERS' DOLLARS AT RISK BY COMPROMISING  
6 LITIGATION BY WAY OF LEAKING DOCUMENTS THAT ONLY COME BACK TO  
7 HAUNT US.

8

9 **ANDREA ORDIN:** I THINK IT WOULD BE IMPORTANT IF WE COULD TO TRY  
10 AND SEPARATE THE POSSIBLE BROWN ACT VIOLATION, WHETHER IT WAS  
11 FOUR WEEKS AGO OR LAST WEEK, FROM THE MANY IMPORTANT THINGS  
12 THAT EACH OF THE MEMBERS OF THE BOARD OF SUPERVISORS HAVE  
13 DISCUSSED. THERE ARE INDEED OVERREACHING, OVERARCHING, AS I'VE  
14 USED THE WORD BEFORE, OVERARCHING IMPORTANT ISSUES OF MAJOR  
15 SIGNIFICANCE WHICH THE DEPARTMENTS AND THE INDIVIDUAL MEMBERS  
16 OF THIS BOARD HAVE SPENT COUNTLESS HOURS IN THESE LAST SIX  
17 MONTHS THAT I'VE BEEN HERE. SO THAT HAS BEEN, AS FAR AS I CAN  
18 SEE, THE MAJOR FOCUS. THERE IS, ON THE SIDE, THIS LAWYER ISSUE  
19 OF THE BROWN ACT. AND IT IS SEEN BY GOOD LAWYERS DIFFERENTLY.  
20 THERE IS SOME POSSIBILITY THAT EVEN FOUR WEEKS AGO THAT SHOULD  
21 HAVE BEEN AGENDIZED AND SHOULD HAVE BEEN IN A PUBLIC OR A  
22 CLOSED SESSION. THERE IS A QUESTION LAST WEEK OF WHETHER IT  
23 SHOULD HAVE BEEN AGENDIZED AND IT COULD HAVE BEEN IN CLOSED  
24 SESSION OR OPEN SESSION. THIS BOARD HAS DETERMINED THAT IF  
25 THERE IS THAT QUESTION, LET'S BRING IT HERE. SO WE BROUGHT IT



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1 HERE, IN AS IT TURNS OUT OPEN SESSION. SOME PEOPLE WOULD SAY  
2 IT COULD HAVE BEEN IN CLOSED SESSION, AS LAWYERS. SO WE  
3 BROUGHT IT HERE SO THAT THE PUBLIC WOULD KNOW THAT WE WERE  
4 DISCUSSING THIS ISSUE AND THAT THE BOARD HAD MADE THIS  
5 DECISION. SO THAT'S THE BROWN ACT THING. WE'VE DONE THAT. AND  
6 IT DOESN'T MATTER WHETHER IT WAS FOUR WEEKS AGO OR NOW. THE  
7 SO-CALLED CURING OF THE BROWN ACT VIOLATION. AND IN THE  
8 FUTURE, WE'LL ALL BE, AGAIN, SUPER ALERT TO BE SURE THAT WE  
9 GET THE ITEMS IN THE RIGHT PLACE AT THE RIGHT TIME. THEN,  
10 HAVING MOVED FROM THERE, THEN RESPONDING AGAIN TO SUPERVISOR  
11 MOLINA'S QUESTION, WHAT IS THE OVERALL POLICY OF THIS BOARD?  
12 WHAT IS THE OVERALL POLICY OF THE COUNTY? AND YOU HAVE BEEN  
13 DEBATING THAT TOGETHER. THEN FINAL QUESTION, WHAT'S IN THIS  
14 AGENDA ITEM? AND THE FACT THAT IT DOES TALK VERY SPECIFICALLY  
15 ABOUT THE CURRENT INQUIRY WAS DESIGNED TO MAKE IT QUITE CLEAR  
16 THAT WE ARE CURING THE BROWN ACT VIOLATION. THAT'S WHY IT'S  
17 DRAFTED THAT WAY. IT SEEMS TO ME THAT WE COULD HAVE ANOTHER  
18 MOTION IF WE WANT. BUT THIS MOTION, I THINK, WITH ALL OF THE  
19 THINGS THAT YOU HAVE SAID, MAKES IT CLEAR ENOUGH ABOUT WHAT  
20 WE'RE DOING HERE. ONE, WE'RE TAKING CARE OF THE ALLEGED BROWN  
21 ACT VIOLATION OR VIOLATIONS. SECOND, WE'RE ARTICULATING A  
22 POLICY IN THIS CURRENT INVESTIGATION WHICH IS CONSISTENT WITH  
23 THE OVERALL COUNTY INVESTIGATION POLICY, WHICH IS TO ASSURE  
24 THAT ALL OF US, AS COUNTY EMPLOYEES, ADHERE TO THE LAW AND THE  
25 RULES. THEN THERE'S A FINAL ONE THAT IS THE PROCEDURES. AND





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1 THAT HAS BEEN ARTICULATED AMONG THE BOARD, TOO, ABOUT HOW YOU  
2 GO ABOUT IT WITH EACH DEPARTMENT HEAD.

3

4 **SUP. MOLINA, CHAIR:** MR. FUJIOKA?

5

6 **C.E.O. FUJIOKA:** SINCE THE RECORD'S OUT THERE RIGHT NOW, THE  
7 PUBLIC STATEMENT MADE THAT MORE FOCUS IS BEING PUT ON THIS  
8 INVESTIGATION VERSUS THE OPERATION OF THE DEPARTMENT IN THE  
9 UNFORTUNATE DEATHS THAT HAVE OCCURRED. I NEED TO STATE THAT IS  
10 AN ABSOLUTELY INCORRECT STATEMENT. THERE ARE, STARTING WITH  
11 THE STAFF OF D.C.F.S., THE THOUSANDS OF WORKERS IN D.C.F.S.,  
12 THE MANAGERS OF D.C.F.S., FOLKS IN OUR OFFICE, FOLKS IN YOUR  
13 RESPECTIVE OFFICES, I'VE SEEN JUST A TON OF TIME, EFFORT,  
14 COMMITMENT AND PASSION IN LOOKING AT THIS ISSUE. THE AMOUNT OF  
15 TIME ON THIS PARTICULAR ISSUE, ON LOOKING AT HOW WE CAN  
16 IMPROVE OUR SERVICES TO CHILDREN, IS NOTHING COMPARED TO WHAT  
17 THIS INVESTIGATION HAS DONE OR SPENT. THE INVESTIGATION, I  
18 THINK, IS IMPORTANT BECAUSE OF THIS WHAT I SEE AS AN ATTEMPT  
19 TO FOCUS, I WON'T GET INTO THAT. IT BOTHERS ME ABOUT -- IT  
20 BOTHERS ME WHEN CONFIDENTIAL INFORMATION IS LEAKED BECAUSE IT  
21 NOT ONLY IMPACTS WHAT WE TRY TO DO EVERY DAY BUT IMPACTS THE  
22 FAMILIES. AND WE HAVE AN EQUAL OBLIGATION TO THOSE FAMILIES TO  
23 KEEP SOME OF THIS INFORMATION CONFIDENTIAL. BUT EVERY TIME  
24 THAT CRITICISM COMES OUT THAT MAYBE THE PEOPLE AND THE WOMEN



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1 AND MEN OF D.C.F.S. ARE NOT ACTIVELY TRYING TO IMPROVE THEIR  
2 SERVICES, THAT'S A PROBLEM. BECAUSE THEY ARE AND I SEE IT.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. AND I'M ALSO NOT GOING TO LET  
5 IT STAND IN SOME CAVALIER FASHION THAT WE ARE TRYING TO HIDE  
6 ANYTHING FROM ANYONE WITH REGARD TO REGRETFULLY THESE  
7 CHILDREN'S DEATHS, THESE RESPONSIBILITIES. THESE ARE  
8 CONFIDENTIAL IN NATURE, NOT BY OUR PROCEDURES OR POLICIES, BUT  
9 BY FEDERAL AND STATE LAW. AND THAT MUST BE UNDERSTOOD. I MEAN  
10 THERE HAVE BEEN OTHER DOCUMENTS THAT HAVE BEEN AVAILABLE TO US  
11 IN WHICH WE'VE SEEN EVEN CRIMINAL ACTS THAT WE ARE NOT --  
12 AGAIN, WE ARE LEGALLY BOUND BY FIDUCIARY RESPONSIBILITY TO NOT  
13 DISCLOSE, TO NOT DISCLOSE. AND SO CONSEQUENTLY, WE HAVE A DUTY  
14 HERE. AND SO STANDING UP CAVALIERLY THAT THE OTHER IS MORE  
15 IMPORTANT, I DON'T KNOW THAT IT WOULD LEAD TO ANYTHING OTHER  
16 THAN RIGHT NOW WE ARE BOUND BY THE LAWS. AND WE HAVE A DUTY  
17 AND A RESPONSIBILITY TO THOSE LAWS. AND THIS POLICY WILL  
18 CLARIFY EXACTLY THAT, THAT NO ONE IS ABOVE IT. AND EVERYONE  
19 MUST ADHERE TO IT. IF IT IS A CONFIDENTIAL DOCUMENT, IT MUST  
20 BE MAINTAINED CONFIDENTIAL. AND IF IN FACT THERE IS POTENTIAL  
21 RELEASE, THERE WILL BE AN INVESTIGATION. AND EVERY SINGLE  
22 DEPARTMENT AND COUNTY EMPLOYEE IS RESPONSIBLE TO COOPERATE  
23 WITHIN THE FRAMEWORK OF THAT INVESTIGATION. SO I HOPE THAT IS  
24 CLEAR. ALL RIGHT. THAT IS BEFORE US. IS THERE ANY OBJECTION?

25



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1    **SUP. YAROSLAVSKY:** YES.

2

3    **SUP. MOLINA, CHAIR:** OKAY. SUPERVISOR YAROSLAVSKY OBJECTS.

4    WANTS TO BE RECORDED AS A NO VOTE. ANYONE ELSE? IF NOT, SO

5    ORDERED ON THAT ITEM. BY THE WAY, WE ALSO I'M GOING TO ASK

6    THAT WE APPROVE ITEM 2, 8, 19, 22 AND 28. MOVED BY SUPERVISOR

7    KNABE. SECONDED BY SUPERVISOR RIDLEY-THOMAS. IF THERE IS NO

8    OBJECTION, SO ORDERED ON THOSE ITEMS. ALL RIGHT. LET'S SEE.

9    THE OTHER ITEM THAT I HAD. I GUESS WE COULD DO THE REPORT? IF

10   WE COULD DO THE ABARIS REPORT, I THINK WE HAVE CONSULTANTS AND

11   FOLKS WAITING ON THAT ITEM. IF WE COULD HAVE THE FOLKS COME UP

12   THAT ARE REPORTING ON THIS ITEM? ALL RIGHT. SO WHO WILL BEGIN?

13   SHEILA, ARE YOU GOING TO BEGIN OR WHO?

14

15   **SHEILA SHIMA:** YES, I'M JUST GOING TO GIVE AN OVERVIEW,

16   SUPERVISOR.

17

18   **SUP. MOLINA, CHAIR:** ALL RIGHT.

19

20   **SHEILA SHIMA:** SHEILA SHIMA, DEPUTY C.E.O. HEALTH AND MENTAL

21   HEALTH SERVICES. S-1 IS OUR C.E.O. TRANSMITTAL OF THE REPORT

22   BY ABARIS ON THE DEPARTMENT OF HEALTH SERVICES' MEDICAL

23   MALPRACTICE AND QUALITY AND PATIENT SAFETY UNIT. YOU MAY

24   RECALL THAT THIS PROJECT WAS ONE OF TWO THAT WAS REQUESTED IN

25   OUR PROCESS OF IDENTIFYING AN INDEPENDENT REVIEW ENTITY FOR



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1 THE DEPARTMENT OF HEALTH SERVICES. SO HERE TODAY WE HAVE MIKE  
2 WILLIAMS WITH ABARIS. WE ALSO HAVE DR. SCHUNHOFF. AND HE WILL  
3 PRESENT THE REPORT. WE HAVE DR. SCHUNHOFF AND KIM MCKENZIE  
4 FROM THE DEPARTMENT OF HEALTH SERVICES, WHO WILL RESPOND TO  
5 QUESTIONS IF YOU HAVE ANY, AND ALSO STEVE NYBLOM WITH THE  
6 C.E.O.'S RISK MANAGEMENT UNIT. SO WE'LL TURN IT OVER TO MIKE  
7 NOW.

8

9 **SUP. MOLINA, CHAIR:** VERY GOOD.

10

11 **MIKE WILLIAMS:** MADAM CHAIR, MEMBERS OF THE BOARD, COUNTY  
12 STAFF. I APPRECIATE THE OPPORTUNITY TO SERVE THE COUNTY. MY  
13 NAME IS MIKE WILLIAMS. I'M PRESIDENT OF THE ABARIS GROUP. WE  
14 ARE A HEALTHCARE CONSULTING FIRM OUT OF WALNUT CREEK,  
15 CALIFORNIA. WE SPECIALIZE IN COMMUNITY AND PROVIDER HEALTHCARE  
16 STUDIES. WE HAVE A LARGE GOVERNMENT CLIENTELE. AND WE DO MANY  
17 STUDIES OF THIS BROAD NATURE AS WELL AS REFLECTING RISK AND  
18 RISK MANAGEMENT. OUR FIRM AND ITS TEAM OF NURSES, DOCTORS, AND  
19 ANALYSTS CONDUCTED A REVIEW BEGINNING IN JANUARY, CONCLUDED A  
20 FEW MONTHS AFTER THAT ON THE MEDICAL MALPRACTICE AND PATIENT  
21 SAFETY PROGRAMS OCCURRING IN THE COUNTY AS IT RELATES TO THE  
22 DEPARTMENT OF HEALTH SERVICES. AND OVERALL I THINK WE FOUND  
23 THERE HAS BEEN TREMENDOUS PROGRESS MADE ON APPROACHING AND  
24 MEETING THE GOALS OF ANY HIGH QUALITY, QUALITY IMPROVEMENT AND  
25 MEDICAL MALPRACTICE ADJUDICATION PROCESS. WE DETERMINED THERE



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1 ARE NINE RECOMMENDATIONS THAT WE THINK THE COUNTY WOULD  
2 BENEFIT FROM AND THE PROGRAM ITSELF WOULD BENEFIT FROM. THE  
3 FIRST IS ABOUT THE ACTION PLAN AND THE SUMMARY ACTION PLAN,  
4 WHICH WHILE THERE'S BEEN TREMENDOUS WORK ON THAT PLAN, IT  
5 STILL IS LENGTHY. AND THERE ARE MANY INQUIRIES THAT ARE MADE  
6 ON SOME CASES THROUGHOUT THE PROCESS. AND WE'VE RECOMMENDED  
7 SOME CHANGES TO THAT PROCESS TO ACCELERATE WHERE APPROPRIATE  
8 AS WELL AS TO FURTHER THE PROCESS OF LOOKING AT THE MOST  
9 SERIOUS CLAIMS IN A MORE ACCELERATED BASIS. WE ALSO LOOKED AT  
10 PATIENT SAFETY AND MEDICAL MALPRACTICE CLAIM TOPICS. THOSE ARE  
11 THE TOPICS THAT ULTIMATELY COME FORWARD THROUGH THE SO-CALLED  
12 ROUNDTABLE WHERE THERE'S AN INVESTIGATION AND AN INQUIRY MADE  
13 WITH LOTS OF INPUT FROM PROVIDERS AND HOSPITALS AND CLINIC  
14 STAFF ABOUT THEIR POTENTIAL ROLE IN THE PARTICULAR CLAIM AS  
15 WELL AS INPUT FROM THE COUNTY COUNSEL AND THE QUALITY  
16 IMPROVEMENT PATIENT SAFETY UNIT OF THE DEPARTMENT OF HEALTH  
17 SERVICES. AND WHILE WE FOUND THAT PROCESS TO BE COMPETENT, IT  
18 WAS A BIT -- THERE WERE MANY OVERLAPPING STAFF STEPS WITH  
19 QUITE A BIT OF SENTIMENT BY PROVIDER STAFF THAT THE COUNTY IS  
20 ESSENTIALLY JUST CAVING IN, THEY DON'T LISTEN TO US WHILE  
21 WE'RE GIVEN AN OPPORTUNITY. AND COUNTY COUNSEL'S POSITION IS  
22 THAT THEY'RE DOING THE JOB THEY'VE BEEN ASKED TO DO IN THIS  
23 CASES AND LISTENING COMPETENTLY, AS WELL. THE CHALLENGE IS  
24 THAT THE MIDDLE GROUND THERE IS VERY GRAY. SO YOU HAVE  
25 PROVIDERS WHO ARE ADVOCATING AND/OR LAYING OUT FACTS. AND THEN



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1 YOU HAVE COUNTY COUNSEL TRYING TO WEIGH IN ON THE LEGAL MERITS  
2 OF THE CASE. IN OUR WAY OF THINKING AS OUR EXPERTS WEIGHED IN,  
3 THERE SHOULD BE A LINE IN THE SAND DRAWN FROM THE CLINICAL  
4 MERITS OF THE CASE AND THEN MOVE ON TO ITS LEGAL MERITS. AND  
5 THE REASON FOR THAT IS THERE APPEARS TO BE SOME LEVEL OF  
6 NEGOTIATION AS THAT PROCESS MOVES FORWARD. THE QUALITY  
7 IMPROVEMENT UNIT, PATIENT SAFETY UNIT, I'LL CALL IT THE QIPS  
8 UNIT IF I MAY REPORTS TO THE CHIEF MEDICAL OFFICER CURRENTLY.  
9 AND WE ARE RECOMMENDING THAT IT BE REDIRECTED AND REPORT  
10 DIRECTLY TO THE DIRECTOR OF HEALTH SERVICES. WE THINK THIS  
11 WOULD ADD SUBSTANTIAL CREDIBILITY TO THE ROLE AND WOULD ALSO  
12 ELEVATE THE HIERARCHY OF RESPONSIBILITY AND VISIBILITY. BUT  
13 ADDITIONALLY IT WOULD HELP, IN OUR OPINION, CLEAN UP SOME OF  
14 THIS VAGUE ASPECT OF PEER REVIEW DOCUMENTATION, WHAT HAVE YOU,  
15 THAT HAS BEEN PROBLEMATIC THROUGHOUT THE PROCESS THAT WE  
16 LEARNED QUITE A BIT ABOUT THROUGH MINUTES AND LETTERS AND  
17 VARIOUS INTERVIEWS. AND BECAUSE OF THE INVESTMENT MADE TO THE  
18 CHIEF MEDICAL OFFICER OFFICE, OFTENTIMES THINGS ARE PERCEIVED  
19 AS PEER REVIEW THAT AT LEAST APPARENT TO US WOULD NOT BE PEER  
20 REVIEW IN OTHER SIMILAR BODIES. AND EVEN THINGS AS SIMPLE AS  
21 DOCUMENTS, POWER POINTS THAT WE WERE GIVEN ABOUT SOME OF THE  
22 QUALITY OF WORK THAT HAD BEEN DONE BY THE QIPS UNIT BUT WERE  
23 RETURNED AND ASKED TO BE RETURNED AFTER THE INTERVIEW EVEN  
24 THOUGH THERE WAS NOTHING PATIENT CONFIDENTIAL RELATED AND  
25 THERE WERE NO SPECIFICS OF ANY INDIVIDUAL CASE, BUT THE



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1 PERCEPTION THAT EVEN THOSE POWER POINTS WERE PEER REVIEW  
2 PROTECTED. AND SO THERE ARE A COUPLE OF REASONS THAT WOULD  
3 DRIVE THAT REPORTING PROCESS RECOMMENDATION. WE BELIEVE THE  
4 BOARD COULD ACT MORE IN A GOVERNING ROLE OF PATIENT SAFETY  
5 WITHIN THE DEPARTMENT OF HEALTH SERVICES, SETTING GOALS AND  
6 STANDARDS. AND AS MY NEXT RECOMMENDATION GOES, TO A DASHBOARD  
7 OF DELIVERABLES THAT THEY WOULD HOLD THE STAFF ACCOUNTABLE TO.  
8 THIS GIVES RISE TO THE NOTION THAT THE EFFORT WOULD NOT  
9 NECESSARILY BE ALL FOCUSED ON EVENTS BUT RATHER ON THE PROCESS  
10 OF PATIENT SAFETY. ROOT CAUSE I THINK IS A WORD THAT WAS USED  
11 THIS MORNING, AS WELL. REALLY DELVING INTO WHAT ARE SIMILAR  
12 CAUSAL ACTIVITIES AND MORE IMPORTANTLY WHAT ARE THE GENERAL  
13 TRENDS AND ACTIONS THAT WOULD BENEFIT ON MOVING TRENDS THAT  
14 PERHAPS ARE NOT SUBJECT TO THE GOALS THAT ARE BEING DEVELOPED.  
15 THIS IS WHAT'S DONE IN THE PRIVATE INDUSTRY. AND I BELIEVE  
16 SOME OF YOUR BOARD MEMBERS AND YOUR DEPUTIES HAVE VISITED  
17 OTHER PUBLIC AGENCIES AND PARTICULAR WEBSITES WHERE THERE'S  
18 QUITE A BIT OF TRANSPARENCY ON THE QUALITY AND PATIENT SAFETY  
19 ACTIVITY. NUMBER 6 IS THE BEST PRACTICE GROUPS. AT ONE POINT,  
20 THERE WERE SOMEWHERE AROUND SIX TO SEVEN BEST PRACTICE GROUPS  
21 WORKING VERY DILIGENTLY ON ISSUES IN TERMS OF TYING PRACTICES  
22 OF THE DEPARTMENT OF HEALTH SERVICES AND THE PROVIDERS TO  
23 LITERATURE, TO SCIENTIFIC EVIDENCE OF THE BEST CARE PROCESSES.  
24 WE WITNESSED SOME OF THE WORK, BUT SOME OF THOSE MEETINGS OR  
25 GROUPS DIDN'T MEET VERY FREQUENTLY. WE WERE SHOWN POWER POINTS





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1 OF ONE GROUP THAT AT LEAST THE POWER POINT WAS ABOUT A YEAR  
2 AND A HALF OLD. AND MORE IMPORTANTLY SOME OF THESE GROUPS MEET  
3 VERY INFREQUENTLY. AND IN SOME CASES HAVE LARGE MEMBERSHIPS.  
4 WOULD NOT LEND THEMSELVES TO A CRISP INNOVATION-DRIVEN FOCUS  
5 THAT WE BELIEVE A CONTEMPORARY PATIENT SAFETY PROGRAM COULD  
6 AVAIL ITSELF TO. NUMBER 7 IS REDUCTION IN VARIATION. WE  
7 VISITED AND ATTEMPTED TO DO MONITORING OF THE HOSPITALS AND  
8 CLINIC SITES TO BETTER UNDERSTAND THEIR KNOWLEDGE OF PATIENT  
9 SAFETY AND ISSUES THAT WERE DEVELOPED AT THE DEPARTMENT LEVEL  
10 AND FOUND THERE WAS QUITE A BIT OF VARIABILITY ABOUT THEIR  
11 INTERPRETATION OF THE INITIATIVES AND THE GOALS OF SOME OF THE  
12 PROGRAMS THAT ARE BEING DRIVEN BY THE DEPARTMENT OF HEALTH  
13 SERVICES AND MORE IMPORTANTLY EVEN VERY SPECIFIC DIFFERENT  
14 PROTOCOLS FOLLOWED. FOR EXAMPLE, A LARGE INTEREST IN  
15 HEALTHCARE TODAY AND A LARGE INTEREST IN YOUR COUNTY PROPERLY  
16 RECOGNIZES IN BEDSORES, WHICH IS A CHALLENGE IN MANY  
17 HEALTHCARE INDUSTRIES. YOU'VE DEVELOPED PROTOCOLS AND  
18 PROCEDURES ON THAT. YOU'VE LOOKED AT THE ISSUES AND DEVELOPED  
19 THE LITERATURE. BUT EACH HOSPITAL HAS ITS OWN APPROACH, IT'S  
20 OWN CONCEPT OF HOW IT APPROACHES BED ULCERS. AND ONE MIGHT SAY  
21 THAT THERE COULD BE SOME VARIATION OR VARIABILITY THAT WOULD  
22 BE PERMITTED FOR PERHAPS THE PHYSICAL PLANTS OR WHAT HAVE YOU,  
23 BUT BY AND LARGE A BEST PRACTICE SCIENTIFICALLY BASED IS A  
24 BEST PRACTICE. WE WANT TO CONTINUE TO ENCOURAGE THE ELECTRONIC  
25 HEALTH MEDICAL RECORD APPROACH AND GOAL OF THE DEPARTMENT AND



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1 EMPHASIZE THAT IS A CONTEMPORARY GOAL THAT SHOULD BE  
2 ESTABLISHED EARLIER RATHER THAN LATER. THERE ARE MANY  
3 CHALLENGES TO THAT, BUT THERE IS SOME NEW FEDERAL DOLLARS THAT  
4 COULD ASSIST ON THAT REGARD. AND WE WANTED TO WEIGH IN. AND  
5 ALSO TO GRADUALLY ELIMINATE THE STAND-ALONE PROGRAMS AT THE  
6 VARIOUS CLINICAL FACILITIES. FINALLY, THE DEPARTMENT ITSELF  
7 COULD AVAIL ITSELF AND WOULD WISELY USE RESOURCES ON DATABASES  
8 AND TRENDING THAT WOULD HELP BEYOND THE SERVICES AND  
9 CAPABILITIES THEY HAVE TODAY, INCLUDING SOME EXPERTISE,  
10 DATABASE EXPERTISE, TO LOOKING AT TRENDS AND USING THOSE  
11 TRENDED DATA TO SORT OF DEFINE THEIR PATTERN OF ACTION IN THE  
12 FUTURE, INCLUDING THEIR BEST PRACTICE GROUPS AS WELL AS THE  
13 OUTCOMES OF EXISTING CASES AS IT RELATES TO THE ACTUAL CLARITY  
14 OF THE CHANGE PROCESS AT THE CAMPUS SITE. AGAIN, IT'S BEEN A  
15 PRIVILEGE SERVING YOUR COUNTY. AND I'M HERE TO ANSWER ANY  
16 QUESTIONS YOU MAY HAVE.

17

18 **SUP. KNABE:** MADAM CHAIR?

19

20 **SUP. MOLINA, CHAIR:** YES, SIR.

21

22 **SUP. KNABE:** EARLIER IN ONE OF YOUR RECOMMENDATIONS, YOU SAID  
23 THAT THERE SHOULD BE A LINE DRAWN IN THE SAND AS IT RELATES TO  
24 THE RISK PIECE, I MEAN THE MEDICAL PIECE, AND THEN THE LEGAL  
25 BE A SEPARATE KIND OF AN ISSUE BECAUSE THERE APPEARED TO BE



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1 SOME SORT OF A NEGOTIATION GOING ON. WHAT THE KIND OF  
2 NEGOTIATIONS ARE YOU REFERRING TO?

3

4 **MIKE WILLIAMS:** WELL, I DID NOT ATTEND -- SUPERVISOR, YOU ASKED  
5 THE QUESTION ABOUT OF COURSE THE OVERLAP COMMENT THAT I MADE  
6 AND OUR TEAM MADE AS IT RELATES TO THE MEDICAL ASPECTS OF A  
7 LITIGATION, A CASE THAT MIGHT BE LITIGATED, OR A CLAIM THAT'S  
8 ACTUALLY BEEN LEVIED AS OPPOSED TO THE LEGAL IMPLICATIONS. AND  
9 THAT TERM "NEGOTIATION" WAS ACTUALLY USED BY A MEMBER OF  
10 COUNTY COUNSEL, NOT IN ANY DEROGATORY WAY. I THINK THEY FEEL  
11 IT'S HEALTHY. BUT IT CAN BE PROTRACTED. AND MORE IMPORTANTLY  
12 THE PROVIDER SIDE, THEY'RE JUST COMPLETELY UNHAPPY. THEY FEEL  
13 LIKE THE COUNTY IS NOT LISTENING TO THEM AND DOING WHAT  
14 THEY'RE REQUESTING THEM TO DO, WHICH IS TO NOT SETTLE, MOVE  
15 FORWARD WITH THE CASE. BUT THEY DON'T HAVE KNOWLEDGE BASE OR  
16 THE EXPERTISE TO UNDERSTAND CAUSE OR NEGLIGENCE, THE KIND OF  
17 THINGS YOU DON'T GET IN MEDICAL SCHOOL. YOU CERTAINLY KNOW A  
18 LOT ABOUT THE CLINICAL CARE PRACTICE. THAT NEGOTIATION BETWEEN  
19 THAT PIECE IS NOT READILY APPARENT AS TO WHAT STEPS HAVE BEEN  
20 FOLLOWED THAT MIGHT HAVE BEEN NEGOTIATED. BUT WE WERE TOLD  
21 THAT THE PROCESS CAN BE PROTRACTED BECAUSE OF THAT DESIRE TO  
22 HAVE IT. I HAD ONE STAFF MEMBER TELL ME IT'S JUST EASIER THIS  
23 WAY AS OPPOSED TO SORT OF DRAWING THE LINE AND MOVING FORWARD  
24 THE LEGAL.

25



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1   **SUP. KNABE:** IT CAUGHT MY EAR BECAUSE OF THE FACT THAT I FEEL  
2   THAT WAY IN MANY CASES THAT SOME OF THESE THINGS ARE  
3   PROTRACTED BASED ON THAT NEGOTIATION. YOU KNOW, AND AT SOME  
4   POINT SOMETIMES YOU FEEL VERY STRONGLY THAT YOU NEED TO DRAW  
5   THE LINE IN THE SAND AND PROCEED. I ALWAYS CALL IT THE  
6   \$400,000 THEORY. WHEN YOU CAN GET IT DOWN TO \$400,000 AND  
7   SETTLE, KINDS OF THINGS YOU'RE DEALING WITH THERE. BUT I DO  
8   HAVE SOME CONCERN ABOUT THAT. IN YOUR REVIEW, YOU ALSO STATED  
9   THAT YOU SAW A LACK OF UNIFORMITY IN THE DATA COLLECTED AT THE  
10   VARIOUS FACILITIES. CAN YOU GIVE US AN EXAMPLE OF WHAT YOU  
11   FOUND AND MAYBE WHAT SHOULD REQUIRE PRIORITY ATTENTION?

12

13   **MIKE WILLIAMS:** WELL, AND I DON'T KNOW THAT I SAID DATA,  
14   SUPERVISOR, BUT CERTAINLY THE IMPLEMENTATION OF BEST PRACTICES  
15   AND WHAT HAVE YOU. FOR EXAMPLE, THE PATIENT CONSENT PROTOCOL  
16   THAT WAS ADOPTED EARLIER AS A RESULT OF SOME NEEDS THAT BECAME  
17   APPARENT. CAMPUSES WERE ALLOWED CONSIDERABLE VARIABILITY AS TO  
18   WHEN THEY WOULD IMPLEMENT THAT, EVEN THOUGH THE ORIGINAL  
19   THINKING OF THE CHIEF MEDICAL OFFICER WAS, I BELIEVE IT WAS  
20   WITHIN 90 DAYS. SOME EXCEPTIONS WERE GRANTED.

21

22   **SUP. KNABE:** WERE THEY GRANTED OR WERE THEY TAKEN?

23

24   **MIKE WILLIAMS:** WELL, I THINK THEY WERE GRANTED. I DON'T THINK  
25   AT THE TIME, AS I MENTIONED IN OUR REPORT, THAT THE CHIEF



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1 MEDICAL OFFICER FELT THAT HE HAD THE LEVERAGE TO SAY "NO,  
2 YOU'VE GOT TO DO IT." THEY HAD SOME COMPLICATIONS IN  
3 IMPLEMENTING THEM. OR I WOULD HAVE ASKED OR OUR TEAM WOULD  
4 HAVE ASKED WHAT ALLOWED ONE CAMPUS TO GO FASTER AND FURTHER ON  
5 THIS VERY IMPORTANT TOOL? BECAUSE IT HAD BEEN GENERATED FROM  
6 AN OUTSIDE NEED. AND YET THIS CAMPUS NEEDS MORE TIME. THE  
7 MEDICAL STAFF CREDENTIALING PROCESS IS QUITE VARIABLE AS TO  
8 WHAT DATABASES THEY USE, MOST OF THEM HOME GROWN ON EACH  
9 CAMPUS. AND IT SEEMS, AGAIN AS AN OUTSIDER, THAT A UNIFIED  
10 DATABASE THAT WOULD BE APPRECIATED ACROSS CAMPUSES WOULD  
11 BETTER SERVE THE COUNTY AND THE INDIVIDUAL HOSPITALS AND  
12 PERHAPS EVEN ELIMINATE DUPLICATION OF WORK THAT'S REQUIRED AS  
13 PART OF THEIR PATIENT SAFETY AND QUALITY WORK.

14

15 **SUP. KNABE:** DID YOU GET ALL THE INFORMATION YOU REQUESTED OR  
16 NEEDED FROM THE VARIOUS DEPARTMENTS?

17

18 **MIKE WILLIAMS:** WE FINISHED THIS STUDY WITH ALL THE INFORMATION  
19 FOR US TO BE ABLE TO CONDUCT AND REPORT ON OUR FINDINGS.

20

21 **SUP. KNABE:** SO YOU RECEIVED WHAT YOU NEEDED?

22

23 **MIKE WILLIAMS:** WE WOULD HAVE LIKED TO HAVE MORE.

24



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1   **SUP. KNABE:** WAS IT A TIME ISSUE OR WERE THERE REASONS GIVEN  
2   THAT YOU DID NOT GET THE INFORMATION?

3

4   **MIKE WILLIAMS:** WELL, THERE WERE ITEMS THAT WERE BROUGHT TO OUR  
5   ATTENTION AS EXAMPLES OF EXCELLENCE THAT WERE TAKEN OFF THE  
6   TABLE AT THE END OF THE MEETING, WHICH WERE SOMEWHAT OF A  
7   SURPRISE BECAUSE THEY SUGGESTED TO US NOTHING BUT EXCELLENCE.  
8   BUT IN WHOLE, THE ENTIRE BASE OF EVIDENCE THAT OUR TEAM LOOKED  
9   AT WAS SUFFICIENT FOR US TO DRAW THESE CONCLUSIONS.

10

11   **SUP. KNABE:** OKAY. THANK YOU, MADAM CHAIR.

12

13   **SUP. MOLINA, CHAIR:** OKAY. I HAVE SOME QUESTIONS.

14

15   **SUP. ANTONOVICH:** I HAVE QUESTIONS, TOO.

16

17   **SUP. MOLINA, CHAIR:** WHY DON'T YOU GO AHEAD FIRST?

18

19   **SUP. ANTONOVICH:** I UNDERSTAND THAT SUPERVISOR KNABE HAS AN  
20   AMENDMENT THAT HE'LL BE BRINGING IN, AND I SUPPORT THAT. BUT  
21   JUST TO FOLLOW-UP, LET ME FOLLOW-UP WITH KIM RELATIVE TO THE  
22   REPORTING ISSUES. WHAT QUALITY DATA IS CURRENTLY PROVIDED BY  
23   THE FACILITIES? AND HOW IS THAT INFORMATION SHARED ACROSS THE  
24   SYSTEM TO IMPROVE PATIENT SAFETY OUTCOMES? AND FOLLOWING UP ON



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1 THAT, HOW IS IT REPORTED PUBLICLY, SUCH AS THE C.M.S. OR THE  
2 STATE, OR IS IT POSTED ON THE DEPARTMENT'S WEBSITE?

3

4 **KIM MCKENZIE:** (INAUDIBLE) QUALITY DATAS THAT WE COLLECT  
5 THROUGHOUT THE ENTIRE SYSTEM. EACH FACILITY COLLECTS DATA  
6 THAT'S THE SAME. FOR EXAMPLE, STATE-REPORTED DATA, C.M.S.-  
7 REPORTED DATA. THOSE ARE ALL INDICATORS IN THE REPORT THAT ARE  
8 SIMILAR. AND THEN THERE ARE DATA POINTS THAT ARE COLLECTED  
9 BASED ON WHAT THE FACILITY IDENTIFIES AS THEIR HIGH RISK AREAS  
10 OR HIGH -- AREAS WHERE THEIR UNIQUE FACILITY HAS POTENTIAL  
11 RISKS. THOSE DATA ARE PROVIDED THROUGH THE EXECUTIVE QUALITY  
12 COMMITTEE, WHICH IS A COMMITTEE THAT'S AT D.H.S. MEMBERS FROM  
13 ALL OF THE FACILITIES SIT ON THAT COMMITTEE, SO THAT DATA IS  
14 SHARED AMONG THAT GROUP. THERE ARE ALSO BEST PRACTICES GROUPS  
15 THAT DATA IS SHARED AMONG THOSE GROUPS. THOSE ARE ALSO PEOPLE  
16 FROM ALL THE FACILITIES THAT SIT ON THOSE GROUPS, AND THAT  
17 INFORMATION IS THEN TAKEN BACK TO THE FACILITIES. AND THERE  
18 ARE VARIOUS OTHER COMMITTEES SUCH AS THESE THAT EXIST WHERE  
19 ALL THE QUALITY DATA IS COLLECTED AND SHARED BASED ON WHAT  
20 THAT COMMITTEE'S FOCUS IS.

21

22 **SUP. ANTONOVICH:** DO YOU HAVE ANY PROGRAMS UNDERWAY TO EXPAND  
23 THIS REPORTING?

24





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1   **KIM MCKENZIE:** WE DO. WE ARE LOOKING AT OBVIOUSLY THE  
2   DASHBOARD. WE'VE ALREADY CREATED A DRAFT OF THAT. AND IT'S  
3   ALSO BEING PROCESSED THROUGH THE QUALITY COMMITTEE. SO ONCE  
4   THAT'S APPROVED, WE WOULD LIKE TO MAKE THAT PUBLIC. I'M  
5   DEVELOPING A PUBLIC WEBSITE FOR QUALITY IMPROVEMENT OF PATIENT  
6   SAFETY. ON THAT WEBSITE I WOULD LIKE TO PUT THE DASHBOARD. I  
7   WOULD LIKE TO PUT LINKS FOR THE PUBLIC SO THEY CAN LINK  
8   DIRECTLY TO OUR DATA AND BE ABLE TO SEE HOW WE LOOK. THE LINKS  
9   WILL SHOW MORE OF A COMPARISON OF HOW WE LOOK AMONG THE OTHER  
10   C.M.S. HOSPITALS, THE OTHER STATE HOSPITALS, SUCH LIKE THAT.

11

12   **SUP. ANTONOVICH:** AND DO YOU HAVE AN ADEQUATE RISK MANAGEMENT  
13   DATABASE TO PRODUCE THAT RISK MANAGEMENT REPORT AS CITED IN  
14   THE ABARIS REPORT?

15

16   **KIM MCKENZIE:** WE DON'T CURRENTLY, BUT WE ARE LOOKING AT --  
17   I'VE MET WITH A CONSULTING GROUP TO SEE WHAT WE CAN -- WHAT  
18   WE'RE ABLE TO PUT TOGETHER THAT WILL MEET THE NEEDS OF THE  
19   DEPARTMENT. WE WANT IT TO BE ROBUST ENOUGH TO BE ABLE TO TRACK  
20   THE DATA AND THEN TO CLOSE THE LOOP, AS WELL, BECAUSE THAT'S  
21   THE PIECE THAT'S MISSING.

22

23   **SUP. ANTONOVICH:** WHAT WOULD BE THE TIMELINE FOR THAT?

24

25   **KIM MCKENZIE:** FOR THE DATABASE?



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1

2 **SUP. ANTONOVICH:** MM-HM.

3

4 **KIM MCKENZIE:** I'M NOT SURE OF THE TIMELINE. WE WOULD -- WE  
5 HAVE FINANCIAL CONSTRAINTS THAT MAKE IT DIFFICULT FOR US TO  
6 DEPLOY.

7

8 **SUP. ANTONOVICH:** WHAT'S THE BALLPARK FIGURE COST?

9

10 **KIM MCKENZIE:** I DON'T KNOW. I HAVEN'T ASKED THE CONSULTANTS  
11 FOR A QUOTE.

12

13 **SUP. ANTONOVICH:** PROVIDE A REPORT THE BOARD WHAT THE COSTS  
14 WILL BE FOR THAT INFORMATION?

15

16 **KIM MCKENZIE:** I WILL DO THAT.

17

18 **SUP. ANTONOVICH:** THANK YOU.

19

20 **SUP. MOLINA, CHAIR:** LET ME ASK A QUESTION AN VERY SIMILAR  
21 ALONG THE LINES OF SUPERVISOR KNABE. BECAUSE THIS IS THE  
22 ISSUE. I'VE BEEN LOOKING AT MEDICAL MALPRACTICE ISSUES FOR  
23 WELL OVER 18 YEARS NOW. AND REALLY THE ONLY TIME THAT WE  
24 REVIEW THEM IS WHEN THEY'RE ASSOCIATED WITH A LAWSUIT. BECAUSE  
25 WE HAVE A DUTY TO EITHER DETERMINE OR DECIDE WHETHER WE'RE



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1 GOING TO PAY A SETTLEMENT COST OR NOT. OTHERWISE, THOSE  
2 POTENTIAL MALPRACTICE ISSUES OR QUOTE "QUALITY" ISSUES, IF YOU  
3 WANT TO CALL THEM THAT, ISSUES WHERE THERE ARE FAILINGS, LET'S  
4 SAY, OF CERTAIN PROCEDURES AND PROTOCOLS, WHATEVER, WE USUALLY  
5 DON'T SEE THEM UNTIL -- UNLESS THERE IS A LEGAL OBLIGATION. SO  
6 WHEN YOU TALKED ABOUT THE NEGOTIATIONS ASPECT OF IT, COULD YOU  
7 CLARIFY FOR ME -- AGAIN, THERE'S THE CLINICAL REVIEW OF  
8 WHATEVER THE OUTCOME MAY BE, AND THE ISSUES ASSOCIATED WITH  
9 THAT. I DON'T KNOW HOW TO SAY -- I DON'T SAY DETERMINE FAULT,  
10 BUT DETERMINE POTENTIAL BREACHES OF POLICIES, PROCEDURES, AND  
11 PROTOCOLS. AND THEN THERE IS THE LEGAL REVIEW, WHICH IS -- CAN  
12 BE EVER CHANGING BECAUSE DEPENDING UPON THE QUALITY OF THE  
13 LAWSUIT, THE QUALITY OF THE LAWYERS, THE QUALITY OF THE  
14 DISCOVERY AS TO WHAT WOULD BE THE OUTCOME. SO IN YOUR REVIEW  
15 OF THIS AS YOU LOOK AT IT, BECAUSE YOU WERE LOOKING AT, QUOTE  
16 "MALPRACTICE," WHAT DO YOU SEE AS OUR DUTY IN THAT AREA OF  
17 REVIEW AND NEGOTIATIONS?

18

19 **MIKE WILLIAMS:** WELL, SUPERVISOR, I GUESS, AGAIN, MIKE  
20 WILLIAMS. IT'S A MATTER OF BOARD POLICY WHAT YOUR REVIEW IS.  
21 BUT ALSO THERE'S AN OVERARCHING RESPONSIBILITY AS A PUBLIC  
22 ENTITY AND ELECTED OFFICIALS. AND I'M AWARE OF YOUR  
23 INVOLVEMENT. I THINK ONE OF THE THINGS THAT BECAME APPARENT IN  
24 THE BEGINNING OF OUR PROJECT, AND I APOLOGIZE, I DIDN'T MEAN



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1 THAT DIRECTLY, I MEANT THE BOARD'S INVOLVEMENT, MY APOLOGIES,  
2 BY THE WAY.

3

4 **SUP. MOLINA, CHAIR:** I'M VERY PROUD OF MY INVOLVEMENT, BY THE  
5 WAY.

6

7 **MIKE WILLIAMS:** YEAH. WELL, HEALTHCARE IS, I MEAN IF IT'S GOOD  
8 FOR ONE, IT'S GOOD FOR EVERYBODY. WE ALL MIGHT BE VICTIMS OF  
9 HEALTHCARE AND EMERGENCY CARE AND SO IT'S AN HONORABLE  
10 TRADITION TO UPHOLD THE QUALITY. AND I THINK THE DEPARTMENT'S  
11 LARGELY DOING THAT. HAVING SAID THAT, THERE'S QUITE A BIT OF  
12 DETAILED INVOLVEMENT BY SOME OF THE BOARD OFFICES. AND AS I'VE  
13 ASKED BOARD DEPUTIES WHAT'S THEIR SENSE OF COMFORT LEVEL THAT  
14 THEY'RE GETTING RETURNS ON INVESTMENT FOR THAT TIME, THE  
15 QUESTION CAME UP THERE AND THE RESPONSES CAME UP THERE AS WELL  
16 AS THROUGH THE DEPARTMENT, THE OFFICE OF INSPECTOR GENERAL,  
17 O.I.G.'S OFFICE, THAT THERE WAS A PERCEPTION OF FRUSTRATION  
18 THAT THEY WEREN'T GETTING THE INFORMATION THEY FELT THEY WERE  
19 DUE. AND A FAIR AMOUNT OF THAT WAS NOT CLEAR TO THOSE OFFICES.  
20 AND YET IT APPEARED TO US TO THE EXTENT THAT WE WERE ALSO  
21 HAVING SOME OF THOSE SAME FRUSTRATIONS THAT THE WORK WAS BEING  
22 DONE, IT IS BEING DONE AT A VERY HIGH CALIBER LEVEL WITH  
23 AFFILIATIONS WITH A VARIETY OF HIGH CALIBER NATIONAL AND  
24 STATE, THAT THE WORK COULD BE BETTER PLACED -- MUCH OF THE  
25 FOCUS OF THAT EXTRA ACTIVITY, NOT YOUR LEGAL OBLIGATION AND



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1 WHAT HAVE YOU, TOWARDS SETTING THE BAR FOR QUALITY AND SAFETY  
2 AND REAL SPECIFIC GOALS, WHICH MIGHT BE A CORE SET OF GOALS  
3 AND THEN PERHAPS SOME ROTATING GOALS OF NEWER ISSUES, AS YOU  
4 REACH SUCCESS ON SOME OF THE EARLY GOALS, SUCH THAT THAT WOULD  
5 LIKELY BE A BETTER USE OF YOUR TIME AND NOT, AGAIN, TO NOT  
6 DEPLOY THE RESOURCES THAT YOU ARE LEGALLY OBLIGATED TO.

7

8 **SUP. MOLINA, CHAIR:** I DON'T UNDERSTAND WHAT THAT MEANS.

9

10 **MIKE WILLIAMS:** WELL AND I GUESS YOU HAVE A LEGAL OBLIGATION.  
11 BUT I ALSO UNDERSTAND THERE'S BEEN QUITE A BIT OF INTEREST ON  
12 SPECIFIC CASES. AND I DON'T HAVE THOSE CASES AT HAND NOR DID I  
13 ASK FOR THEM. SO THE QUESTION IS REALLY WHETHER THAT -- AND  
14 WE'VE BEEN TOLD ALSO THROUGH THE CAP PROCESS THAT ACTUALLY  
15 GETS INTERJECTED IN THE CAP PROCESS AND CAN DELAY FINAL  
16 OUTCOMES IN THE CAP PROCESS BECAUSE OF A VARIETY OF ADDITIONAL  
17 DOCUMENTATION THE BOARD MAY WANT TO SEE AND WHAT HAVE YOU. OR  
18 THE OFFICE OF INSPECTOR GENERAL. AND IT APPEARS THAT THAT'S AN  
19 ONGOING CYCLE OF ACTIVITY.

20

21 **SUP. MOLINA, CHAIR:** YEAH, THERE'S NO DOUBT. THERE IS A HUGE  
22 CYCLE OF ACTIVITY. BECAUSE I CAN'T COUNT ON, AT LEAST FROM MY  
23 OFFICE, I CAN'T COUNT ON THE DEPARTMENT DOING IT. I CAN'T  
24 COUNT ON THE C.E.O. DOING IT. AND SO WE NEED TO ASK THE  
25 QUESTION. FOR EXAMPLE, WHEN I HAVE SEEN SOME OF THESE CASES



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1 AND I THINK IT'S WORTH A LEGITIMATE FIGHT, LET'S GO TO COURT  
2 ON THIS, I THINK THERE ARE CIRCUMSTANCES AND ISSUES WHERE OUR  
3 MEDICAL PERSONNEL CARRY OUT ALL THAT THEY ARE VERY RESPONSIBLE  
4 TO DO. I MEAN, WHAT CAN YOU DO IN CERTAIN CASES? AND THE END  
5 RESULT, REGRETFULLY, LEADS TO A DEATH THAT EVENTUALLY LEADS OR  
6 TO AN OUTCOME THAT IS UNACCEPTABLE AND THEN LEADS TO A  
7 LAWSUIT. AND WE HAVE A TENDENCY TO SETTLE 99 PERCENT OF THESE  
8 CASES. WHICH AGAIN, SOMETIMES -- AND OF COURSE IT'S PRESENTED  
9 TO US ON A REGULAR BASIS THAT BECAUSE THIS IS BETTER THAN  
10 CARRYING OUT A LONG-DRAWN LAWSUIT AND DISCOVERY AND ISSUES OF  
11 THAT SORT. YET WHEN I HAVE ASKED THAT QUESTION, I GET  
12 INFORMATION THAT HAS NEVER BEEN DISCLOSED TO ME. THAT'S HOW  
13 DEEP YOU NEED TO GO. FOR EXAMPLE, WHEN I ASKED THE LAWYER: WHY  
14 AREN'T YOU WILLING TO GO TO COURT AND FIGHT THIS? THIS PERSON,  
15 AGAIN, DIED. BUT I THINK WE DID ALL THAT WE COULD DO ACCORDING  
16 TO THE DOCUMENT I RECEIVED. AND THAT'S WHEN THE LIAR --  
17 LAWYER, INTERESTING, LIAR, LAWYER. EXCUSE ME. I APOLOGIZE.

18

19 **ANDREA ORDIN:** THANK YOU.

20

21 **SUP. MOLINA, CHAIR:** THAT'S WHEN THE LAWYER INFORMED ME THAT IN  
22 THIS CASE WE DID NOT MEET THE STANDARD OF CARE. AND I'M GOING  
23 WELL, WHAT DOES THAT MEAN, THE STANDARD OF CARE? THAT MEANS  
24 THERE ARE CERTAIN STANDARDS OF CARE THAT ARE ADOPTED ON A  
25 NATIONAL BASIS FOR CERTAIN PROCEDURES AND SO ON. AND SO IN



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1 ORDER TO HAVE A DEFENSE, YOU SHOULD HAVE AT LEAST FOLLOWED  
2 THAT STANDARD OF CARE. AND I THOUGHT THAT'S NEWS TO ME. I'VE  
3 BEEN HERE 17 YEARS OR 15 YEARS AT THAT POINT AND I HAD NEVER  
4 REALIZED THAT. AND SO WE HAD NO DEFENSE. BUT NOWHERE IN THE  
5 DOCUMENTATION THAT I RECEIVED HAD THAT EVER BEEN STATED, WHICH  
6 SHOULD HAVE BEEN STATED IN THE VERY FIRST INCIDENT, RIGHT? THE  
7 OUTCOME WAS THIS BECAUSE WE DID NOT FOLLOW THE STANDARD OF  
8 CARE. IN OTHER WORDS, IT WENT THROUGH A PROTRACTED LAWSUIT OF  
9 THREE TO FOUR YEARS, A PROTRACTED INQUIRY OF A CORRECTIVE  
10 ACTION, AND IT WASN'T UNTIL I WAS INSISTENT WITH THE LAWYER  
11 THAT WE FIGHT THIS AND NOT SETTLE IT DID I FINALLY GET, QUOTE,  
12 "INFORMED" AS TO WHY I WOULD LOSE. SO I'M TRYING TO FIGURE OUT  
13 HOW IS IT THAT I CARRY OUT THIS WORK WITHOUT ASKING -- HOW AM  
14 I GOING TO FLUSH OUT THESE ISSUES? I'M THE GOVERNING BODY. I  
15 HAVE A DUTY TO PAY OUT THE MULTI-MILLION DOLLARS IN THESE  
16 MALPRACTICE CLAIMS. AND HOW AM I GOING TO GET THAT INFORMATION  
17 IF I CAN'T RELY ON THE DEPARTMENT PROVIDING IT, ON THE  
18 CORRECTIVE ACTION PROVIDING IT, ON MY C.E.O. PROVIDING IT? I  
19 MEAN, HOW IS IT OTHER THAN -- I MEAN, I'M HOPING YOU CAN GIVE  
20 ME SOME GUIDANCE ON THIS. BECAUSE WHAT YOU JUST STATED IS  
21 THAT, YES, YOU'RE WASTING A LOT OF TIME ASKING THESE QUESTIONS  
22 AND ALL OF THIS. I DON'T KNOW. I MEAN I'M HARDLY A MEDICAL  
23 PROFESSIONAL WHO WOULD KNOW ONE WAY OR THE OTHER. IT'S ALWAYS  
24 MY EXPECTATION THAT THE MEDICAL PERSONNEL WOULD KNOW. BUT IF  
25 THEY DON'T -- IF THE LAWYERS AND THE DOCTORS AREN'T AT THE





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1 SAME -- AREN'T TAKING CARE OF THESE ISSUES FOR ME, I WOULD  
2 HAVE TO INTERJECT MYSELF AT SOME LEVEL. AND I DON'T KNOW WHAT  
3 WOULD COME OUT. I MEAN THAT'S WHEN I FOUND OUT WHAT A STANDARD  
4 OF CARE IS AND THAT WE WEREN'T FOLLOWING IT. WHEN I ASKED THE  
5 QUESTION, THEY SAID WELL, YOU KNOW, YOU HAD A VERY, VERY GOOD  
6 DOCTOR. AND HE'S ALWAYS DONE IT THIS WAY. YOU KNOW, BUT IF  
7 THERE'S NOT A LEGAL DEFENSE FOR IT, SHOULD WE BE DOING IT THAT  
8 WAY?

9

10 **MIKE WILLIAMS:** YES. AND FIRST OF ALL I THINK THERE'S NO  
11 QUESTION THAT UNMITIGATED QUALITY OF CARE MEANS MEETING OR  
12 EXCEEDING THE STANDARD OF PRACTICE. AND WE SAW NOTHING, BY THE  
13 WAY, IN ANY OF OUR REVIEW ON CAMPUS OR OTHERWISE THAT SUGGESTS  
14 OTHERWISE. YOU WILL HAVE THE OCCASIONAL CASE. AND TO THE  
15 EXTENT THAT THOSE CASES ARE NOT BUBBLING UP, THOSE KEY DRIVERS  
16 TO YOU THAT ARE IMPORTANT FOR ADJUDICATING A CASE, THEN THAT  
17 COULD BE ENGINEERED INTO THE CAP PROCESS, IF IT ISN'T ALREADY  
18 THERE, I WOULD SUSPECT IT IS THERE.

19

20 **SUP. MOLINA, CHAIR:** YOU CAN'T CORRECT SOMETHING IF YOU DON'T  
21 KNOW THE PROBLEM EXISTS.

22

23 **MIKE WILLIAMS:** UNDERSTAND. BUT I WOULD EXPECT THE DEPARTMENT  
24 AND COUNTY COUNSEL TO BUBBLE THAT UP FOR YOU. THAT'S PART OF  
25 THEIR PURVIEW. AND THEY CERTAINLY KNOW HOW TO DO THEIR JOB. WE



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1 SAW NOTHING TO THE CONTRARY. HAVING SAID THAT, YOU'RE STILL  
2 SEEING A BACKLOG OF CASES THAT ARE COMING TOWARDS YOU THAT ARE  
3 GOING TO HAVE A HALF LIFE OF A YEAR AND A HALF TO TWO YEARS TO  
4 THREE YEARS. BUT OVER TIME, OUR FEELING IS AND OUR STRONG  
5 RECOMMENDATION FROM OUR TEAM IS THAT IF YOU CONCENTRATE ON  
6 SETTING THE BAR FOR WHAT THE STANDARDS ARE AND GET SOME OF  
7 THESE OTHER, IN MY MIND, PERFUNCTORY KEY QUESTIONS OUT OF THE  
8 WAY, THAT YOU'RE COMFORTABLE GETTING THAT INFORMATION AT ALL  
9 TIMES, ON EVERY CASE THAT'S IMPORTANT, THEN YOU WILL BE MUCH  
10 MORE SATISFIED WITH YOUR OUTCOME BECAUSE IT'S ACTUALLY GOING  
11 TO LESS OF THESE CASES COMING TO YOUR ATTENTION.

12

13 **SUP. MOLINA, CHAIR:** AND I GUESS WE NEED TO FLESH THAT OUT AS  
14 TO WHAT ARE THOSE REQUIREMENTS? WHAT ARE THE THINGS WE NEED TO  
15 KNOW? AND WHO CARRIES THEM OUT? AND HOW DO WE GET THAT?  
16 BECAUSE I THINK THAT'S WHAT THIS IS ALL WHAT THIS IS ABOUT. I  
17 MEAN, MEDICAL MALPRACTICE, WHILE THERE ARE LEGAL  
18 RESPONSIBILITIES AND FINANCIAL RESPONSIBILITIES, OF TAXPAYER  
19 FUNDS TO PAY THESE SETTLEMENTS OUT, THE BIGGEST ISSUE FOR ME  
20 IS THE RISK MANAGEMENT ASPECT OF IT. AND THAT IS, LET'S NOT DO  
21 IT AGAIN. LET'S NOT LET THIS HAPPEN. IF WE DON'T HAVE A  
22 DEFENSE FOR IT, CERTAINLY WE'VE GOT TO PREVENT THIS FROM  
23 HAPPENING. I THINK THAT'S RISK MANAGEMENT. AND THAT'S WHAT  
24 WE'VE BEEN TRYING TO INVOKE. BUT, AGAIN, ALL OF IT DEALS WITH  
25 HOW YOU GET THE INFORMATION AND WHAT YOU DO WITH IT AND HOW



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1 IT'S PRESENTED TO YOU. BECAUSE IF YOU DON'T KNOW, YOU CAN'T  
2 CORRECT IT. AND SO THE KEY IS GETTING ACCESSING. AND AGAIN  
3 MAKING THAT AVAILABLE. THE OTHER ASPECT OF IT, AS WELL, AND  
4 I'M TRYING TO UNDERSTAND AS TO HOW YOU -- IS THE  
5 ACCOUNTABILITY ASPECT. AND ACCOUNTABILITY, AGAIN, IS A MATTER  
6 OF -- I GUESS IT'S A MATTER OF A POINT OF VIEW. BUT THE  
7 ACCOUNTABILITY ASPECT IS THAT THE STATE HAS ALL KINDS OF  
8 PROCESSES THAT FOR ITS TRANSPARENCY, ACCOUNTABILITY, OF  
9 DOCTORS AND ALL MEDICAL PERSONNEL. BUT, AGAIN, IT'S ONLY AS  
10 EFFECTIVE AS THE REPORTS OF THE INFORMATION THEY GET. AND SO  
11 TRYING TO PROVIDE ASSURANCES TO PATIENT SAFETY IS THAT WE'RE  
12 MAKING SURE THAT THERE IS A HIGHER LEVEL OTHER THAN US AS A  
13 GOVERNING BOARD IN THE INSTANCE WITH MEDICAL PERSONNEL IN  
14 WHICH THOSE -- THERE IS A REVIEW BY A LARGER GROUP, A STATE  
15 GROUP, THAT WOULD REVIEW THOSE OUTCOMES AS TO HOW TO ENSURE  
16 THAT THEY'RE GETTING ALL OF THE APPROPRIATE DOCUMENTATION. IN  
17 OTHER WORDS, IF THEY LEAVE SOMETHING OUT SO THAT THE BOARD MAY  
18 NOT KNOW, THE REVIEW BOARD MIGHT NOT KNOW THAT THEY DID NOT  
19 FOLLOW THE STANDARD OF CARE, THEN HOW COULD THEY ACTUALLY HAVE  
20 AN HONEST REVIEW? SO DID YOU LOOK AT ANY ASPECT OF THAT AS TO  
21 HOW THESE DOCUMENTS ARE TRANSMITTED AND AT WHAT LEVEL OF  
22 CONTENT?  
23



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1 **MIKE WILLIAMS:** YES, WE DID. WE ACTUALLY REVIEWED -- I'M  
2 SPECULATING ONLY FROM THE STANDPOINT OF JUST MEMORY, BUT I  
3 BELIEVE WE REVIEWED CLOSE TO 100 CAPS OR SUBCAPS, SCAPS.

4

5 **SUP. MOLINA, CHAIR:** I'M NOT TALKING ABOUT CAPS. I'M TALKING  
6 ABOUT -- CAPS ARE ONE THING. BUT WHAT IS IT CALLED WHEN YOU  
7 SEND UP A REVIEW TO THE MEDICAL BOARD?

8

9 **MIKE WILLIAMS:** FOR THE LICENSING PIECE?

10

11 **SUP. MOLINA, CHAIR:** YES.

12

13 **MIKE WILLIAMS:** YEAH, WE DID NOT REVIEW THAT.

14

15 **SUP. MOLINA, CHAIR:** YOU DID NOT REVIEW THAT?

16

17 **MIKE WILLIAMS:** DID NOT.

18

19 **SUP. MOLINA, CHAIR:** AND I SAID THAT'S I THINK THE OTHER ISSUE  
20 OF -- BECAUSE IT'S ONE THING FOR US TO PROVIDE THAT QUALITY  
21 ISSUE. AND IF WE'RE REALLY GOING TO GET TO THE QUALITY ISSUE,  
22 ARE ALL OF THOSE ITEMS BEING REVIEWED SO THAT I TAKE IT THAT  
23 STATE REGULATORS ARE MEDICAL DOCTORS THAT WOULD REVIEW THOSE  
24 DOCUMENTS TO MAKE A DETERMINATION IF IN FACT IT WAS  
25 APPROPRIATE OR INAPPROPRIATE AND TAKE WHATEVER ACTIONS



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1 NECESSARY. AND I GUESS THAT'S THE PART THAT YOU DID NOT LOOK  
2 AT, RIGHT?

3

4 **MIKE WILLIAMS:** THAT ONE PIECE WE DID NOT. IT WASN'T PART OF  
5 OUR SCOPE. BUT HAVING SAID THAT, WE WOULD HAVE VALUED IT IF WE  
6 HAD A CHANCE TO LOOK AT IT. YOUR STATE, OUR STATE, THE STATE I  
7 LIVE IN, AS WELL, IS A PHENOMENALLY ADVANCED STATE IN TERMS OF  
8 DISCLOSURE. PHENOMENAL. I MEAN THERE'S A POINT OF REPORTING  
9 RESPONSIBILITY THAT THIS DEPARTMENT HONORS THAT YOU HAVE TO  
10 REPORT TO THE PATIENT BEFORE YOU EVEN REPORT TO THE STANDARD  
11 SETTING BODY WITHIN 24 HOURS ON SOME EVENTS. SO IT'S PRETTY  
12 SIGNIFICANT, SUBSTANTIAL, AND IT'S TRANSPARENT. WE LOOKED AT  
13 THE CAPS AND SCAPS, AND THAT'S WHY I WAS GOING IN THAT  
14 DIRECTION, BECAUSE WE SAW A LEVEL OF DETAILED DOCUMENTATION IN  
15 THE MOST RECENT CASES, BECAUSE WE DIDN'T REALLY NEED TO GO  
16 BACK. WE HAVE NEW LEADERSHIP, NEW SKILL SETS, NEW INITIATIVES,  
17 AND WE SAW THE LEVEL OF DOCUMENTATION AND WE LOOKED AT  
18 CAUSATION AND WE LOOKED AT A NUMBER OF OTHER FACTORS. NOW  
19 HAVING SAID THAT EARLIER IN THE CONVERSATION YOU HAD ABOUT  
20 SORT OF THAT GRAY ZONE HERE, THAT IS PART OF THAT OVERLAP THAT  
21 I'VE SPOKEN TO. THAT THERE'S CONSIDERABLE DISCUSSION BETWEEN  
22 AND NOT NECESSARILY BECAUSE OF THE LEGAL MERITS OR THE MEDICAL  
23 MERITS OF THE CASE. AND THAT DISCUSSION CAN BE PROTRACTED.  
24 WE'RE QUITE CONVINCED, FOR EXAMPLE, OF THE DATA THAT WE DID  
25 SEE THAT THE ACTIONS BEING TAKEN BY THE DEPARTMENT ARE BEING



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1 TRANSMITTED TO THE HOSPITALS ON A TRENDED AND ON AN EVENT  
2 BASIS. AND INCLUDING FOLLOW UP AFTER THAT. AND I'VE SEEN SOME  
3 CORRESPONDENCE FROM YOU WHERE THAT WAS VERY IMPORTANT TO YOU.  
4 AND THAT APPEARS TO BE HAPPENING. HAVING SAID ALL THAT, IF YOU  
5 CONCENTRATED FULLY ON THE CAP OR SCAP PROCESS IN THE FUTURE  
6 AND PERHAPS DID ENDORSE -- AND IT LOOKS LIKE THERE IS SOME  
7 ENDORSEMENT OVER SAFETY -- I THINK YOU'LL END UP WITH A YIELD  
8 OF RETURN ON INVESTMENT THAT'S NOT GOING TO BE AT THE LEVEL  
9 THAT YOU DESIRE. BUT I DON'T RECOMMEND ABANDONING THAT. I  
10 RECOMMEND THAT YOU CONTINUE THAT IN PARALLEL WITH THE  
11 REPORTING ON SAFETY STANDARDS OVER TIME. AND EVENTUALLY I  
12 THINK YOU'LL FIND THAT, AND EVIDENCE SUGGESTS THIS, THAT  
13 YOU'LL FIND THAT YOU'LL BE MUCH MORE COMFORTED BY THE  
14 GOVERNING BOARD ROLE THAT YOU'LL TAKE.

15

16 **SUP. MOLINA, CHAIR:** I AGREE. THANK YOU. ANY OTHER QUESTION OR  
17 COMMENT?

18

19 **SUP. KNABE:** JUST A FOLLOW UP TO THE FIRST PART OF THIS  
20 QUESTION YOU JUST ASKED HIM. AGAIN IT'S A CONCERN BECAUSE IT  
21 ALL BOILS BACK TO THAT LITTLE WORD. I MEAN I KNOW YOU THOUGHT  
22 YOU DIDN'T SAY IT BUT YOU DID SAY IT -- NEGOTIATION. AND THAT  
23 REALLY BECOMES A CONCERN THE WAY THE REPORTS COME TO US. AND  
24 NOT BEING MEDICAL PROFESSIONALS AND LEERY OF THAT LEGAL PIECE  
25 BECAUSE IT'S PRETTY OBVIOUS THAT MAYBE THINGS WERE REALLY DONE



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1 THE RIGHT WAY, BUT MAYBE WE SHOULD KNOW, MAYBE THERE SHOULD BE  
2 ANOTHER COLUMN. IT ALWAYS SAYS RECOMMENDATION AND ANALYSIS,  
3 MAYBE WE SHOULD PUT IN NEGOTIATION WHAT HAS REALLY TRANSPIRED  
4 BETWEEN COUNTY COUNSEL AND THE DEPARTMENT. BECAUSE THAT IS  
5 WHAT IS SHAPING THE RECOMMENDATION. AND THAT'S THAT GRAY AREA  
6 THAT IT PUTS US, YOU KNOW, IN A VERY DIFFICULT POSITION. YOU  
7 KNOW, THAT WISHY-WASHY PART WHERE, YOU KNOW, THE LAWYERS ARE  
8 SAYING THIS AND THE DOCTOR'S SAYING THIS. BUT THERE'S BEEN  
9 JUST SO MANY CASES THAT I HAVE FELT WE SHOULD HAVE DRAWN THE  
10 LINE IN THE SAND AND WE DID ROLL OVER.

11

12 **MIKE WILLIAMS:** SUPERVISOR, I JUST WANT TO COMMENT FURTHER. THE  
13 TERM "NEGOTIATION" WAS NOT OUR TERM. WE USED THAT TERM BECAUSE  
14 IT WAS OPTIMISTIC GIVEN THE TOPIC WE WERE TALKING ABOUT. BUT  
15 WE SAW NO EVIDENCE ON ANY OF THE WORK WE LOOKED AT, INCLUDING  
16 THE VERY GRANULAR LOOK AT CASES, MEDICAL CHARTS AND WHAT HAVE  
17 YOU, OF ANY EVIDENCE OF INFORMATION BEING WITHHELD OR REDACTED  
18 OR EVEN REINTERPRETED AS A RESULT OF THAT NEGOTIATION. IT  
19 APPEARED TO US THE SAME QUESTIONS YOU WOULD ASK BUT WE WOULD  
20 ASK AT ANOTHER LEVEL BECAUSE MANY OF MY TEAM MEMBERS ARE  
21 CLINICIANS, WERE VERY APPARENT FROM THE DOCUMENTATION  
22 PRESENTED TO US.

23

24 **SUP. KNABE:** THANK YOU.

25





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1    **SUP. MOLINA, CHAIR:** VERY GOOD. ALL RIGHT. WELL I HAVE A MOTION  
2    THAT I'D LIKE TO READ IN. IT SEEMS A LITTLE BIT LONG BUT I'VE  
3    PASSED IT OUT TO EVERYBODY. "BACK IN DECEMBER OF 2008, THIS  
4    BOARD APPROVED OF THE HIRING OF THE CONSULTANTS TO HELP THE  
5    BOARD OF SUPERVISORS AND DEPARTMENT OF HEALTH SERVICES TO  
6    REDUCE MEDICAL MALPRACTICE AND IMPROVE PATIENT SAFETY. I AM  
7    PLEASED AND ENCOURAGED THAT TODAY'S REPORT HIGHLIGHTS THE  
8    SIGNIFICANT PROGRESS THAT D.H.S. HAS MADE IN THE AREA AND THAT  
9    OVERALL D.H.S. HAS DEVELOPED AND IMPROVED QUALITY ASSURANCE  
10   SYSTEMS. FOR EXAMPLE, I'M PLEASED TO HEAR THE DEPARTMENT IS  
11   LARGELY COMPLIANT WITH THE GOAL OF COMPLETING CORRECTIVE  
12   ACTION PLANS WITHIN 45 DAYS AND THAT THIS HAS CONTRIBUTED TO A  
13   REDUCTION IN THE MEDICAL MALPRACTICE CLAIMS. I KNOW THAT FOR  
14   MANY OF THE CHANGES AND IMPROVEMENTS HAVE NOT BEEN EASY FOR  
15   THE DEPARTMENT AND THEY HAVE TAKEN AN AWFUL LOT OF WORK ON THE  
16   PART OF THE DEPARTMENT'S LEADERSHIP AS WELL AS THEIR STAFF AND  
17   I WANT TO CONGRATULATE THEM FOR THAT. BUT STRONG AND EFFECTIVE  
18   CORRECTIVE ACTION PLANS HAVE BEEN A VERY HIGH PRIORITY OF MINE  
19   FOR OVER 10 YEARS, IF NOT 18. WITH EVERY MEDICAL MALPRACTICE  
20   CASE I'VE REVIEWED, I HAVE BEEN ADAMANT ABOUT THE IMPORTANCE  
21   OF SUBSTANTIVE CORRECTIVE ACTION PLANS TO ENSURE THAT THE  
22   MISTAKES THAT WE MAKE IN HEALTH FACILITIES NEVER HAPPEN AGAIN.  
23   IT'S NOT ABOUT BLAME BUT IT'S ABOUT HOLDING PEOPLE AND  
24   POLICIES ACCOUNTABLE SO THAT HOPEFULLY THE SAME MISTAKES NEVER  
25   HAPPEN AGAIN. I ALSO THINK THAT THE CONSULTANTS ARE CORRECT



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1 THAT WHILE SIGNIFICANT PROGRESS HAS BEEN MADE, THERE IS STILL  
2 MUCH WORK TO DO. I DO NOT WISH TO LET THE IMPORTANT  
3 RECOMMENDATIONS OF THESE CONSULTANTS FALL BY THE WAYSIDE.  
4 THERE ARE GOOD RECOMMENDATIONS IN THIS REPORT THAT WOULD HELP  
5 OUR RISK MANAGEMENT AND QUALITY ASSURANCE SYSTEM STRONGER AND  
6 I BELIEVE WE MUST BEGIN THIS WORK IMMEDIATELY. I THEREFORE  
7 MOVE THAT THE C.E.O., IN CONJUNCTION WITH THE DEPARTMENT OF  
8 HEALTH SERVICES' CHIEF MEDICAL OFFICER AND THE QUALITY  
9 ASSURANCE TEAM DEVELOP AN IMPLEMENTATION PLAN TO EXECUTE THE  
10 MOST SIGNIFICANT ISSUES ADDRESSED IN THIS REPORT, INCLUDING  
11 BUT NOT LIMITED TO, THE DEVELOPMENT OF A SYSTEM TO ENSURE WE  
12 ARE 'CLOSING THE LOOP' WITH OUR CORRECTIVE ACTION PLANS, A  
13 SYSTEM THAT ENSURES THE DEPARTMENT OF HEALTH SERVICES AND THE  
14 C.E.O. ARE TRACKING THE IMPLEMENTATION AS WELL AS THE  
15 EFFECTIVENESS OF THE CAPS ACROSS EACH OF OUR FACILITIES. TO  
16 DEVELOP A DATABASE TO TRACK PATIENT SAFETY TRENDS AMONG ALL OF  
17 OUR HEALTH FACILITIES, INCLUDING A PATIENT SAFETY DASHBOARD  
18 THAT IS PUBLISHED AND MONITORED; A PLAN TO REDUCE UNNECESSARY  
19 BUREAUCRACY TO ENSURE THAT CAPS ARE BEING COMPLETED AND  
20 IMPLEMENTED FASTER AFTER AN EVENT; A PLAN TO ENSURE BETTER  
21 COORDINATION BETWEEN PATIENT SAFETY STAFF AT OUR CLINIC SITES  
22 AND THE DEPARTMENT OF HEALTH SERVICES STAFF SO THAT SYSTEM-  
23 WIDE INITIATIVES ARE UNDERSTOOD AND IMPLEMENTED EQUALLY AT  
24 EACH OF OUR FOUR FACILITIES. ADOPTION OF THE ABARIS  
25 RECOMMENDATION THAT QUALITY ASSURANCE STAFF REPORT TO THE



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1 DEPARTMENT OF HEALTH SERVICES DIRECTOR INSTEAD OF THE MEDICAL  
2 DIRECTOR. SIX, THAT A PLAN TO ADDRESS STAFFING ISSUES WITH THE  
3 QUALITY ASSURANCE TO ADDRESS PROBLEMS OF THEIR EXPANDING  
4 RESPONSIBILITIES, OVERWORK AND IN SOME INSTANCE  
5 DEMORALIZATION. SEVEN, A POLICY THAT ENSURES THAT ALL FUTURE  
6 CORRECTIVE ACTION PLANS HOLD PHYSICIANS AND OTHER MEDICAL  
7 RESPONSIBLE WHEN THEY FAIL TO FOLLOW ESTABLISHED POLICIES  
8 WHERE PATIENTS ARE HARMED AS A RESULT. I THEREFORE MOVE THE  
9 C.E.O. REPORT BACK TO THE BOARD OF SUPERVISORS ON ITS  
10 IMPLEMENTATION PLAN WITHIN 60 DAYS. THAT IS MY MOTION.

11  
12 **SUP. ANTONOVICH:** SECOND.

13  
14 **SUP. KNABE:** MADAM CHAIR, I'D LIKE TO MAKE A FRIENDLY  
15 AMENDMENT. A LONG FRIENDLY AMENDMENT. YEAH, A LONG ONE.  
16 OBVIOUSLY I THINK JUST TO START OFF TO COMMEND ALL OF YOU FOR  
17 YOUR EFFORTS ON THIS IMPORTANT ISSUE TO ALL OF US. NOT ONLY  
18 DID YOU DO A GOOD THOROUGH JOB BUT I THINK YOU MADE IT  
19 UNDERSTANDABLE FOR US TO UNDERSTAND SOME OF THESE  
20 RELATIONSHIPS. AND I TOTALLY AGREE WITH THE USE OF THE  
21 DASHBOARD REPORTS, SO THAT WE AS THE GOVERNING BODY AND THE  
22 C.E.O. AND THE DEPARTMENT AND IT'S HOSPITAL MANAGERS CAN  
23 QUANTIFY AND DETERMINE THE QUALITY OF CARE PROVIDED IN OUR  
24 HOSPITALS. HOWEVER, THE NEED TO KNOW HOW WE ARE DOING AND WHAT  
25 NEEDS TO BE DONE FURTHER IS NOT LIMITED TO JUST THIS GROUP.



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1 OBVIOUSLY OUR TAXPAYERS WHO PAY FOR THESE SERVICES AND OUR  
2 CONSUMERS MOST IMPORTANTLY WHO USE OUR SYSTEM OF CARE ALSO  
3 HAVE A RIGHT TO KNOW, AND THEY SHOULD HAVE ACCESS TO THE  
4 DASHBOARD REPORTS AS YOU RECOMMENDED. IN RESPONSE TO YOUR  
5 RECOMMENDATION NO. 5 ON THE NEED TO CREATE DASHBOARD REPORTS,  
6 I ONCE AGAIN COMMEND THE DEPARTMENT FOR ITS RESPONSE THAT IT  
7 PLANS TO INITIATE AND INCLUDE A PUBLIC QUALITY AND PATIENT  
8 SAFETY WEBSITE. IT IS CLEARLY A STEP IN THE RIGHT DIRECTION.  
9 WITH THE COMING OF HEALTHCARE REFORM AND THE CHOICE OUR  
10 PATIENTS WILL HAVE TO GO ELSEWHERE FOR THEIR HEALTHCARE, WE  
11 ARE GOING TO BE A COMPETITOR. AND WE'RE GOING TO NEED TO  
12 COMPETE TO KEEP OUR PATIENT BASE. SO WE MUST THEREFORE  
13 DEMONSTRATE THAT THE QUALITY OF OUR SERVICES IS GOOD AND THAT  
14 WE ARE WILLING TO BE HELD ACCOUNTABLE FOR THE CARE DELIVERED  
15 THROUGHOUT OUR SYSTEM. AND SO WE MUST BE MORE TRANSPARENT IN  
16 OUR OPERATION AND OF OUR COMMITMENT TO CREATING A CULTURE OF  
17 QUALITY HEALTHCARE THAT STRIVES FOR CONTINUED IMPROVEMENT. SO  
18 I WOULD MOVE AS AN AMENDMENT THAT THIS BOARD INSTRUCT THE  
19 C.E.O. TO ONE, SUPPORT D.H.S. EFFORTS TO CREATE THE QUALITY  
20 AND PATIENT SAFETY WEBSITE. TWO, WHERE APPLICABLE, DEFINE OUR  
21 GOAL AND COMPARE THOSE QUALITY MEASUREMENTS USED TO EVALUATE  
22 EACH OF OUR COUNTY HOSPITALS AGAINST ESTABLISHED STATE AND  
23 NATIONAL STANDARDS. THREE, GATHER A FOCUS GROUP OF PATIENT-  
24 CARE ADVOCATES TO HELP DEVELOP THE PRESENTATION OF THE DATA ON  
25 OUR DASHBOARD SO THAT IT'S CLEAR, UNDERSTANDABLE AND TIMELY



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1 AND WITH A NARRATIVE THAT EXPLAINS IN LAYPERSON'S LANGUAGE THE  
2 SIGNIFICANCE OF THE DATA PRESENTED AND THE ACTIONS THAT ARE  
3 TAKEN SHOULD WE EVER FALL BELOW THE ACCEPTABLE STANDARD. FOUR,  
4 PROMOTE THE CONCEPT THAT PUBLIC REPORTS MUST BE DESIGNED TO BE  
5 MEANINGFUL TO THE LAYPEOPLE AS WELL AS OUR PROFESSIONALS. AND  
6 TO USE SAID FOCUS GROUPS TO GUIDE THE DEPARTMENT IN THAT  
7 DIRECTION. AND FIVE, FINALLY TO REPORT BACK WITHIN 60 DAYS AN  
8 IMPLEMENTATION PLAN AND A TIMETABLE FOR FULL COMPLETION OF  
9 EACH TASK. AND THAT'S MY FRIENDLY AMENDMENT.

10

11 **SUP. MOLINA, CHAIR:** ANY OBJECTION? ALL RIGHT. BEFORE WE VOTE  
12 ON THOSE ITEMS, GENEVIEVE CLAVREUL WOULD LIKE TO ADDRESS THEM.  
13 THANK YOU, GENTLEMEN.

14

15 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS,  
16 DR. GENEVIEVE CLAVREUL. OH IT'S KIND OF NICE TO HEAR THE SAME  
17 THING OVER AND OVER AGAIN. YOU KNOW WE HAVE PAID A TON OF  
18 CONSULTANTS. WE ARE ALWAYS GETTING THE SAME ANSWERS. AND WE  
19 DON'T SEE A LOT OF PROGRESS BEING MADE. I'M ALSO AMAZED THAT  
20 YOUR WONDERFUL CONSULTANTS HERE TALK ABOUT STANDARD OF CARE ON  
21 THE NATIONAL LEVEL. STANDARD OF CARE IS A MEASURE WE APPLY AT  
22 THE LOCAL LEVEL. AND YOU ARE RESPONSIBLE FOR THE QUALITY OF  
23 THE STANDARD OF CARE AT THE LOCAL LEVEL, NOT AT THE NATIONAL  
24 LEVEL. SO KIND OF DISAPPOINTING. AND I DON'T KNOW HOW MUCH WE  
25 HAVE PAID TO GET THAT KIND OF ANSWER. YOU KNOW, FOREVER, I



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1 HAVE POINTED OUT THAT NONE OF OUR COMPUTERIZED SYSTEM OR OUR  
2 DATA BANK IN THE COUNTY TALK TO EACH OTHER. THAT'S NOT NEW.  
3 WHAT'S EVEN MORE SCARY, WE STILL DON'T HAVE A DIRECTOR OF  
4 D.H.S. AND I DON'T EVEN KNOW IF WE HAVE A MEDICAL DIRECTOR AS  
5 IT STANDS NOW BECAUSE I HAVE NOT HEARD AN ANNOUNCEMENT.  
6 DEFINITELY NEED TO YOU KNOW THE PERSON RESPONDS TO THE D.H.S.  
7 DIRECTOR MAKE A LOT OF SENSE WHEN YOU HAVE A D.H.S. DIRECTOR.  
8 I MEAN WE HAVE HAD NONE FOR QUITE SOME TIME. AND WHEN YOU LOOK  
9 AT A LOT OF THE PROBLEMS HAVING TO DO WITH QUALITY OF CARE,  
10 JUST BECAUSE WE HAVE ACTUALLY NOBODY IN THAT POSITION FOR  
11 QUITE SOME TIME. SO I THINK A LOT OF THE ANSWERS INSTEAD OF  
12 WRITING A WHOLE BUNCH OF REPORTS, WE ARE GOING TO BE A LACK OF  
13 FOLLOW-UP, A LOT OF THE ISSUES BROUGHT OUT TODAY HAVE A LOT TO  
14 DO WITH AREA WE HAVE ALREADY PAID CONSULTANTS TO LOOK AT. SO I  
15 JUST HOPE THAT WE WILL DO SOMETHING ABOUT WHAT'S GOING ON.  
16 MISTAKE AFTER MISTAKE. YOU KNOW EARLIER WHEN YOU WERE TALKING  
17 ABOUT THE BROWN ACT AND PEOPLE SHARING INFORMATION WHEN THEY  
18 ARE NOT SUPPOSED TO, MANY OF THEM DO BECAUSE THEY ARE  
19 FRUSTRATED. BECAUSE MANY OF US WHO WANT TO MAKE A DIFFERENCE  
20 IN CARE AND SPEND OUR TIME COMING HERE, WE'D LIKE SOME PEOPLE  
21 TO LISTEN. AND I THINK OFTEN WE GET INFORMATION FROM PEOPLE  
22 FROM THE INSIDE WHO ARE SENSE OF LISTENING. I THINK THAT  
23 THINGS NEED TO BE CHANGED. AND IT THINK IT'S NOT GOING TO  
24 CHANGE UNTIL WE MAKE SOME, YOU KNOW, VERY PRECISE AND RESPECT





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1 THE PEOPLE WHO BRING INFORMATION. THANK YOU FOR YOUR  
2 ATTENTION.

3

4 **SUP. MOLINA, CHAIR:** THE MOTION IS BEFORE US AS AMENDED. ANY  
5 OBJECTION? IF NOT, SO ORDERED ON THAT ITEM. NEXT I WOULD LIKE  
6 TO DO MY ADJOURNMENTS. I'D LIKE TO ADJOURN TODAY IN THE MEMORY  
7 OF MIGUEL "MIKE" IBARRA, A TREASURED MEMBER OF THE COUNTY  
8 FAMILY WHO PASSED AWAY AT THE AGE OF 35 AFTER A TRAGIC  
9 ILLNESS. MIKE SERVED AS MAYBERRY PARK RECREATION SERVICES  
10 LEADER AND WAS BELOVED BY THE YOUTH, PARENTS AND SENIORS WHO  
11 UTILIZED THE PARK'S FACILITIES. HE NEVER HESITATED TO HELP HIS  
12 COLLEAGUES. HE CARED DEEPLY ABOUT PARK PATRONS. AND HE ALWAYS  
13 WENT AN EXTRA MILE TO HELP THOSE IN NEED. HE WAS ALSO A  
14 PROFICIENT BASKETBALL COACH WHO COACHED NUMEROUS TEAMS TO  
15 CHAMPIONSHIPS AND HE WAS EXTREMELY ACTIVE IN FOOTBALL,  
16 BASEBALL, VOLLEYBALL AS WELL AS SOCCER LEAGUES. WE WANT TO  
17 EXTEND OUR HEARTFELT CONDOLENCES TO HIS FRIENDS, COLLEAGUES  
18 AND HIS FRIENDS. I'D ALSO LIKE TO ASK THAT WE ADJOURN MEMORY  
19 OF ALAN NACK, THE BELOVED BROTHER OF MY LONG-TIME STAFF PERSON  
20 BARBARA NACK. ALAN RECENTLY RETIRED FROM CALIFORNIA DEPARTMENT  
21 OF FISH AND GAME AFTER A LONG AND DISTINGUISHED CAREER. DURING  
22 HIS TENURE, HE WORKED CLOSELY WITH WILDLIFE EXPERTS, LAW  
23 ENFORCEMENT OFFICIALS AND BIOLOGISTS ON NUMEROUS COMPLEX AND  
24 HIGH LEVEL ASSIGNMENTS. HE WAS DEVOTED AND A TALENTED  
25 PROFESSIONAL WHOSE NUMEROUS CONTRIBUTIONS GREATLY BENEFITED





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1 OUR STATE. I WANT TO EXTEND OUR DEEPEST CONDOLENCES TO BARBARA  
2 AND HER ENTIRE FAMILY. AND FINALLY I'D LIKE TO ASK THAT WE  
3 ADJOURN IN THE MEMORY OF LUPE HERNANDEZ. LUPE WAS BORN IN  
4 DECEMBER 1951 IN COAHUILA. SHE CAME TO THE UNITED STATES WITH  
5 HER FAMILY WHEN SHE WAS THREE YEARS OLD. THEY SETTLED IN L.A.  
6 WHILE HER WORKING CLASS FAMILY WERE NOT RICH IN MATERIAL  
7 POSSESSIONS, THEY PROVIDED A HOME ENVIRONMENT THAT STRONGLY  
8 ENCOURAGED LUPE AND HER SIX BROTHERS AND SISTERS TO PURSUE  
9 THEIR EDUCATION. SHE WOULD WOULD ALSO LATER RECALL THAT MY  
10 PARENTS INSTILLED IN ME THE BELIEF OF TEACHING WAS A VERY  
11 NOBLE THING TO DO. SHE GRADUATED WITH HER BACHELOR'S DEGREE IN  
12 POLITICAL SCIENCE AND PSYCHOLOGY FROM U.C.L.A. SHE TRULY LOVED  
13 THE INSTITUTION. SHE EARNED A MASTER'S IN EDUCATION FROM CAL  
14 STATE DOMINGUEZ HILL AS WELL AS MULTIPLE TEACHING AND  
15 ADMINISTRATIVE CREDENTIALS. LUPE WAS DEDICATED OVER 30 YEARS  
16 OF SERVICE TO THE PARAMOUNT UNIFIED SCHOOL DISTRICT. SHE  
17 WORKED THERE AS A TEACHER AND ADMINISTRATOR AS WELL AS THE  
18 PRINCIPAL. HER STUDENTS AND COLLEAGUES ADMIRERED HER TENACITY  
19 AND CONSTANTLY WAS STRIVING TO IMPROVE THEIR LIVES THROUGH  
20 EDUCATION. SHE ALWAYS PUT IN THE EXTRA EFFORT. LUPE PASSED  
21 AWAY ON SUNDAY AT THE AGE OF 58. SHE IS THE SISTER OF ANTONIA  
22 HERNANDEZ, MANY OF US WHO WE KNOW. BUT SHE'S ALSO SURVIVED BY  
23 HER PARENTS, MANUEL AND NICOLASA HERNANDEZ; AS WELL AS HER  
24 HUSBAND, LEONCIO GUERRERO; HER DAUGHTERS, CRISTINA AND ELISA  
25 HERNANDEZ-GUERRERO; AS WELL AS ANTONIA'S SISTERS AND SIBLINGS,



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1 MARIA, MARGARITA, PETER, MANUEL AND LISA; AS WELL AS 13 NIECES  
2 AND NEPHEWS. I'D LIKE IF WE COULD ADJOURN IN HER MEMORY, I'D  
3 APPRECIATE THAT. ALL RIGHT. SO WITH THOSE ADJOURNMENTS, OH,  
4 OKAY, AND WE'D LIKE ALL MEMBERS BE ON THERE FOR ANTONIA  
5 HERNANDEZ'S SISTER. ALL RIGHT SO WITH THAT, I'LL TURN IT OVER  
6 TO SUPERVISOR RIDLEY-THOMAS FOR YOUR SPECIALS.

7

8 **SUP. RIDLEY-THOMAS:** THANK YOU, MADAM CHAIR. I'D LIKE TO  
9 ADJOURN IN MEMORY OF THE FOLLOWING FOUR PEOPLE AND READ IN ONE  
10 MOTION. DID YOU WANT TO CONCLUDE? I CAN WAIT. MISS CHARLOTTE  
11 RUTH HARRIS, BORN IN DALLAS, TEXAS, AND PASSED AT THE AGE OF  
12 69. SHE RELOCATED WITH HER FAMILY TO LOS ANGELES IN 1942 AS AN  
13 INFANT. SHE GRADUATED FROM MANUAL ARTS HIGH SCHOOL IN 1958 AND  
14 ATTENDED U.C.L.A. FOR ONE YEAR. SHE WORKED FOR HUGHES AIRCRAFT  
15 FROM 1991 UNTIL HER RETIREMENT IN 2003. SHE WAS A FAITHFUL  
16 MEMBER OF THE WEST ANGELES CHURCH OF GOD IN CHRIST FOR FIVE  
17 YEARS AND SANG IN THE CHOIR UNTIL HER PASSING. SHE WILL BE  
18 REMEMBERED FOR HER EXUBERANCE AND THE JOY SHE BROUGHT TO ALL.  
19 SHE LEAVES TO CHERISH HER MEMORY HER DAUGHTER, ANDREA; THREE  
20 SIBLINGS, JEANETTA, JOEL, DENNIS; SIX GRANDCHILDREN AND FIVE  
21 GREAT GRANDCHILDREN. JULIA MARIE HEMPHILL BORN DECEMBER 31,  
22 1915, IN THE GREAT STATE OF MISSISSIPPI IN THE CITY OF UTICA.  
23 AND PASSED ON AUGUST 3, 2010 AT THE AGE OF 94. SHE GRADUATED  
24 FROM ST. MARY CATHOLIC SCHOOL AND MOVED TO MEMPHIS, TENNESSEE  
25 TO ATTEND COSMETOLOGY SCHOOL. AFTER LIVING IN CHICAGO AND



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1 GETTING MARRIED THERE, SHE AND HER FAMILY RELOCATED TO LOS  
2 ANGELES WHERE SHE OPERATED A FOSTER HOME AND DAYCARE FACILITY  
3 FOR MANY YEARS. SHE LOVED CHILDREN AND CARED FOR MANY  
4 NEIGHBORHOOD CHILDREN WHILE THEIR PARENTS WERE WORKING DURING  
5 THE DAY. SHE SHARED HER LOVE FOR COOKING AND GARDENING WITH  
6 THE CHILDREN SHE WAS RESPONSIBLE FOR LOOKING AFTER. SHE WAS A  
7 FAITHFUL MEMBER OF THE BETHANY MISSIONARY BAPTIST CHURCH WHERE  
8 SHE ATTENDED UNTIL HER HEALTH PREVENTED HER FROM BEING IN  
9 REGULAR ATTENDANCE THERE. SHE WILL BE FONDLY REMEMBERED FOR  
10 HER CARING NATURE AND HER INSPIRING WISDOM. SHE IS SURVIVED BY  
11 HER DAUGHTER, PATRICIA; HER BROTHER, JOHNNIE; HER  
12 GRANDCHILDREN, DESMOND AND SHERLONE; FOUR GREAT GRANDCHILDREN  
13 AND A HOST OF NIECES AND NEPHEWS. EDDIE LEE WALKER, BORN  
14 AUGUST THE 20TH, 1931 IN LOUISIANA AND PASSED AWAY ON JULY 30  
15 AT THE AGE OF 78. HE WAS A TALENTED VOCALIST WHO INSPIRED MANY  
16 AND WHO WILL BE DEARLY MISSED BY HIS ENTIRE FAMILY. HE'S  
17 SURVIVED BY HIS HALF BROTHER, CAREY; AND HIS COUSIN, HELEN.  
18 AND FINALLY, EDGAR WALKER, JR., BORN APRIL 20, 1945 IN NEW  
19 ORLEANS, LOUISIANA, AND PASSED ON JULY 27, 2010 AT THE AGE OF  
20 65. HE RELOCATED TO LOS ANGELES TO ATTEND THE UNIVERSITY OF  
21 SOUTHERN CALIFORNIA AND GRADUATED WITH HONORS. HE WAS EMPLOYED  
22 AS AN OUTREACH INSTRUCTOR AT U.S.C. SCHOOL OF SOCIAL AND  
23 COMMUNITY PSYCHIATRY AND AT THE RANCHO LOS AMIGOS DEPENDENCY  
24 CENTER. HE LATER SERVED AS TRAINING COORDINATOR FOR THE  
25 CENTRAL CITY COMMUNITY MENTAL HEALTH CENTER AND SUBSEQUENTLY



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1 AS THE INPATIENT TREATMENT COORDINATOR FOR THE CENTRAL CITY  
2 BRICKS INPATIENT DRUG TREATMENT PROGRAM. AND ALSO BRIDGE BACK.  
3 HE WAS AN ENTREPRENEUR WHO BEGAN A VIDEO ARCADE BUSINESS FOR  
4 HIS COMMUNITY. HE WAS A FAITHFUL MEMBER OF THE FIRST CHURCH OF  
5 GOD AND SERVED AS A ROLE MODEL, MENTOR, FRIEND AND COUNSELOR  
6 TO MANY. HE WILL BE FONDLY REMEMBERED FOR HIS POSITIVE AND  
7 FIGHTING SPIRIT, FOR HIS STRENGTH AND ENDURANCE BEYOND  
8 MEASURE. HE IS SURVIVED BY HIS WIFE, VIRGIE; HIS SON, ANTHONY;  
9 AND HIS SISTERS, AUDREY AND CAROLYN; AND A HOST OF FAMILY AND  
10 VERY CLOSE AND ADMIRING FRIENDS. THAT CONCLUDES MY ADJOURNING  
11 MOTIONS, MADAM CHAIR.

12  
13 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. AND  
14 BEFORE YOU PROCEED, I'D LIKE TO READ THIS. I HAVE A MOTION  
15 THAT I FORGOT TO READ. "CERTAIN FACTS HAVE COME TO MY  
16 ATTENTION SINCE THE POSTING OF TODAY'S AGENDA THAT REQUIRE  
17 IMMEDIATE ACTION BY THE BOARD. SPECIFICALLY IN RECENT WEEKS  
18 THE PUBLIC HAS SEEN ALARMING INVESTIGATIONS RELATED TO THE  
19 LACK OF FIDUCIARY RESPONSIBILITY BY THE BELL CITY COUNCIL AND  
20 ITS MANAGEMENT STAFF. ONE OF THE MOST DISTURBING INVOLVED THE  
21 OVER TAXATION OF PROPERTY OWNERS TO PAY ITS PENSION  
22 OBLIGATIONS. BELL'S RESIDENTS HAVE BEEN OVERTAXED FOR THE LAST  
23 THREE YEARS BY APPROXIMATELY \$2.8 MILLION. LAST NIGHT, THE  
24 CITY OF BELL VOTED TO CORRECT ITS TAX RATE FOR RETIREE PENSION  
25 OBLIGATIONS. THE CITY OF BELL REPORTEDLY IS PREPARING TO DIP



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1 INTO ITS RESERVE TO REFUND THE 2.8 MILLION TO ITS HOMEOWNERS.  
2 HOWEVER, ACCORDING TO REVENUE AND TAXATION CODE SECTION 96.31,  
3 SUBSECTION D, PENSION OVERRIDE TAX RECOVERIES MUST GO TO BELL  
4 AREA SCHOOLS, NOT TO HOMEOWNERS. THE EFFECT OF THIS RULE IS A  
5 WINDFALL FOR THE STATE OF CALIFORNIA AT THE EXPENSE OF LOCAL  
6 CITIZENS ALREADY FACING MANY OTHER COSTS FROM PAST  
7 MISMANAGEMENT OF THEIR CITY. PROPERTY OWNERS DEMAND THESE  
8 REFUNDS BE RETURNED TO TAX PAYING HOMEOWNERS. I THEREFORE MOVE  
9 THAT THE BOARD FIND THAT THIS MATTER CAME TO THE ATTENTION OF  
10 THE BOARD SINCE THE POSTING OF TODAY'S AGENDA, REQUIRES  
11 IMMEDIATE ACTION BY THE BOARD, AND THAT UPON THE APPROVAL OF  
12 TWO-THIRDS MAJORITY OF THE BOARD, THIS ITEM SHOULD BE ADDED TO  
13 TODAY'S AGENDA UNDER GOVERNMENT CODE SECTION 54954.2,  
14 SUBSECTION B, SECTION 2. I FURTHER MOVE THAT THE BOARD DIRECT  
15 THAT THE C.E.O. SEEK AND SUPPORT SPECIAL LEGISLATION TO EXEMPT  
16 THE BELL PENSION OVERRIDE OVERPAYMENT RECOVERY FROM EXISTING  
17 LAW AND TO PERMIT AND TO ENSURE THAT IT WILL BE CREDITED TO  
18 CURRENT BELL PROPERTY OWNERS IN ACCORDANCE TO FUTURE TAX  
19 PROCESSES." ANY OBJECTION? IF NOT, SO ORDERED ON THAT. ALL  
20 RIGHT. SORRY. SUPERVISOR RIDLEY-THOMAS?

21

22 **SUP. RIDLEY-THOMAS:** THANK YOU, MADAM CHAIR. I'D LIKE TO CALL  
23 UP ITEM NO. 11.

24



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1   **SUP. MOLINA, CHAIR:** 11? IS SOMEONE HOLDING THAT OR DID YOU  
2   HAVE SOME --

3

4   **SUP. RIDLEY-THOMAS:** I AM.

5

6   **SUP. MOLINA, CHAIR:** OKAY.

7

8   **SUP. RIDLEY-THOMAS:** PERHAPS THE C.E.O. AND/OR THE DEPARTMENT  
9   HEAD MIGHT WISH TO GIVE THE BOARD INSIGHTS AS TO WHERE WE ARE  
10   WITH THIS ITEM, WHAT THE INTENT IS. AND SUBSEQUENT TO THAT OR  
11   PURSUANT TO THAT PRESENTATION, MADAM CHAIR, I'D LIKE TO READ  
12   IN A MOTION ON THE MATTER AT HAND. NO, I'M NOT, I'M WAITING TO  
13   HEAR FROM THE DEPARTMENT AND/OR THE THE C.E.O., PROBATION,  
14   MENTAL HEALTH AND THE C.E.O.

15

16   **JACKIE WHITE:** WHAT WE PRESENTED HERE. SORRY, JACKIE WHITE,  
17   C.E.O.'S OFFICE. BEFORE YOU THIS MORNING IS A REQUEST TO FUND  
18   A PORTION OF THE ITEMS TO IMPLEMENT THE AGREEMENT WITH THE  
19   D.O.J. IN PARTICULAR WHAT WE ARE LOOKING AT IS THE MENTAL  
20   HEALTH PORTION, THE HEALTH SERVICES PIECE AND THE QUALITY  
21   ASSURANCE PIECE. WE'VE REMOVED THE PROPOSAL TO ADD ANY  
22   POSITIONS TO THE PROBATION DEPARTMENT AT THIS TIME AS WE ARE  
23   LOOKING AT THE DEPARTMENT AS A WHOLE AND OUR RESOURCES. SO  
24   WHAT WE ARE TRYING TO DO AT THIS TIME IS TO MOVE FORWARD WITH



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1 THESE PARTICULAR PIECES, WHICH ARE VERY IMPORTANT TO PROVIDING  
2 SERVICES TO THE YOUTH IN THE CAMPS.

3

4 **SUP. RIDLEY-THOMAS:** ALL RIGHT. ADDITIONAL COMMENTS ON THE PART  
5 OF PROBATION PROPER AND MENTAL HEALTH?

6

7 **DON BLEVINS:** I'LL JUST FOLLOW-UP WITH WHAT MISS WHITE SAID.  
8 DON BLEVINS, CHIEF PROBATION OFFICER. AS PART OF THE  
9 SETTLEMENT AGREEMENT WITH THE DEPARTMENT OF JUSTICE, THERE'S A  
10 NUMBER OF INITIATIVES THAT WE MUST ACCOMPLISH AND HAVE INTO  
11 MONITORING BY OCTOBER 11TH. THERE IS ABOUT EIGHT OF THEM WHICH  
12 ARE RELATED TO MENTAL HEALTH ISSUES FOR KIDS IN CAMP STARTING  
13 WITH ASSESSMENTS. BUT ALSO EVALUATION AND TREATMENT, TREATMENT  
14 PLANNING, IMPLEMENTATION OF THE TREATMENT PLAN, COUNSELING  
15 SERVICES AND SUBSTANCE ABUSE, ALONG WITH MONITORING  
16 PSYCHOTROPIC MEDICATIONS. AND SO IN ORDER TO ACCOMPLISH THESE  
17 ITEMS IN ORDER FOR THE DEPARTMENT OF JUSTICE TO ALLOW US TO  
18 PUT IT INTO MONITORING AND EVENTUALLY SIGN OFF REQUIRES THE  
19 HIRING OF ADDITIONAL MENTAL HEALTH STAFF. AND SO THAT'S WHAT  
20 THIS MOTION THAT'S BEFORE YOU TODAY IS TO ASK FOR THE FUNDING  
21 SO THAT THE DEPARTMENT OF MENTAL HEALTH CAN GO AHEAD AND START  
22 HIRING THESE INDIVIDUALS.

23

24 **DR. MARVIN SOUTHARD:** MARVIN SOUTHARD, DIRECTOR OF DEPARTMENT  
25 OF MENTAL HEALTH. AND IN PREPARATION FOR TODAY'S ACTION BY THE





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1 BOARD, THE MENTAL HEALTH DEPARTMENT HAS BEGUN THE PROCESS OF  
2 INTERVIEWING POTENTIAL CANDIDATES. SO WE BELIEVE THAT WE WOULD  
3 BE PREPARED TO HIRE UP QUICKLY SHOULD THE BOARD APPROVE THIS  
4 MATTER.

5

6 **SUP. RIDLEY-THOMAS:** WHEN YOU SAY HIRE UP QUICKLY, CAN YOU BE  
7 SPECIFIC ABOUT WHAT THAT MEANS DR. SOUTHARD?

8

9 **DR. MARVIN SOUTHARD:** WE BELIEVE THAT WE CAN HIRE THE -- WE  
10 HAVE OCTOBER 13TH AS THE HIRING DATE THAT WE WOULD HAVE AS OUR  
11 TARGET FOR HIRING THESE EMPLOYEES.

12

13 **SUP. RIDLEY-THOMAS:** ON THE C.E.O.'S LETTER TO THE BOARD, IT  
14 MAKES REFERENCE TO THE URGENCY WITH WHICH THE DEPARTMENT OF  
15 JUSTICE HAS MADE IT CLEAR THAT PROBATION, AS WELL AS THE  
16 PARTNER DEPARTMENTS, IN THIS INSTANCE MENTAL HEALTH, ARE  
17 DELINQUENT, DID I GET THAT CORRECT IN ITS DELIVERABLES?

18

19 **JACKIE WHITE:** THE AGREEMENT, IF I'M NOT MISTAKEN, WAS REACHED  
20 IN OCTOBER '08. AND AS FAR AS OUR TIMELINE FOR IMPLEMENTING  
21 THE VARIOUS PROVISIONS OF THAT AGREEMENT, WE ARE SOMEWHAT  
22 BEHIND, YES.

23

24 **SUP. RIDLEY-THOMAS:** ALL RIGHT. PRECISELY HOW FAR BEHIND, MS.  
25 WHITE?



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1

2 **JACKIE WHITE:** WE HAVE TO -- I'M NOT SURE EXACTLY HOW FAR  
3 BEHIND WE ARE. MAYBE CHIEF BLEVINS CAN SPEAK TO THAT?

4

5 **DON BLEVINS:** WELL WITH REGARD TO THE MENTAL HEALTH WORKERS,  
6 THE D.O.J. MONITORS WERE EXPRESSING CONCERNS SIMPLY BECAUSE  
7 ALL OF THE ITEMS THAT HAVE BEEN IDENTIFIED HAVE TO BE IN  
8 MONITORING BY OCTOBER OF NEXT YEAR. AND REALIZING THAT IT  
9 TAKES TIME TO HIRE AND TRAIN MENTAL HEALTH STAFF IN ORDER TO  
10 BE IN PLACE AND DOING THE FUNCTIONS THAT THEY WERE HIRED TO  
11 DO, YOU CAN'T START MONITORING UNTIL EVERYTHING IS IN PLACE.  
12 AND THEIR CONCERN WAS THAT WE'RE ABOUT A YEAR AND TWO MONTHS  
13 AWAY FROM THAT DEADLINE. AND IF WE DO NOT GET THESE PEOPLE IN  
14 PLACE QUICKLY, WE WOULD NEVER MEET THAT DEADLINE TO HAVE ALL  
15 OF THESE MENTAL HEALTH ITEMS IN MONITORING. AND WE HAVE TO  
16 HAVE THEM IN MONITORING FOR ONE YEAR TO MAKE SURE THAT WE'RE  
17 IN TOTAL COMPLIANCE.

18

19 **SUP. RIDLEY-THOMAS:** IS IT FAIR TO SAY THAT THE REVIEW  
20 CONCLUDED TO DATE THAT THERE HAS BEEN LITTLE, FAIR TO SAY  
21 MINIMAL PROGRESS MADE IN THIS AREA OVER THE PAST YEAR AND A  
22 HALF, APPROXIMATELY?

23

24 **DON BLEVINS:** MINIMAL IN REGARDS TO THE MENTAL HEALTH ISSUES.

25



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1    **SUP. RIDLEY-THOMAS:** PRECISELY.

2

3    **DON BLEVINS:** I DO GET REGULAR UPDATES ON THE OTHER ISSUES  
4    INVOLVING PROBATION. AND THERE'S A NUMBER OF THOSE THAT HAVE  
5    MOVED ALONG TO --

6

7    **SUP. RIDLEY-THOMAS:** I'M LOOKING SPECIFICALLY TO THE MENTAL  
8    HEALTH ON THE ASSUMPTION THAT IT'S APPRECIATED THAT THIS IS  
9    ONE OF THE MORE FUNDAMENTALLY IMPORTANT PIECES OF THE  
10   REHABILITATION OF THE JUVENILES IN PROBATION AT THIS POINT.  
11   AND IT WOULD SEEM TO ME THAT THE SUCCESS OF THEIR REENTRY IS  
12   SIGNIFICANTLY TIED TO THE SUPPORTS THAT THEY HAVE BEEN  
13   AFFORDED, THE COPING MECHANISMS THAT THEY WOULD HAVE LEARNED,  
14   THE TREATMENT MODALITIES THAT WOULD HOPEFULLY BE EXPERIENCED  
15   WHILE IN PROBATION, DR. SOUTHARD. AND THAT WHICH FOLLOWS THEM.  
16   BECAUSE IF IT BREAKS DOWN UPON RELEASE, THEN YOU HAVE,  
17   PRESUMABLY, A SIGNIFICANT CONTRIBUTOR TO RECIDIVISM. IS THAT  
18   FAIR IN YOUR POINT OF VIEW, DR. SOUTHARD?

19

20   **DR. MARVIN SOUTHARD:** YES, SUPERVISOR. I THINK IT'S FAIR TO SAY  
21   THAT.

22

23   **SUP. RIDLEY-THOMAS:** MADAM CHAIR, WITH YOUR PERMISSION, I WOULD  
24   LIKE TO READ IN A MOTION THAT IS INTRODUCED BY BOTH SUPERVISOR  
25   ANTONOVICH AND MYSELF.



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1

2 **SUP. MOLINA, CHAIR:** OKAY.

3

4 **SUP. RIDLEY-THOMAS:** IT IS AS FOLLOWS: "THE BOARD OF  
5 SUPERVISORS IS CONSIDERING A REQUEST TO MOVE \$7.9 MILLION IN  
6 FUNDING FOR NINE MONTHS FROM THE PROVISIONAL FINANCING USES TO  
7 AN ACCOUNT IN THE PROBATION DEPARTMENT TO PARTIALLY IMPLEMENT  
8 THE COUNTY'S ACTION PLAN AT THE PROBATION CAMPS PURSUANT TO  
9 THE MEMORANDUM OF AGREEMENT WITH THE DEPARTMENT OF JUSTICE  
10 APPROVED ON AUGUST 31 OF '08. CERTAIN SAFEGUARDS AND  
11 PRECAUTIONS SHOULD BE DEVELOPED TO ENSURE THAT THESE FUNDS ARE  
12 SPENT IN A MANNER DESIGNED TO COMPLY WITH THE REQUIREMENTS SET  
13 FORTH IN THE M.O.A. WITH D.O.J. THIS IS ESPECIALLY TRUE IN  
14 LIGHT OF THE RECENT REPORTS FROM THE AUDITOR-CONTROLLER WHICH  
15 INDICATED THAT THE PROBATION DEPARTMENT COULD NOT FULLY  
16 ACCOUNT FOR ITS USE OF THE \$79 MILLION SET ASIDE BETWEEN 2005  
17 AND 2008 FOR THE D.O.J.'S SETTLEMENT ON THE HALLS AND OTHER  
18 PROGRAM ENHANCEMENTS. ADDITIONALLY, THE PROBATION DEPARTMENT  
19 WAS UNABLE TO COMPLETELY ACCOUNT FOR EACH EMPLOYEE HIRED  
20 ATTENDANT TO THESE APPROPRIATIONS OF FUNDS. IT'S IMPORTANT, I  
21 BELIEVE, THAT ALL OF THE PERSONNEL AND SERVICES FOR WHICH  
22 THESE FUNDS ARE DESIGNATED ARE HIRED AND THOSE SERVICES  
23 IMPLEMENTED. MANAGEMENT OVERSIGHT IS CRITICAL TO ENSURE THAT  
24 ANY NEW PERSONNEL ARE PERFORMING THE FUNCTIONS AS REQUIRED BY  
25 THE MEMORANDUM OF UNDERSTANDING -- AGREEMENT, RATHER, WITH THE



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1 DEPARTMENT OF JUSTICE. MONITORING AND ASSESSMENT OF THE  
2 PROGRAMS IMPLEMENTED MUST ALSO BE CONDUCTED TO ENSURE THAT THE  
3 PROGRAMS AND SERVICES PUT IN PLACE ARE ACCOMPLISHING THE GOALS  
4 AND OBJECTIVES OF THE ADDED PERSONNEL AND SERVICES. WE  
5 THEREFORE MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE CHIEF  
6 EXECUTIVE OFFICER, WORKING IN CONSULTATION WITH THE CHIEF  
7 PROBATION OFFICER, THE DIRECTOR OF HEALTH SERVICES AND THE  
8 DIRECTOR OF MENTAL HEALTH, TO PREPARE A REPORT ADDRESSING THE  
9 FOLLOWING ITEMS: 1) A TIMETABLE FOR THE HIRING OF THE STAFF BY  
10 THE DEPARTMENT OF MENTAL HEALTH, DEPARTMENT OF HEALTH SERVICES  
11 AND PROBATION DEPARTMENT. 2) PREPARE A PLAN FOR TRACKING  
12 EXPENDITURES OF THE PERSONNEL HIRED, WHERE THEY ARE TO BE  
13 ASSIGNED WITHIN THE PROBATION CAMP SYSTEM AND OTHER PLACEMENTS  
14 AND HOW TO AVOID THE PROBLEMS IDENTIFIED IN THE AUDITOR-  
15 CONTROLLER'S REPORTS ON THE PROBATION DEPARTMENT'S USE OF THE  
16 79 MILLION FOR THE D.O.J. SETTLEMENT ON THE HALLS AND PROGRAM  
17 ENHANCEMENTS. AND 3) DEVELOP A METHOD OF MONITORING AND  
18 ASSESSING THE EFFECTIVENESS OF THE PROGRAMS AND PERSONNEL  
19 IMPLEMENTED. I WOULD SUGGEST THAT THE REPORT WOULD BE DUE  
20 WITHIN 30 DAYS AND SHOULD BE REVIEWED BY COUNTY COUNSEL AND  
21 PRESENTED TO THE BOARD OF SUPERVISORS IN CLOSED SESSION." I  
22 WOULD SO MOVE, MADAM CHAIR.  
23



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1   **SUP. MOLINA, CHAIR:** ALL RIGHT. IT'S BEEN MOVED AND SECONDED.  
2   WE DO HAVE ONE PERSON THAT WISHES TO ADDRESS US ON THIS ITEM.  
3   WANDA SOLOMON, IF YOU WOULD COME UP?

4

5   **SUP. ANTONOVICH:** QUESTIONS?

6

7   **SUP. MOLINA, CHAIR:** SURE.

8

9   **SUP. ANTONOVICH:** ASK A COUPLE QUESTIONS?

10

11   **SUP. MOLINA, CHAIR:** ABSOLUTELY.

12

13   **SUP. ANTONOVICH:** IS THE STAFF REGULARLY MEETING NOW WITH AND  
14   WHAT IS THEIR PROGRESS WITH THE DEPARTMENT OF JUSTICE?

15

16   **DON BLEVINS:** WITH REGARD TO ALL OF THE ITEMS?

17

18   **SUP. ANTONOVICH:** YES.

19

20   **DON BLEVINS:** I MEET PERIODICALLY WITH MY STAFF. I HAVE AN  
21   INTERNAL AUDIT TEAM THAT'S WORKING ON IMPLEMENTING ALL OF THE  
22   ITEMS THAT HAVE BEEN IDENTIFIED. THEY'RE AT VARIOUS LEVELS OF  
23   ACHIEVEMENT, ANYWHERE FROM READY TO GO INTO MONITORING TO 30  
24   PERCENT COMPLETED. I HAVE TASKED MY STAFF WITH EXPEDITING THIS  
25   SO THAT WE DON'T WAIT UNTIL THE LAST MINUTE TO GET ALL OF



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1    THESE IN. I WOULD LIKE TO SEE MOST OF THESE ITEMS IN  
2    MONITORING BY JULY 1ST OF NEXT YEAR, BUT I'VE EVEN PUT A MORE  
3    AGGRESSIVE TIMETABLE ON MY STAFF JUST SO WE DON'T WAIT UNTIL  
4    THE LAST MINUTE.

5

6    **SUP. ANTONOVICH:** AND DO YOU HAVE THE MECHANISM IN PLACE TO  
7    TRACE THE APPROPRIATIONS BEING SPENT FOR WHAT THEY WERE BEING  
8    APPROPRIATED FOR?

9

10   **DON BLEVINS:** YES. YES. WE'RE CONVINCED THAT WE CAN NOT ONLY  
11   TELL YOU WHO WAS HIRED BUT WHERE THEY ARE GOING TO BE  
12   ASSIGNED.

13

14   **SUP. ANTONOVICH:** AND THERE'S PROVISIONS IN THE M.O.A. THAT IF  
15   YOU HAVE SERIOUS DOUBTS ABOUT WHAT'S GOING INTO THE FORMAL  
16   MONITORING BY THE DEADLINE THAT WOULD BE AWARE OF THAT PRIOR  
17   TO THAT?

18

19   **DON BLEVINS:** ABSOLUTELY.

20

21   **SUP. MOLINA, CHAIR:** ANY OTHER QUESTIONS? ALL RIGHT. MISS  
22   SOLOMON? EXCUSE ME, I'M SORRY. WAIT. ZEV, HOLD ON. MISS  
23   SOLOMON, I'M SORRY, WE STILL HAVE SOME QUESTIONS. COULD YOU  
24   MOVE OVER?

25





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1   **WANDA SOLOMON:** I JUST HAVE A COMMENT ON. BRIEFLY?

2

3   **SUP. YAROSLAVSKY:** JUST WAIT ONE SECOND. STAY THERE. STAY WHERE  
4   YOU ARE.

5

6   **WANDA SOLOMON:** YES, SIR.

7

8   **SUP. YAROSLAVSKY:** I DON'T NEED YOU, MARV. NOT AT THIS MOMENT.  
9   MAYBE LATER. DON, ON THE \$79 MILLION THAT WE HAVE BEEN  
10   DISCUSSING IN THE PAST, I GOT THE REPORT, WE ALL GOT THE  
11   REPORT FROM THE AUDITOR-CONTROLLER. AND I GATHER FROM MY  
12   DESCRIPTION OF IT IS WE REALLY DON'T KNOW EXACTLY WHAT  
13   HAPPENED. THEY HAVE NOT -- AT LEAST THAT REPORT DID NOT  
14   PINPOINT EXACTLY WHERE THE MONEY WAS SPENT, WHERE THE BODIES  
15   WENT AND WHETHER WE KNOW WHERE THEY ARE. ARE YOU GETTING ANY  
16   CLOSER TO -- I KNOW YOU WERE GOING THROUGH YOUR OWN EXERCISE  
17   OVER THERE.

18

19   **DON BLEVINS:** YES. WHAT THE AUDITOR-CONTROLLER'S REPORT SAID IS  
20   THAT WE HIRED 896 ITEMS IN THE PERIOD FROM 2004 TO 2008. WE'RE  
21   DOING AN INTERNAL AUDIT TO RECONCILE WHERE ALL OF THOSE BODIES  
22   WENT. WE KNOW MORE THAN HALF WENT TO THE THREE JUVENILE HALLS  
23   BECAUSE OF THE FACT THAT THE D.O.J. MONITORS WERE MONITORING  
24   JUVENILE HALL. AND WE WANTED TO GET EVERYTHING IN COMPLIANCE.  
25   THE REMAINDER OF THOSE STAFF HAVE GONE TO THE VARIOUS CAMPS.



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1 BUT WE'RE RECONCILING THE TOTAL INCREASE OF STAFF AT EACH ONE  
2 OF THE CAMPS. SO WE ANTICIPATE WE CAN HAVE THAT PROBABLY  
3 COMPLETED IN ROUGHLY 30 TO 60 DAYS.

4

5 **SUP. YAROSLAVSKY:** AND AT THAT POINT, YOU WILL KNOW WHERE EVERY  
6 SINGLE PERSON WHO WAS HIRED WILL BE DEPLOYED AS OF THAT DATE?

7

8 **DON BLEVINS:** YES, SUPERVISOR.

9

10 **SUP. YAROSLAVSKY:** DO YOU HAVE A SENSE OF WHERE YOU ARE ON THAT  
11 AT THIS POINT? HAVE YOU GONE -- IS THERE A WAY -- A SENSE OF -

12 -

13

14 **DON BLEVINS:** I'M GOING TO SAY WE'RE ABOUT A THIRD OF THE WAY  
15 INTO IT.

16

17 **SUP. YAROSLAVSKY:** YOU THINK YOU'LL BE DONE IN SEPTEMBER, DO  
18 YOU SAY?

19

20 **DON BLEVINS:** I WOULD SAY PROBABLY BY THE END OF SEPTEMBER.

21

22 **SUP. YAROSLAVSKY:** IN THE THIRD THAT YOU'VE GONE THROUGH, ARE  
23 THERE ANY SURPRISES? IS THERE ANY BIG HOLES?

24



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1   **DON BLEVINS:** ACTUALLY, NO. AS OF RIGHT NOW, WE HAVEN'T  
2   UNCOVERED ANYTHING THAT IS SURPRISING. BUT WE HAVEN'T TOTALLY  
3   RECONCILED THE NUMBER OF STAFF IN OUR CAMPS. AND THAT'S WHERE,  
4   REALLY, THE TRUE STORY WILL BE. BECAUSE IN ORDER TO ACCOMPLISH  
5   A LOT OF THESE GOALS THAT HAVE BEEN OUTLINED, WE HAVE TO HAVE  
6   SUFFICIENT STAFFING IN PLACE. BUT I DON'T WANT TO COME BACK TO  
7   THIS BOARD AND ASK FOR ADDITIONAL RESOURCES UNTIL I'M  
8   CONVINCED THAT WE'VE ALLOCATED EVERYBODY APPROPRIATELY. AND  
9   PART OF THE THING WE'RE LOOKING AT IS THE FACT THAT WE ADDED A  
10   LOT OF STAFF TO THE JUVENILE HALLS BUT NOW OUR COUNT IS DOWN  
11   IN JUVENILE HALL. THERE MAY BE THE ABILITY TO REALLOCATE SOME  
12   OF THAT STAFF TO FORTIFY THE STAFFING IN THE CAMPS.

13

14   **SUP. YAROSLAVSKY:** THANK YOU.

15

16   **SUP. MOLINA, CHAIR:** OKAY. ANY OTHER QUESTIONS OR COMMENTS?  
17   MISS SOLOMON?

18

19   **WANDA SOLOMON:** YES, GOOD AFTERNOON TO THE COUNTY BOARD, GLORIA  
20   MOLINA AND MARK RIDLEY-THOMAS. MY NAME IS WANDA SOLOMON, FOR  
21   THE RECORD, AND I'M AN ADVOCATE FOR SINGLE PARENTS OF AMERICA.  
22   I HAVE ALSO BEEN PARTICIPATING IN THE SUMMITS FOR THE REENTRY  
23   PROGRAM. MY SON RIGHT NOW CURRENTLY HAS BEEN AND IS GOING  
24   THROUGH THE PROCESS OF THE JUVENILE HALL SYSTEM. FIRST OF ALL,  
25   I'M VERY CONCERNED. I WANT TO LET THE COUNTY BOARD KNOW TO



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1 MOVE WITH THIS CAUTIOUSLY. BECAUSE FROM WHAT I'VE SEEN SINCE  
2 MY SON HAS BEEN IN THE SYSTEM FROM 2004 TO THE PRESENT, THERE  
3 HAS BEEN A LOT OF INADEQUATE COMMOTION GOING ON WITH THE  
4 STAFF. BE IT THAT IT MAY, THEY'RE LOOKING AT THE STAFF. I'M  
5 VERY CONCERNED WITH WHERE THIS MONEY IS GOING. IT HAS NOT  
6 ELEVATED OR HELPED THE YOUTH IN THE SYSTEM AT ALL. AS A MATTER  
7 OF FACT, THE PEOPLE THAT DO STAFF THESE CHILDREN, MOST OF THE  
8 TIME WHEN THEY GET THESE CHECKS AND THIS MONEY, IT IS NOT  
9 ALLOCATED OR MADE SUFFICIENT FOR THOSE IN THE SYSTEM LIKE MY  
10 SON, WHO IS STILL SUFFERING. THESE KIDS ARE SUFFERING IN  
11 THERE. AND FOR ONE, I'M VERY CONCERNED ABOUT WHERE THIS MONEY  
12 IS GOING. WHERE IS IT GOING? IT'S NOT GOING TO THE KIDS.  
13 THEY'RE NOT GETTING TREATMENT. THEY'RE SUFFERING. AND FOR ONE  
14 THING OR ANOTHER, HIRE ME. WHY WON'T YOU HIRE ME? I HAVE  
15 EXPERIENCE IN WORKING WITH THESE KIDS. AND FIRST AND FOREMOST  
16 MY SON IS GOING THROUGH THERE. HIS TEETH HAVE NOT BEEN  
17 CLEANED. I DON'T EVEN KNOW IF MY SON CAN HEAR ADEQUATELY OR  
18 SEE ADEQUATELY. HE NEEDS GLASSES, CLOTHING. THERE'S MANY  
19 THINGS THAT THE KIDS NEED IN THERE, NOT JUST THE STAFF. AND  
20 I'M VERY CONCERNED ABOUT WHERE THIS MONEY IS GOING TO BE  
21 ALLOCATED. THESE NEW PEOPLE THAT ARE GOING TO BE COMING IN  
22 THERE, MR. THOMAS, I WANT THESE PEOPLE MONITORED TO MAKE SURE  
23 THEY'RE NOT BEING MISTREATED. FIRST AND FOREMOST IT'S FOR THE  
24 CHILDREN THERE AND NOT JUST FOR THESE FAT CATS TO BE TALKING A  
25 LOT OF BALONEY TO YOUR FACE AND THE KIDS STILL NOT GETTING THE



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1    HELP THAT THEY DESERVE. THEY DESERVE IT. THEY NEED IT. AND  
2    MOST IMPORTANTLY, WHEN THEY COME OUT OF THERE, THEY SHOULD BE  
3    COMING OUT OF THERE MUCH BETTER THAN WHEN THEY WENT IN. AND  
4    I'M GOING TO STAND ON YOUR WORD THAT THIS IS WILL BE  
5    IMPLEMENTED. MAYBE IF IT'S NOT DONE BY THE END OF SEPTEMBER,  
6    THEN LORD GOD KNOWS WHEN, BECAUSE THEY'RE SUFFERING RIGHT NOW.  
7    I JUST LEFT JUVENILE HALL IN EASTLAKE. AND I'M SPEAKING FOR  
8    THE PARENTS AND ALL OF THE PARENTS WITH THE KIDS THAT ARE IN  
9    THERE. AND I WANT TO SEE A CHANGE. BECAUSE THEY'RE HURTING.  
10   AND MY BABY'S HURTING. AND I'VE SPOKEN MANY TIMES BEFORE THIS  
11   BOARD ABOUT THAT. IT'S NOT JUST THE MONEY. IT'S ABOUT WHAT'S  
12   GOING ON WITH THOSE KIDS. AND WHEN MY BABY COME OUT OF THERE,  
13   I WANT HIM BETTER THAN WHEN HE WENT IN. HE'S GOING TO NEED  
14   HELP. AND I WANT TO MAKE SURE OF THAT. AND I WANT YOUR WORD ON  
15   THAT. THAT THESE KIDS WILL BE BETTER WHEN THEY COME OUT. THANK  
16   YOU.

17

18   **SUP. MOLINA, CHAIR:** THANK YOU, MISS SOLOMON. ALL RIGHT. THE  
19   ITEM IS BEFORE US AS AMENDED. MOVED BY SUPERVISOR RIDLEY-  
20   THOMAS, SECONDED BY SUPERVISOR KNABE. THERE'S NO OBJECTION, SO  
21   ORDERED ON THAT ITEM. ANY OTHER ITEMS? SUPERVISOR RIDLEY-  
22   THOMAS?

23

24   **SUP. RIDLEY-THOMAS:** NO, THANK YOU MADAM CHAIR.

25



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1    **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY, YOUR SPECIALS.

2

3    **SUP. YAROSLAVSKY:** I HAVE SEVERAL ADJOURNING MOTIONS. FIRST I'D  
4    LIKE US TO ADJOURN IN THE MEMORY OF DAN AVEY. DAN WAS A  
5    LONGTIME RADIO REPORTER AND ANCHOR FOR K.F.W.B. NEWS, K.F.I.  
6    AND K.A.B.C., AND FOR SEVEN SEASONS A BROADCAST ANALYST FOR  
7    THE LOS ANGELES KINGS HOCKEY TEAM WHO PASSED AWAY AT THE AGE  
8    OF 69 FROM PROSTATE CANCER. DURING FOUR DECADES IN  
9    BROADCASTING HE EARNED 15 GOLDEN MIKE AWARDS AND TAUGHT  
10   BROADCAST JOURNALISM AT U.S.C. AND CAL STATE NORTHRIDGE. HE IS  
11   SURVIVED BY HIS WIFE, MICHELE DAVIS-AVEY; FOUR CHILDREN, KIM  
12   CLEMENS, KRISTIN ROMANO, ALLY AVEY AND JENNIFER AVEY; SIX  
13   GRANDCHILDREN; AND TWO BROTHERS, MIKE AND TOM. I KNEW DAN  
14   REASONABLY WELL. HE WAS A CONSTITUENT OF OURS. AND ACTIVE IN  
15   THE EDUCATION COMMUNITY ASIDE FROM HIS JOURNALISTIC PROWESS.  
16   AND HE WAS A GREAT RADIO VOICE IN THIS CITY FOR A LONG, LONG  
17   TIME. JOHN CHASE, A WEST HOLLYWOOD URBAN DESIGNER, PLANNING  
18   EXPERT, ARCHITECTURE CRITIC AND LECTURER AND AUTHOR PASSED  
19   AWAY AT THE AGE OF 57 AFTER SUFFERING A HEART ATTACK. HE WAS  
20   ENORMOUSLY INFLUENTIAL IN CONCEIVING THE DISTINCTIVE PUBLIC  
21   SPACES THAT DEFINE THE CITY OF WEST HOLLYWOOD AND INSPIRING A  
22   GENERATION OF EMERGING LEADERS IN HIS FIELD. HE'S SURVIVED BY  
23   HIS SPOUSE JONATHAN COWAN, A SISTER LAURA, TWO NEPHEWS, AND A  
24   NIECE. MANY FRIENDS AND COLLEAGUES. CAROLYN JENSEN CHADWICK, A  
25   LONGTIME NATIONAL PUBLIC RADIO PRODUCER AND CO-CREATOR OF



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1 N.P.R.'S RADIO EXPEDITION SERIES PASSED AWAY AFTER A 10-YEAR  
2 BATTLE WITH MULTIPLE MYELOMA. SHE IS SURVIVED BY HER HUSBAND,  
3 N.P.R. HOST AND PRODUCER ALEX CHADWICK, OTHER FAMILY MEMBERS  
4 AND MANY FRIENDS AND COLLEAGUES. ROBERT BOYLE, OSCAR NOMINATED  
5 PRODUCTION DESIGNER ON MANY MEMORABLE FILMS, INCLUDING  
6 HITCHCOCK'S "SABOTEUR," "SHADOW OF A DOUBT," "NORTH BY  
7 NORTHWEST," AND "THE BIRDS." AND MANY OTHERS INCLUDING "CAPE  
8 FEAR," THE "RUSSIANS ARE COMING, THE RUSSIANS ARE COMING,"  
9 "THE THOMAS CROWN AFFAIR" AND "FIDDLER ON THE ROOF." HE PASSED  
10 AWAY AT THE AGE OF 100. AT THE TIME OF HIS DEATH HE WAS STILL  
11 ACTIVE AS A SPEAKER AND LECTURER ON PRODUCTION DESIGN AT THE  
12 AMERICAN FILM INSTITUTE CONSERVATORY. HE'S SURVIVED BY HIS  
13 DAUGHTERS, EMILY BOYLE-BIDDLE AND SUSAN LICON AND THREE  
14 GRANDCHILDREN. HERMAN LEONARD, A CELEBRATED JAZZ PHOTOGRAPHER  
15 KNOWN FOR HIS EVOCATIVE PORTRAITS OF LEGENDARY JAZZ STARS SUCH  
16 AS BILLIE HOLIDAY, DUKE ELLINGTON AND MILES DAVIS, RECENTLY  
17 DIED AT THE AGE OF 87. HE IS SURVIVED BY HIS CHILDREN,  
18 VALERIE, SHANA, MICHAEL AND DAVID AND SIX GRANDCHILDREN.  
19 ARNOLD WILHELM "WHITEY" CARLSON, COFOUNDER OF THE BREWERY  
20 DOWNTOWN ART COLONY IN THE EARLY 1980S, PASSED AWAY AT THE AGE  
21 OF 85 AFTER A COURAGEOUS BATTLE WITH ALZHEIMER'S DISEASE. BORN  
22 IN BROOKLYN, HE WAS A LIFELONG ENTREPRENEUR, A MAN OF VISION,  
23 TENACITY AND BUSINESS ACUMEN. HE IS SURVIVED BY HIS WIFE, RUTH  
24 CARLSON; SONS, RICHARD AND STEVE CARLSON; DAUGHTER-IN-LAW  
25 LESLIE; GRANDDAUGHTER, KRISTEN; GRANDSON-IN-LAW, BOBBY; AND





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1 GREAT GRANDDAUGHTER, LILY. FINALLY HOWARD CRAIG, A LONGTIME  
2 RESIDENT OF THE TOPANGA AREA WHO RECENTLY PASSED AWAY AT THE  
3 AGE OF 84. BORN IN DENVER, HE MOVED WITH HIS FAMILY TO L.A. AT  
4 AN EARLY AGE. DURING WORLD WAR II HE ENLISTED IN THE NAVY,  
5 TRAINED AS A PILOT. AFTER THE WAR, HE ESTABLISHED A SUCCESSFUL  
6 PRINTING AND GRAPHICS BUSINESS, EVENTUALLY RETIRING IN  
7 TOPANGA, WHERE HE BUILT HIS HOUSE AND ACCOMPANYING ART STUDIO.  
8 HE IS SURVIVED BY HIS WIFE, REBECCA; A DAUGHTER, SUSAN WARD;  
9 TWO-STEP DAUGHTERS, SERENA WILEY AND CHRIS CRAIG; FIVE  
10 STEPSONS, ALEX, CHRIS, ERIC, DAMIAN, AND MATT ANDRES; AND 13  
11 GRANDCHILDREN. THOSE ARE MY ADJOURNING MOTIONS. MR. CHAIR, YOU  
12 ARE IN CHARGE. (INAUDIBLE). I MOVED MY ADJOURNING MOTIONS.

13

14 **SUP. ANTONOVICH:** WITHOUT OBJECTION SO ORDERED.

15

16 **SUP. YAROSLAVSKY:** I DON'T THINK I'M HOLDING ANYTHING.

17

18 **SUP. ANTONOVICH, CHAIRMAN:** GOOD. KNABE?

19

20 **SUP. KNABE:** MR. CHAIR SEVERAL ADJOURNMENTS. FIRST OF ALL THAT  
21 WE ADJOURN IN MEMORY OF GEORGE AUGUST WHO PASSED AWAY AUGUST  
22 2ND AT THE AGE OF 92. HE WAS A RETIRED LAWYER AND PRINCIPAL  
23 ENGINEER FOR THE LONG BEACH HARBOR DEPARTMENT. HE ALSO WAS A  
24 HUMANITARIAN THAT WAS ALWAYS CONCERNED ABOUT HUMAN RIGHTS OF  
25 OTHERS. AND HE HAD MANY ACCOMPLISHMENTS. HE WAS A REAL ESTATE



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1 LICENSE, CONTRACTOR'S LICENSE, MINISTER FOR UNIVERSAL LIFE. HE  
2 AND HIS WIFE SUPPORTED SEVERAL LOCAL ORGANIZATIONS, INCLUDING  
3 THE CAL STATE LONG BEACH LIBRARY AND THE CARPENTERS CENTER.  
4 HE'S SURVIVED BY HIS WIFE OF 24 YEARS, BEVERLY; BROTHER, TOM;  
5 STEPDAUGHTERS, DEBORAH AND SONDRA; AND THREE STEPCHILDREN.  
6 ALSO WE ADJOURN IN THE MEMORY OF NELLIE MONTOYA WHO PASSED  
7 AWAY ON AUGUST 13TH THE AGE OF 90. SHE LIVED A LONG FULL LIFE  
8 AND WAS A VERY ACTIVE AND DEDICATED MEMBER OF THE COMMUNITY.  
9 SHE IS SURVIVED BY HER TWO SONS, AL AND GARY; AND DAUGHTER,  
10 DEBBIE. SHE ALSO HAS MANY BEAUTIFUL GRANDCHILDREN, GREAT  
11 GRANDCHILDREN AND GREAT GREAT GRANDCHILDREN. HER SON, AL  
12 REYES, AND DAUGHTER DEBBIE NAVA AND SON-IN-LAW RUBEN NAVA, ARE  
13 ALL DEDICATED MEMBERS OF OUR LOS ANGELES COUNTY SHERIFF'S  
14 DEPARTMENT. NELLIE WILL TRULY BE MISSED BY HER FAMILY AND  
15 FRIENDS. ALSO THAT WE ADJOURN IN MEMORY OF MATTHEW SANDERSON  
16 RAE, JR. 58-YEAR RESIDENT OF MANHATTAN BEACH WHO PASSED AWAY  
17 RECENTLY. HE WAS A VERY RENOWNED PROBATE ATTORNEY. HE  
18 COMPLETED HIS UNDERGRADUATE DEGREE AT DUKE AND WAS A MEMBER OF  
19 SIGMA NU. AND HE SERVED HIS COUNTRY IN WORLD WAR II AS A  
20 SECOND LIEUTENANT BOMBER PILOT IN THE ARMY AIR CORPS. HE  
21 GRADUATED -- AFTER THE WAR, HE WENT BACK TO SCHOOL AND  
22 GRADUATED PHI BETA KAPPA FROM LAW SCHOOL AND HE HAD A 57-YEAR  
23 CAREER AT DARLING HALL AND RAE IN LOS ANGELES. HE WAS A VERY  
24 ACTIVE MEMBER OF THE STATE BAR, SERVED AS DIRECTOR OF THE L.A.  
25 COUNTY BAR FOUNDATION. HE IS SURVIVED BY HIS THREE DAUGHTERS,



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1 MARY-ANNA, MARGARET AND JANET. ALSO WE ADJOURN IN MEMORY OF  
2 GRACE RIENSTRA WHO PASSED AWAY AT THE AGE OF 94 FROM  
3 BELLFLOWER. SHE WAS A MEMBER OF THE FIRST CHRISTIAN REFORMED  
4 CHURCH FOR MANY YEARS. SHE WILL BE MISSED BY HER FAMILY AND  
5 FRIENDS. SHE IS SURVIVED BY HER TWO CHILDREN, ROLAND AND  
6 KAREN; SEVEN GRANDCHILDREN; AND 16 GREAT GRANDCHILDREN. ALSO  
7 WE ADJOURN IN MEMORY OF SYLVIA ZUNIGA, WHO PASSED AWAY ON  
8 AUGUST 11TH AFTER A LONG ILLNESS. SHE WAS A DEDICATED COUNTY  
9 EMPLOYEE FOR 18 YEARS, SPENDING MOST OF HER CAREER WITH THE  
10 DEPARTMENT OF COMMUNITY AND SENIOR SERVICES. IN HER MOST  
11 RECENT ASSIGNMENT SHE RETURNED TO ADULT PROTECTIVE SERVICES,  
12 WHERE SHE WORKED AS THE ASSISTANT TO THE PROGRAM MANAGER OF  
13 A.P.S. PLANNING AND SPECIAL OPERATION. SHE WILL BE TRULY  
14 MISSED BY HER COUNTY FAMILY. SHE IS SURVIVED BY HER PARENTS,  
15 JOSE AND SARA; HER SIBLINGS, EDDIE, IRMA, ANGIE, LETICIA,  
16 RAUL, AND ALICE; NIECES, GINA, MONICA, SAMANTHA AND KRISTEN;  
17 NEPHEW, GABRIEL; AS WELL AS ONE GREAT GRAND NIECE VICTORIA.  
18 SHE WILL BE MISSED BY ALL. FINALLY THAT WE ADJOURN IN MEMORY  
19 OF MIKE WATSON WHO PASSED AWAY RECENTLY AT THE VERY YOUNG AGE  
20 OF 56. HE WILL BE DEEPLY MISSED. HE IS SURVIVED BY HIS WIFE,  
21 KIM AND DAUGHTER, KELLY. THOSE ARE MY ADJOURNMENTS. AND I  
22 DON'T BELIEVE I'M HOLDING ANYTHING, EITHER. CORRECT?  
23  
24 **SUP. ANTONOVICH, CHAIRMAN:** CAN I GET MY ADJOURNMENTS IN? FIRST  
25 I'D LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF EDMUND SHAY WHO



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1 PASSED AWAY AT THE AGE OF 81. HE WAS A RESIDENT OF SAN MARINO,  
2 GRADUATE OF LOYOLA UNIVERSITY WHERE HE EARNED HIS CIVIL  
3 ENGINEERING DEGREE BACK IN 1952. SERVED IN THE UNITED STATES  
4 AIR FORCE AND GOT INVOLVED WITH HIS FAMILY'S CONSTRUCTION  
5 BUSINESS. AND IN 1974, SHAY COMPANY BECAME HOME BUILDERS OF  
6 LOS ANGELES COUNTY. HE WAS A VENTURE CAPITALIST, INVESTING IN  
7 ADOBE, COMPACT, ACTIVISION, GENENTECH AND PEET'S COFFEE AND  
8 TEA. IN 1980 HE SERVED AS A DIRECTOR OF H AND Q GROUP AND HE  
9 IS SURVIVED BY HIS WIFE OF 52 YEARS, MARY; AND THEIR SIX  
10 CHILDREN, TWO BROTHERS AND TWO SISTERS. BUT HE WAS ALSO  
11 DEDICATED IN HELPING CHRISTIAN CATHOLIC EDUCATION FOR LOYOLA  
12 HIGH SCHOOL AND OTHER CHRISTIAN CATHOLIC UNIVERSITIES AND  
13 SCHOOLS. TUYET-NGA "NA" THI NGUYEN PASSED AWAY AT THE AGE OF  
14 69 WHO RESIDED IN SOUTH PASADENA. HER MASTER'S DEGREE WAS FROM  
15 U.C.L.A. IN 1982, AND SHE WAS A LICENSED CLINICAL SOCIAL  
16 WORKER FOR THE COUNTY OF LOS ANGELES FOR 23 YEARS WITH THE  
17 DEPARTMENT OF PUBLIC SOCIAL SERVICES AND DEPARTMENT OF MENTAL  
18 HEALTH AND THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES. NA  
19 IS SURVIVED BY HER HUSBAND, DR. FRANK NGUYEN WHO IS AN A  
20 RETIRED D.C.F.S. EMPLOYEE. AND HER SON, DR. LOC NGUYEN WHO IS  
21 A CURRENT D.C.F.S. EMPLOYEE; AND THEIR DAUGHTER-IN-LAW,  
22 CATHERINE DALEY NGUYEN; AND THEIR GRANDSON. VERY NICE, NICE  
23 LADY, AND NICE FAMILY. QUITE INVOLVED IN THE COMMUNITY. JOE  
24 ANDERSON SR. PASSED AWAY AT THE AGE OF 76. HE WAS THE  
25 GRANDFATHER OF DAMON DUNN, CANDIDATE FOR SECRETARY OF STATE.



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1 MR. ANDERSON RAISED DAMON, WAS ONE OF HIS BIG INSPIRATIONS TO  
2 BE A SUCCESS AS WE KNOW WHO LATER WENT ON TO GRADUATE FROM  
3 STANFORD UNIVERSITY AS A BUSINESS MAJOR AND THEN EXCELLED WITH  
4 THE CLEVELAND BROWNS AND THE HOUSTON. MR. ANDERSON LEAVES  
5 THREE CHILDREN, FOUR-STEP CHILDREN. DAN AVEY ALREADY WAS  
6 STATED BY SUPERVISOR KNABE. I SHOULD SAY SUPERVISOR  
7 YAROSLAVSKY. HOUGHUN SUNG PASSED AWAY AT THE AGE OF 48. HE WAS  
8 A RESIDENT OF SAN GABRIEL. SURVIVED BY HIS FATHER, BROTHER,  
9 SIX BROTHERS AND A SISTER. AND FOUGHT A VERY VALIANT FIGHT  
10 AGAINST CANCER. LOWELL BURK PASSED AWAY AT THE AGE OF 84. HE  
11 WAS A UNITED STATES ARMY PARATROOPER AT THE NORMANDY INVASION  
12 AND AT THE BATTLE OF THE BULGE. AND HE LATER SERVED IN THE  
13 UNITED STATES AIR FORCE WORKING FOR PLANS FOR THE XB-70 JET.  
14 HE IS SURVIVED BY HIS WIFE. EUGENE "GENE" CZERWINSKI PASSED  
15 AWAY AT THE AGE OF 83. HE WAS THE FOUNDER OF CERWIN-VEGA, AN  
16 AMPLIFIER COMPANY DEVELOPING THE SENSURROUND AUDIO SYSTEM THAT  
17 WAS USED BY UNIVERSAL STUDIOS IN THEIR 1974 MOVIE,  
18 "EARTHQUAKE." AND HE WAS THE RECIPIENT OF THE TECHNICAL  
19 ACADEMY AWARD FOR THAT. KATHIE FOX, MEMBER OF THE PASADENA  
20 TOURNAMENT OF ROSES ASSOCIATION SINCE 1990 AND SHE WAS ON THE  
21 DECORATING PLACES COMMITTEE. SHE IS SURVIVED BY HER PARENTS,  
22 BROTHER AND NIECE. IVANA GAETA PASSED AWAY AT AGE 81. SHE WAS  
23 INVOLVED WITH THE ANTELOPE VALLEY COMMITTEE ON AGING AND THE  
24 MEALS ON WHEELS PROGRAM. ELIZABETH ANN GODWIN, GRADUATE OF  
25 ANTELOPE VALLEY HIGH SCHOOL. SHE WORKED IN LOS ANGELES



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1 COUNTY'S DEPARTMENT OF SOCIAL SERVICES FOR 10 YEARS. SYLVIA  
2 GOODEN. SHE WAS A GOOD FRIEND. SHE PASSED AWAY AT THE AGE OF  
3 79. SHE WORKED FOR WESTERN MUTUAL INSURANCE COMPANY FOR MANY  
4 YEARS AND IS THE MOTHER OF ROBERT GOODEN IN THE OFFICE OF THE  
5 COUNTY'S AUDITOR-CONTROLLER. SHE IS SURVIVED BY HER THREE  
6 SIBLINGS AND FOUR GRANDCHILDREN. JOHN "JACK" MCGILVRAY MOVED  
7 HIS FAMILY FROM CHATSWORTH TO WHERE HE AND HIS WIFE WERE AMONG  
8 THE MEMBERS OF ST. JOHN'S CATHOLIC PARISH. AND HE EARNED HIS  
9 DEGREE IN PUBLIC ADMINISTRATION FROM PEPPERDINE UNIVERSITY,  
10 SERVED 29 YEARS WITH L.A.P.D. AS THE COMMANDING OFFICER OF THE  
11 WEST VALLEY DIVISION. AND THEN WHEN HE RETIRED, HE WENT ON TO  
12 HIGHLIGHTING HIS CAREER AND WAS THE HEAD OF SECURITY FOR THE  
13 POPE JOHN PAUL VISIT TO LOS ANGELES COUNTY. MARY LUNDSTROM OF  
14 GLENDORA. SHE WAS A MEMBER OF THE GLENDORA UNIFIED SCHOOL  
15 DISTRICT FIVE TIMES, SERVING 20 YEARS. ALSO THE GLENDORA  
16 WOMEN'S CLUB, THE LEAGUE OF WOMEN VOTERS COORDINATING COUNCIL,  
17 EAST SAN GABRIEL VALLEY R.O.P., KIWANIANNES. SHE WAS THE  
18 CITIZEN OF THE YEAR IN 1993. KENNETH JORGENSEN, SAN DIMAS, WHO  
19 WAS WITH GENERAL TEL. MARK MCHENRY, DEPUTY SHERIFF OF LOS  
20 ANGELES COUNTY SHERIFF'S DEPARTMENT. DANIEL MILLIGAN, RETIRED  
21 LOS ANGELES COUNTY DEPUTY, COUNTY SHERIFF'S DEPARTMENT.  
22 ELIZABETH MARY MINNECI, PASSED AWAY AT THE AGE OF 77. SHE WAS  
23 CONNECTED WITH THE DESERT VINEYARD CHRISTIAN FELLOWSHIP AND  
24 TOOK PART IN THEIR COMMUNITY THEATER. GEORGE HENRY NICHOLS,  
25 WORLD WAR II VETERAN. HIS CAREER IN AEROSPACE CONTINUED WITH





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1 NORTHROP CORP. THEN NASA'S FLIGHT RESEARCH CENTER ON  
2 INSTRUMENTATION, WHERE HE PERFORMED RESEARCH THAT INCLUDED THE  
3 HYPERSONIC X-15 JET, DIGITAL COMMUNICATIONS AND REMOTELY  
4 PILOTED DRONE VEHICLES. MARGARET IMOGENE PERKINS, ANTELOPE  
5 VALLEY. SHE WAS IN A CAREER WITH THE ANTELOPE VALLEY COMMUNITY  
6 HOSPITAL. AFTER RETIRING, SHE GOT INVOLVED WITH THE SENIOR  
7 CENTER HELPING WITH THE MEALS ON WHEELS PROGRAM WHICH EARNED  
8 HER THE VOLUNTEER OF THE YEAR. BARBARA WEBB RALPHS OF THE  
9 ANTELOPE VALLEY. AND SHE WAS INVOLVED WITH THE ANTELOPE VALLEY  
10 COUNTRY CLUB. WENDY RICE PASSED AWAY AT THE AGE OF 35 DUE TO A  
11 TRAGIC AUTOMOBILE ACCIDENT WHILE DRIVING A TEAM OF CROSS  
12 COUNTRY ATHLETES FROM CAL BAPTIST UNIVERSITY TO A TRAINING  
13 CAMP IN MAMMOTH. SHE WORKED AS A CHEER INSTRUCTOR AT GLENDORA  
14 HIGH SCHOOL, AT CAL BAPTIST UNIVERSITY SHE WAS THE COACH. SHE  
15 IS SURVIVED BY HER HUSBAND AND TWO CHILDREN. LISA SILEO,  
16 PASSED AWAY AT THE AGE OF 74 FROM ANTELOPE VALLEY. DAVID  
17 WATKINS WITH THE LOS ANGELES COUNTY SHERIFF SERGEANT, PASSED  
18 AWAY AT THE AGE OF 84. HIS LAST ASSIGNMENT WAS THE HOMICIDE  
19 BUREAU. AND THEN DAVID WOLPER, WHO PASSED AWAY AT THE AGE OF  
20 82, EMMY WINNING PRODUCER. I MET WHEN REAGAN WAS RUNNING FOR  
21 PRESIDENT, INVOLVED IN THOSE ACTIVITIES. AND HE WAS A MEMBER  
22 OF THE 1984 OLYMPIC GAMES COMMITTEE. AND HE PLANNED THE  
23 OPENING AND CLOSING CEREMONIES FOR THE LOS ANGELES OLYMPICS.  
24 THOSE ARE MY ADJOURNMENT MOTIONS.

25





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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. DID WE DO [INAUDIBLE]. COVERED  
2 YOURS, AS WELL. ALL RIGHT. NEXT ITEM WE HAVE IS S-2, WHICH IS  
3 OUR DIRECTOR OF HEALTH SERVICES REPORT ON L.A. COUNTY U.S.C.  
4 MEDICAL CENTER. AND WE HAVE THAT REPORT. GENEVIEVE WOULD LIKE  
5 TO ADDRESS US ON S-2 AND SO WOULD MR. SACHS, IF YOU WOULD COME  
6 UP? AND, GENEVIEVE, IF YOU WOULD ALSO ADDRESS ITEM 13 AND 45.

7

8 **GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS, DR.  
9 GENEVIEVE CLAVREUL. ON THE REPORT ON PAGE 3, IT'S A STATEMENT  
10 ABOUT L.A.C.+U.S.C. THE HOSPITAL HAS ASSIGNED A MID-LEVEL  
11 PROVIDER TO SCREEN AND REFER PATIENTS TO THE URGENT ACCESS  
12 DIAGNOSIS CLINIC. WHO IS THE MID-LEVEL PROVIDER? ARE THEY OUR  
13 PEOPLE? ARE THEY FROM THE COUNTY? CAN WE GET AN ANSWER TO  
14 THAT? WELL I WOULD LIKE A REPLY SOMETIME IN THE NEXT FEW DAYS.  
15 BECAUSE IF HE IS AN OUTSIDE PERSON, I WANT TO KNOW HOW THEY  
16 ARE HIRED, WHAT KIND OF SALARY THEY'RE GETTING. I NEVER SAW  
17 THAT BEFORE. SO THAT'S MY CONCERN, ANYWAY. ON ITEMS 13 AND 45,  
18 IS VIS-A-VIS THE POSITION OF COMMISSIONER EMERITUS. I THINK  
19 SOMETIME IT IS GOOD TO LEAVE THE COMMISSION, YOU KNOW. MANY OF  
20 YOUR PEOPLE, YOU HAVE EXTENDED THEIR PERMIT TO STAY FOREVER.  
21 AND IN SOME COMMISSIONS WHEN YOU HAVE PEOPLE WHO ARE EMERITUS,  
22 LIKE THE COMMISSION ON EFFICIENCY, YOU HAVE MR. PHILIBOSIAN  
23 WHO STILL TOTALLY CONTROLLED THAT COMMISSION. I THINK  
24 SOMETIMES SHOULD HAVE STEPPED OUT A LONG, LONG TIME AGO. SO  
25 I'M VERY OPPOSED TO THE POSITION OF EMERITUS IF THEY'RE GOING



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1 TO CONTINUE TO INTERFERE WITH THE COMMISSIONS THEY ARE SITTING  
2 ON. I THINK IF ENTITLED MAKE THEM FEEL GOOD, TECHNICALLY  
3 SHOULDN'T HAVE ANY VOICE, THEY SHOULD HAVE NO VOTING RIGHT.  
4 AND MR. PHILIBOSIAN IS STILL VOTING ON ALL THE ISSUES. I'LL  
5 SHOW YOU A LETTER TO THE EDITOR ON THE DOCTOR SHORTAGE AND  
6 NURSING SHORTAGE FOR YOUR INFORMATION. THANK YOU.

7

8 **SUP. MOLINA, CHAIR:** MR. SACHS.

9

10 **ARNOLD SACHS:** YES, THANK YOU. VERY QUICKLY. ON S-2 ON YOUR  
11 REPORT ON THE COUNTY U.S.C., I WAS JUST WONDERING THAT HOWEVER  
12 U.C.L.A. DIDN'T FACE THE BED SHORTAGE LIKE THE COUNTY U.S.C.  
13 HAS, BUT HARBOR U.C.L.A. FACED A DIFFERENT KIND OF CRISIS,  
14 BECAUSE IT WAS THE OVERFLOW HOSPITAL FOR M.L.K. WHEN IT WAS  
15 CLOSED. SO ON ONE HAND YOU HAVE A SHORTAGE OF BEDS WITH A  
16 PATIENT CRISIS; ON THE OTHER HAND, YOU HAVE AN OVERFLOW OF  
17 PATIENTS WITH A STATIC NUMBER OF BEDS. AND I WAS JUST  
18 WONDERING: THOSE TWO PROBLEMS PRETTY MUCH JUST TWO DIFFERENT  
19 SIDES OF LOOKING AT IT ON ONE COIN. AND I'M WONDERING IF  
20 ANYTHING THAT WAS ACHIEVED AT HARBOR U.C.L.A. TO ADDRESS THE  
21 SUDDEN INFLUX OF PATIENTS WOULD WORK AT COUNTY U.S.C. TO  
22 ADDRESS THE SHORTAGE OF BEDS? JUST WONDERING IF THAT HAD BEEN  
23 LOOKED AT. THANK YOU.

24



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1   **SUP. MOLINA, CHAIR:** THANK YOU. ALL RIGHT. THAT CONCLUDES ALL  
2   OF THE ITEMS. LET ME SEE. S-1 WAS JUST A RECEIVE AND FILE, S-  
3   2. AND WE HAD 13 AND 14. MOVED BY -- THANK YOU. OKAY. ON THOSE  
4   ITEMS, MOVED BY SUPERVISOR KNABE. SECONDED BY SUPERVISOR  
5   YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED. ALL RIGHT.  
6   THAT CONCLUDES ALL OF THE ITEMS. WE HAVE PUBLIC COMMENT. WE  
7   HAVE KAREN MORRIS JOIN US, MARGARET HAWKINS, VERONICA GARCIA,  
8   AND MARIA LIMA.

9

10   **KAREN MORRIS:** WE'D LIKE TO CHANGE THE ORDER.

11

12   **SUP. MOLINA, CHAIR:** WHAT'S YOUR ORDER?

13

14   **SPEAKER:** HI, VERONICA'S GOING TO SPEAK FIRST. PLEASE HAVE A  
15   TRANSLATOR FROM SPANISH TO ENGLISH?

16

17   **SUP. MOLINA, CHAIR:** SURE, WE HAVE A TRANSLATOR HERE AVAILABLE  
18   TO YOU.

19

20   **VERONICA GARCIA:** [SPANISH].

21

22   **TRANSLATOR FOR VERONICA GARCIA:** GOOD AFTERNOON. MY NAME IS  
23   VERONICA GARCIA. I HAVE BEEN WORKING 21 YEARS AT THE HARBOR  
24   HOSPITAL. I REPRESENT 450 EMPLOYEES DOING CUSTODIAL WORK IN  
25   THE MORNING AND AT NIGHT. THE SERVICES THAT WE PROVIDE FOR THE



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1 COUNTY ARE CRITICAL. PERSONNEL, MEDICAL PERSONNEL AND THE  
2 PUBLIC, SURGERY ROOM AND CAFETERIA. WE ARE ALSO RESPONSIBLE  
3 FOR MANY OTHER AREAS TO BETTER THE STANDARDS OF CLEANING THE  
4 AREAS AND BUILDINGS, COMMERCIAL AND INDUSTRIAL. SILICON HAS  
5 DEMONSTRATED RESPONSIBILITY. SILICON HAS A LONG STORY WORKING  
6 UNDER THE UNION. TO BETTER THE STANDARDS IN THE SERVICES THEY  
7 PROVIDE AS FAR AS CLEANING THE BUILDINGS AND ALL THE OTHER  
8 AREAS CONCERNED. THE COUNTY IS LOOKING NOW FOR OTHER COMPANIES  
9 THAT WILL DO THE CUSTODIAL WORK. A COMPANY THAT CAN PROVIDE  
10 QUALITY AND GOOD SERVICES FOR THE RESIDENTS OF LOS ANGELES  
11 COUNTY. IT SHOULD BE THE PRIORITY TO MAKE A DECISION ON THIS  
12 THAT THE COST OF LIVING LOW/HIGH, WE, THE CUSTODIANS STRUGGLE  
13 TO FEED OUR KIDS OR FAMILY. SO THAT WE CAN PROVIDE TO OUR  
14 FAMILIES, WE'VE BEEN WORKING WITH THE SILICON COMPANY TO  
15 BETTER OUR JOBS AND TO BETTER OUR LIVES. AS WORKERS UNDER THE  
16 CONTRACT OF THE UNION, WE ARE READY TO FIGHT FOR BETTER JOBS  
17 AND BETTER SERVICES. AT THE END, YOU HAVE THE POWER TO FIND  
18 COMPANIES THAT HAVE THE GOOD STANDARDS OF GOOD QUALITY. WE  
19 DON'T WANT THE CONTRACT TO BE AWARDED TO SODEXHO. THANK YOU  
20 VERY MUCH FOR EVERYTHING. GRACIAS. ALL RIGHT. SO THE KAREN  
21 MORRIS, IS SHE GOING TO TESTIFY NOW?

22

23 **KAREN MORRIS:** SURE. MY NAME IS KAREN MORRIS WITH S.E.I.U. 721.  
24 AS YOU KNOW, S.E.I.U. 721 ADAMANTLY OPPOSES OUTSOURCING COUNTY  
25 JOBS, BUT WE ARE HERE TO SUPPORT OUR BROTHERS AND SISTERS AT



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1 S.E.I.U. U.S.W.W. SO WE JUST ASK THAT YOU SUPPORT THEIR  
2 STRUGGLE TO ENSURE THAT THE COUNTY SELECT A BIDDER THAT WILL  
3 HONOR THEIR CONTRACT AND KEEP THEM IN THEIR JOBS. THANK YOU.

4

5 **SUP. MOLINA, CHAIR:** THANK YOU. MARIA LIMA?

6

7 **MARIA LIMA:** [SPEAKS SPANISH]

8

9 **TRANSLATOR FOR MARIA LIMA:** GOOD AFTERNOON. MY NAME IS MARIA  
10 LIMA. I REPRESENT THE EMPLOYEES OF CHILDREN'S HOSPITAL AND WE  
11 WORK FOR SODEXHO. THE REASON WHY I'M HERE WITH YOU GUYS IS TO  
12 LET YOU KNOW THE INJUSTICES COMMITTED BY SODEXHO TO THE  
13 EMPLOYEES. WE WORK IN A SITUATION TAKING RISKS, DANGEROUS,  
14 EXCESSIVELY WORKED, WITH A LOT OF PRESSURE ON TOP. WE DON'T  
15 GET BREAKS ON TIME. I'VE BEEN WORKING 10 YEARS FOR THEM. IN  
16 2003, I HAVE A GASTRITIS ILLNESS DUE TO NOT HAVING MY BREAKS.  
17 AND ALSO THE CHEMICALS THAT WE USE THERE. WITH A LOT OF RISKS  
18 TO OUR HEALTH. I HAVE INFORMED THE MANAGERS ABOUT THIS  
19 SITUATION AND THEY DON'T CARE. I FEEL THAT IT'S A LACK OF  
20 RESPONSIBILITY FROM THE COMPANY OF NOT BEING ABLE TO  
21 UNDERSTAND THE CONCERN OF THE EMPLOYEES. THEN WHEN WE HAVE  
22 HEALTH PROBLEMS, WE LOOK FOR MEDICAL HELP AND ALL THEY DO IS  
23 FIRE US. RIGHT AT THIS TIME AM TAKING SOME MEDICINE DUE TO THE  
24 PRESSURE THAT I CARRY. BECAUSE WHEN SOMEBODY SLIPS AND THEY  
25 PUT THE JOB WITH BURDEN ON SOMEBODY ELSE THAT'S THERE. THEY



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1 DON'T REPLACE ANYBODY. THEY JUST DELEGATE THE JOBS. AND DUE TO  
2 THAT PRESSURE THAT WE CARRY, WE GET SICK BECAUSE WE DON'T HAVE  
3 TIME ENOUGH TO DO BOTH JOBS ASSIGNED. I THANK YOU VERY MUCH.  
4 IF YOU WILL PLEASE PUT ATTENTION TO THESE CONTRACTS THAT  
5 SHOULD BE AWARDED TO UNION COMPANIES. AND WE ARE BEYOND THE  
6 HELP THAT WE CAN GET.

7

8 **SUP. MOLINA, CHAIR:** GRACIAS.

9

10 **TRANSLATOR FOR MARIA LIMA:** THANK YOU VERY MUCH.

11

12 **SUP. MOLINA, CHAIR:** MARGARET HAWKINS, MARIANO MORATOYA, LILIA  
13 GARCIA, PRISCILLA SCOTT. ARE THEY NOT HERE? OKAY. LILIA  
14 GARCIA? OKAY. PRISCILLA SCOTT? AND NAVALINE SMITH. ALL RIGHT.  
15 MARIANO MORATOYA.

16

17 **MARIANO MORATOYA:** [SPEAKS SPANISH]

18

19 **TRANSLATOR FOR MARIANO MORATOYA:** SUPERVISORS, GOOD AFTERNOON.  
20 MY NAME IS MARIANO MORATOYA. AND I'M HERE BECAUSE I'M WORRIED.  
21 THE INTERESTS THAT THE COUNTY HAS TO NEGOTIATE ANY CONTRACTS  
22 WITH THE COMPANY SODEXHO. BECAUSE I HAVE TO WORK WITH THEM  
23 THREE YEARS I'VE BEEN WORKING FOR THEM. UNFORTUNATELY WORKING  
24 FOR SODEXHO IT ONLY MEANS THAT I HAVE DIRECT CONTACT WITH  
25 THEM. MY EXPERIENCE, WE NOTICE THAT THE COMPANY DOESN'T ONLY



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1 GIVE US LOW WAGES, BUT VERY DANGEROUS CONDITIONS IN WORKFORCE.  
2 WHEN I STARTED WORKING FOR THE COMPANY SODEXHO, I WASN'T GIVEN  
3 THE APPROPRIATE TRAINING. WE ACTUALLY DON'T KNOW THE RISKS  
4 THAT WE TAKE AND WE'RE EXPOSED TO. ONE DAY WHEN I WAS THROWING  
5 OUT THE TRASH, A BAG OF BLOOD EXPLODED AND IT JUST GOT ALL  
6 OVER MY BODY. WE'RE NOT HAVING THE TRAINING AND THE  
7 INFORMATION IN REGARDS TO THIS. I DIDN'T KNOW AT THAT MOMENT  
8 WHAT I WAS EXPOSED TO, HAVING CONTACT WITH BLOOD THAT BELONGS  
9 TO SOMEONE ELSE. THE MOMENT, THE ONLY THING I COULD DO IS  
10 CLEAN MYSELF WITH A TOWEL AND JUST CONTINUE WORKING. THANKS TO  
11 GOD, I DIDN'T GET SICK. AND NOBODY ELSE GOT SICK EVEN THOUGH  
12 THEY HAVE BEEN EXPOSED. MY COWORKERS IN SODEXHO HAVE MENTIONED  
13 TO ME THAT THEY HAVE NOT BEEN TRAINED APPROPRIATELY. WITHOUT  
14 GOOD TRAINING, WE CAN'T DO THE JOB. AND WE'RE EXPOSED TO THE  
15 DANGER IN THE HOSPITAL OF ALL THESE ASSIGNMENTS. THE COUNTY  
16 HAS THE RESPONSIBILITY TO MAKE CONTRACTS WITH CONTRACTORS THAT  
17 WILL RESPECT AND WILL FOLLOW THE LAW AND WILL LOOK FOR THE  
18 BEST FOR THE EMPLOYEES. IN MY EXPERIENCE I HAVE SOME  
19 INFORMATION HERE THAT MAYBE YOU COULD JUST TAKE A LOOK AT.

20

21 **SUP. MOLINA, CHAIR:** [SPEAKS SPANISH] LILIA GARCIA.

22

23 **TRANSLATOR FOR MARIANO MORATOYA:** THANK YOU VERY MUCH.

24





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The Los Angeles County Board of Supervisors**

1   **LILIA GARCIA:** GOOD AFTERNOON. MY NAME IS LILIA GARCIA, I  
2   REPRESENT THE MAINTENANCE COOPERATION TRUST FUND. THE M.C.T.F.  
3   IS A JANITORIAL WATCHDOG GROUP THAT WAS ESTABLISHED IN 1999 TO  
4   COMBAT THE UNDERGROUND ECONOMY AND THE GROWTH OF UNFAIR  
5   COMPETITION IN THE INDUSTRY. YOU'RE ALL AWARE THAT WHEN  
6   COMPETITORS DISREGARD THE LAWS, ARE ABLE TO OFFER CLIENTS LIKE  
7   THE COUNTY BOARD OF SUPERVISORS A LOWER BID AND THEREFORE  
8   UNDERCUT EMPLOYERS. THE JANITORIAL INDUSTRY HAS UNFORTUNATELY  
9   EVOLVED SIMILAR TO OTHER SUBCONTRACTED INDUSTRIES LIKE  
10   CONSTRUCTION AND GARMENT WHERE CASH PAYS SOME MINIMUM WAGE, NO  
11   PAYMENT OF OVERTIME AND OFF THE BOOK RECORDKEEPING TO FIND  
12   DAY-TO-DAY BUSINESS PRACTICES. IT IS WELL DOCUMENTED THAT  
13   BUILDING OWNERS SUBCONTRACT SERVICES TO REDUCE COST. THIS  
14   PRACTICE CREATES FERTILE GROUND FOR ILLEGAL AND UNFAIR  
15   BUSINESS PRACTICES BECAUSE THE SOMETIMES UNSPOKEN MESSAGE TO  
16   EMPLOYERS IS THE LOWEST BID WINS AT ANY COST. AND WHEN THE  
17   LARGEST COST DRIVER IN THE JANITORIAL BID IS THAT OF LABOR,  
18   CUTTING CORNERS MEANS WAGE THEFT, TAX FRAUD, WORKERS' COMP  
19   PREMIUM FRAUD. AT A PUBLIC INSTITUTION, THE COUNTY MUST BE  
20   CONCERNED WITH THE MANY NEGATIVE CONSEQUENCES OF THIS  
21   LAWLESSNESS. IN ADDITION TO WORKERS, THE VICTIMS ARE ALSO  
22   TAXPAYERS AND CONSTITUENTS OF THIS COUNTY WHO ARE ROBBED OF  
23   MILLIONS IN UNPAID TAXES AND MUST PAY FOR THE BILL AT  
24   UNINSURED WORK SITE ACCIDENTS ARE TREATED AT COUNTY  
25   FACILITIES. TAXPAYERS ARE ALSO DENIED A ROBUST ECONOMY WHEN



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1 WORKERS, DUE TO WAGE THEFT, CANNOT ENGAGE IN HEALTHY  
2 CONSUMERISM. WE UNDERSTAND THAT THE COUNTY NEEDS TO RUN A  
3 BUSINESS THAT IS VERY MUCH INFLUENCED BY THE BOTTOM LINE, BUT  
4 FIRST AND FOREMOST WE NEED THE COUNTY'S LEADERSHIP IN  
5 REGAINING A LAWFUL ORDER IN THE INDUSTRY TO SUPPORT  
6 RESPONSIBLE COMPETITORS. WE ASK THAT WHEN YOU TAKE INTO  
7 ACCOUNT THE BOTTOM LINE, YOU DO NOT COMPROMISE LAW FOR  
8 STANDARDS. THE MOST AFFORDABLE BID WITHIN THE PARAMETERS OF  
9 THE LAW MUST BE THE OUTCOME OF ANY CONTRACT SELECTION PROCESS.  
10 WE HAVE BROUGHT TWO VENDORS TO THE ATTENTION OF THIS BOARD,  
11 ONE OF ADVANCED BUILDING MAINTENANCE AND ANOTHER ONE OF GRACE  
12 BUILDING MAINTENANCE. THE COUNTY EXHAUSTS A LOT OF RESOURCES  
13 THROUGH THE INTERNAL SERVICES DIVISION, YET THESE TWO VENDORS  
14 SNEAK THROUGH THE CRACKS AND THEY WERE DENYING THE COUNTY,  
15 THEY WERE CHEATING THE COUNTY OF SERVICES AND THEY WERE  
16 ROBBING WORKERS. WITH THE ASSISTANCE OF SUPERVISOR MOLINA'S  
17 OFFICE, WE WERE ABLE TO ADDRESS THIS AND ADVANCED WAS DEBARRED  
18 AND GRACE WAS CRIMINALLY PROSECUTED BY THE LOS ANGELES  
19 DISTRICT ATTORNEY. THESE ARE ONLY TWO INCIDENCES. BUT THE  
20 POINT WE'RE MAKING HERE IS THAT THE COUNTY IS CONTINUING TO DO  
21 BUSINESS WITH UNSCRUPULOUS CONTRACTORS WHO CHEAT THE SYSTEM.  
22 THEREFORE IT'S IMPERATIVE FOR THE COUNT TO GUARD THE AWARDING  
23 OF PUBLIC MONEY WITH NO TOLERANCE OF EMPLOYMENT VIOLATIONS. IN  
24 REVIEW OF YOUR CURRENT LIST OF BIDDERS, WE IDENTIFIED THREE  
25 CONTRACTORS WHERE WORKERS HAVE ALLEGED VARIOUS NONPAYMENT OF



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1 MINIMUM WAGE, OVERTIME, ET CETERA. THESE ARE COASTAL BUILDING  
2 MAINTENANCE, COMELAND AND SODEXHO. IN A WELL-DOCUMENTED REPORT  
3 IN 2010, THE SERVICE EMPLOYEES'S INTERNATIONAL UNION HAS  
4 PUBLISHED A LONG LIST OF ACTIVITY IN SODEXHO. IT'S INCUMBENT  
5 UPON THIS PARTY TO GUARANTEE THAT THE MOST RESPONSIBLE USE OF  
6 PUBLIC FUNDS. DO NOT GAMBLE WITH EMPLOYERS WHO HAVE A TRACK  
7 RECORD OF LAWLESSNESS, PUBLIC FUNDS ARE TOO SCARCE. WE URGE  
8 YOU TO MAKE THE MOST INFORMED DECISION AND SELECT THE MOST  
9 RESPONSIBLE BID WITHIN THE PARAMETERS OF THE LAW. THANK YOU.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. COULD WE ALSO HAVE  
12 ROSALIO MUNOZ, ARNOLD SACHS AND WALTER BECKTEL TO PLEASE JOIN  
13 US. MISS SCOTT?

14

15 **PRICILLA SCOTT:** YES. MY NAME IS PRISCILLA SCOTT. YES. MY NAME  
16 IS PRICILLA SCOTT. AND I'M HERE TODAY BECAUSE I HAVE CONCERNS.  
17 I WAS RELOCATED FROM THE UJIMA VILLAGE RENTALS. AND I WAS  
18 GIVEN A SECTION 8 VOUCHER. AND SINCE THEN, I'VE BEEN ON  
19 SECTION 8 FOR FIVE MONTHS. I'M NOW HOMELESS. I NOW HAVE A  
20 \$7,000 BILL THAT MY COMPLEX EXPECTS ME TO PAY AND I ALSO HAVE  
21 AN EVICTION. AND I'M HERE TRYING TO FIND OUT WHAT CAN I DO?  
22 AND I DON'T THINK THIS IS FAIR TO ME.

23

24 **SUP. MOLINA, CHAIR:** I TAKE IT THAT WOULD BE IN YOUR DISTRICT?

25



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1   **SUP. RIDLEY-THOMAS:** IT WOULD BE MY DISTRICT AND I WANT THE  
2   COMMUNITY DEVELOPMENT COMMISSION TO HAVE A CONVERSATION RATHER  
3   IMMEDIATELY WITH MS. SCOTT. THEN REPORT OUT TO THE BOARD AT  
4   THE NEXT REGULARLY SCHEDULED MEETING. AND TO THE EXTENT THAT  
5   COUNTY COUNSEL NEEDS TO BE PARTY TO THAT, THEN SO BE IT. THANK  
6   YOU.

7

8   **SUP. MOLINA, CHAIR:** ALL RIGHT. THEY WILL MEET WITH YOU. ALL  
9   RIGHT. MISS SMITH?

10

11   **NAVALINE SMITH:** YES. I'M HERE ON BEHALF OF PRISCILLA SCOTT AND  
12   ALSO THERE ARE OTHER RESIDENTS THAT WERE RESIDENTS OF UJIMA  
13   VILLAGE THAT ARE HOMELESS. THERE'S A LADY ON EL SEGUNDO AND  
14   AVALON AND SHE'S HOMELESS. AND I'M ASKING THE BOARD IS THERE  
15   ANY WAY THAT SOMEONE COULD DO AN INVESTIGATION ON WHERE DID  
16   SOME OF THE RESIDENTS GO? I APPRECIATE EVERYTHING YOU GUYS DID  
17   FOR ME. BUT, YOU KNOW, LIKE PRISCILLA. SHE'S CAUGHT UP IN THE  
18   SECOND DISTRICT AND THE FOURTH DISTRICT. AND SHE HAS A SON.  
19   AND I REALLY THINK THAT SOMEBODY SHOULD STEP UP TO THE PLATE  
20   AND FIND OUT WHERE DID ALL THE PEOPLE GO? WHERE ARE THEY? SOME  
21   OF THEM MADE IT AND SOME OF THEM DIDN'T. AND I REALLY JUST  
22   DON'T THINK IT'S FAIR. THANK YOU.

23

24   **SUP. MOLINA, CHAIR:** THANK YOU. MR. SACHS? COULD WE ALSO HAVE  
25   CURT THORGERSON JOIN US? MR. SACHS?



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1

2   **ARNOLD SACHS:** YES, THANK YOU, MADAM CHAIR. VERY FASCINATING

3   MEETING TODAY, ESPECIALLY I REALLY ENJOYED LISTENING TO THE

4   DISCUSSION ON 48-D ABOUT YOUR ALLEGED VIOLATIONS OF THE BROWN

5   ACT BECAUSE THAT'S WHAT YOU SAID, THEY WERE ALLEGED

6   VIOLATIONS, WHICH MEANS THAT THE MEETING WAS AN ALLEGED

7   MEETING THAT DIDN'T REALLY OCCUR, ONLY ALLEGEDLY OCCURRED. BUT

8   THE MEETING DID OCCUR. SO THE VIOLATIONS WEREN'T ALLEGED, THEY

9   WERE REAL. SO USE THE PROPER DESCRIPTION WHEN YOU ARE

10   DISCUSSING VIOLATING THE LAWS, WHICH AGAIN BRINGS ME BACK TO

11   MY FAVORITE SUBJECT. I KNOW YOU ALL WANT TO HEAR ABOUT. A

12   DIFFERENT VIOLATION, THOUGH. YOU CREATED THE GOLD LINE

13   CONSTRUCTION AUTHORITY. NOW I ALLEGE THAT YOU VIOLATED THE

14   CREATION OF THE GOLD LINE CONSTRUCTION AUTHORITY BY NOT ACTING

15   WHEN THE M.T.A. BOARD AUTHORIZED \$640 MILLION TO THE BLUE LINE

16   CONSTRUCTION AUTHORITY. IF YOU CREATED THE GOLD LINE, THEN WHY

17   THE BLUE LINE? AND, YOU KNOW, PEOPLE SAY "WELL THEY'RE THE

18   SAME." SO LET ME GIVE YOU AN EXAMPLE OF SOMETHING THAT'S THE

19   SAME. YOU GET A PAYCHECK. YOU SPEND YOUR PAYCHECK. INSTEAD OF

20   YOU SPENDING YOUR PAYCHECK, WHY DON'T YOU GIVE ME YOUR

21   PAYCHECK AND I'LL SPEND YOUR PAYCHECK. IT'LL BE THE SAME.

22   WE'LL BOTH BE SPENDING YOUR PAYCHECK. HOW YOU SPEND PUBLIC

23   MONEY, HOW YOU CAN ALLOCATE FUNDING, HOW -- NOBODY WANTS TO

24   QUESTION THIS. NOBODY, BROWN ACT VIOLATIONS? NO MEETING. NO

25   AMENDMENTS. NO SECONDING MOTIONS. NO MOTIONS. NO MOTIONS TO



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1 SECOND. JUST SHAH ZAM! LIKE GOMER PYLE USED TO SAY. SHAH ZAM,  
2 SERGEANT CARTER. YOU WOULDN'T BELIEVE IT. WE HAVE TWO  
3 CONSTRUCTION AUTHORITIES, BOTH OF THEM GETTING FUNDING. THEN  
4 WE'LL HAVE AN M.T.A. BOARD MEETING SAYING "WELL WE DON'T HAVE  
5 THE FUNDS TO OPERATE. WE NEED TO RAISE FARES." WELL I'M  
6 CONCERNED, BECAUSE MY BUS PASS WENT UP \$14. AND IF I'M PAYING  
7 A HALF A CENT IN SALES TAX FOR A GOLD LINE CONSTRUCTION  
8 AUTHORITY, THAT'S A PENNY TOO MUCH. YOU PAY IT. JUST LET THE  
9 PUBLIC KNOW HOW IT WAS CREATED. WHERE DID IT COME FROM? IT'S A  
10 SIMPLE QUESTION. SURELY YOU COULD STEP UP. WE HEARD THAT YOU  
11 COULDN'T GET A GREEN LINE CONSTRUCTION AUTHORITY, BUT YOU GOT  
12 TWO CONSTRUCTION AUTHORITIES FOR ONE PROJECT. EXPLAIN THE  
13 DISCREPANCY. STEP UP AND ANSWER THE QUESTION. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. BECKTEL? JUST BEFORE YOU  
16 BEGIN, YOUR ADDRESS AND YOUR PHONE NUMBER WERE INCORRECT THAT  
17 YOU GAVE US LAST WEEK.

18

19 **WALTER BECKTEL:** I CAN'T HEAR YOU TOO WELL.

20

21 **SUP. MOLINA, CHAIR:** SIR, LAST WEEK YOU GAVE ME A PHONE NUMBER  
22 THAT WAS INCORRECT AND AN ADDRESS THAT WAS INCORRECT. YOU WANT  
23 US TO FOLLOW-UP ON SOMETHING. IN ORDER FOR US TO GET BACK TO  
24 YOU, WE NEED THE CORRECT ADDRESS.

25



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1   **WALTER BECKTEL:** I DID NOT GIVE YOU A PHONE NUMBER OR ADDRESS  
2   LAST WEEK.

3

4   **SUP. MOLINA, CHAIR:** ALL RIGHT.

5

6   **SPEAKER:** DID SOMEBODY GIVE YOU SOME INFORMATION?

7

8   **SUP. MOLINA, CHAIR:** SIR, YOU ARE YOU WERE COMPLAINING ABOUT  
9   SOME OF THE LINES AND WE SAID WE WOULD GET BACK TO YOU.

10

11   **WALTER BECKTEL:** NO. I DON'T THINK SO THAT I GAVE YOU ANY  
12   INFORMATION.

13

14   **SUP. MOLINA, CHAIR:** DON'T WORRY. WE WON'T NEED TO GET BACK TO  
15   YOU.

16

17   **WALTER BECKTEL:** I HAVE A LOT OF PROBLEM WITH IDENTITY THEFT OF  
18   PEOPLE. I HAD SOME MAIL STOLEN FROM ME.

19

20   **SUP. MOLINA, CHAIR:** OKAY, NEVER MIND. MY MISTAKE.

21

22   **WALTER BECKTEL:** NO, IT'S SERIOUS. I MEAN I'VE STILL GOT  
23   PROBLEMS WITH THE POST OFFICE. SOMEBODY STOLE A PAYMENT I HAD  
24   TO PAY SOMEBODY WITH RIGHT OUT OF THE MAIL. THEY TOOK THE  
25   POSTAL MONEY ORDER. AND THEY ERASED THE NAME OF THE RECIPIENT





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1 AND PUT HIS NAME IN THERE AND DEPOSITED IT IN HIS BANK  
2 ACCOUNT. THIS IS NOT JUST A MISTAKE AS FAR AS I CAN TELL FROM  
3 MY END HERE. YOU PROBABLY ARE TELLING THE TRUTH. AND THAT'S  
4 ANOTHER PROBLEM I'VE BEEN HAVING. BUT I FORGET NOW WHAT I WAS  
5 GOING TO TALK ABOUT TODAY. BUT SERIOUSLY, I MEAN, EVER SINCE  
6 WHEN WE WERE RELOCATED FROM THE FORD HOTEL, SCATTERED  
7 THROUGHOUT THE CITY, I'VE BEEN HAVING A LOT OF PROBLEMS. BUT I  
8 HAD PROBLEMS BEFORE THEN, PEOPLE COMING DOWN FROM THE WEALTHY  
9 PARTS OF TOWN, MAKING CONTRACTS WITH ME, STEALING MY  
10 INTELLECTUAL PROPERTY AND RUNNING OFF TO WHO KNOWS WHERE AND  
11 SWEARING AND COPYRIGHTING LYRICS TO SONGS. AND I HAVE A LOT OF  
12 PROBLEM WITH THAT. SO WHEN YOU SAY THAT I SAID SOMETHING LAST  
13 WEEK, THAT'S JUST ANOTHER LITTLE THING THAT ADDS TO ALL THIS.  
14 AND THEY'RE GETTING SLOPPY, TOO. LIKE THE GUY THAT STOLE MY  
15 POSTAL MONEY ORDER LAST APRIL. IF THEY EVER CATCH HIM, HE'S  
16 GOING TO GO TO JAIL. I THINK IT'S 20 YEARS FOR STEALING MAIL  
17 AND FRAUDULENTLY WRITING YOUR NAME IN THERE, DEPOSITING IT  
18 INTO YOUR CHECKING ACCOUNT. THIS KIND OF THING HAPPENS TO ME  
19 OFTEN. AND I SEE PEOPLE UP ON THE STAGE SINGING SONGS THAT I'M  
20 THE SOURCE OF. THIS HAS BEEN GOING ON FOR A NUMBER OF YEARS.  
21 AND I DON'T UNDERSTAND WHY WHEN IT COMES TO THE ENFORCEMENT OF  
22 THE LAW, YOU EXCLUDE ME. I MEAN, I'VE WRITTEN TO JERRY BROWN,  
23 THE ATTORNEY GENERAL. I'VE WRITTEN TO THE GOVERNOR. I'VE GONE  
24 TO THE UNITED STATES ATTORNEY GENERAL. I'VE GONE TO EVERY  
25 JURISDICTION THAT YOU CAN SAY. AND THE ONLY THING THAT HAPPENS



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1 TO US, WE GET KICKED OUT OF THE FORD HOTEL. THE CITY OF LOS  
2 ANGELES BYPASSES THE RENT STABILIZATION ORDINANCE. OUR RENTS  
3 ARE DOUBLED. AND IT DOESN'T MATTER WHAT THE LAW SAYS. THE FACT  
4 IS THAT IF BECKTEL COMES IN THERE AND SAYS SOMETHING, WE'RE  
5 GOING TO NAIL HIM FOR IT AND THAT'S WHAT'S REALLY GOING ON.  
6 AND NOW -- AND I WOULD LIKE TO SEE THE LAW ENFORCED EVEN IF  
7 THE NAME IS WALTER BECKTEL. I DON'T UNDERSTAND WHY DON'T YOU  
8 REWRITE THE CONSTITUTION AND SAY EXCEPT FOR MR. BECKTEL.

9

10 **SUP. MOLINA, CHAIR:** MR. BECKTEL, THAT'S ENOUGH. THANK YOU.  
11 NEXT WE HAVE MR. THORGERSON, SIR?

12

13 **KURT THORGERSON:** IT'S AN INTERESTING DAY. I'VE SEEN -- ONE  
14 THING I'VE SEEN IS A LOT OF PAIN, A LOT OF ECONOMIC HARDSHIP.  
15 AND IT'S BEEN GOING ON FOR MONTHS, NOT JUST HERE BUT ON TV.  
16 AND THEN ONE DAY I WAS OUT OF THE CORNER MY EYE I WAS WATCHING  
17 THIS SPECIAL ABOUT THE L.A. AQUEDUCT AND THEN ALL OF A SUDDEN  
18 ONE IDEA SNOWBALLED INTO ANOTHER. THEN I HAD AN IDEA WHAT IF  
19 THE CITY OF LOS ANGELES CAN USE THE L.A. AQUEDUCT FOR LOW  
20 INTENSITY LARGE VOLUME HYDROELECTRIC POWER GENERATION? I  
21 THOUGHT THE CANAL SPACES I HAVE RESEARCHED, THERE'S  
22 APPROXIMATELY 97 MILES OF CANALS OPEN. AND IF SMALL GENERATORS  
23 COULD BE PLACED SIDE BY SIDE, YOU COULD GENERATE TRILLIONS OF  
24 WATTS OF POWER, IT WOULD BE GREEN POWER. AND THE FUEL, WHICH  
25 IS THE WATER FLOWING FROM THE OWENS VALLEY TO LOS ANGELES IS



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1 FREE, YOU DON'T HAVE TO PAY FOR COAL, OIL, OR GAS. AND IF  
2 THAT'S TOO MUCH OF A PROJECT FOR THE CITY OF LOS ANGELES, THEN  
3 MAYBE THEY COULD GET TOGETHER WITH SOUTHERN CALIFORNIA EDISON  
4 AND PG&E. IF THIS COULD WORK, THE CITY OF LOS ANGELES COULD  
5 PLAY LANDLORD OR WHOEVER OWNS THE AQUEDUCT OUTRIGHT. THE  
6 SOUTHERN CALIFORNIA EDISON AND PG&E COULD GENERATE POWER, SELL  
7 IT TO CALIFORNIA RESIDENTS AND OUTSIDE THE GRID. AND IF THAT'S  
8 POSSIBLE, THEN THEY COULD CUT A CHECK TO THE CITY OF LOS  
9 ANGELES FOR BILLIONS OF DOLLARS OR DEPENDING HOW MUCH THEY  
10 MAKE. NOW, IF THAT WORKS, YOU WOULD HAVE THE FUNDS EVENTUALLY  
11 TO REPAIR THE INFRASTRUCTURE, THE PIPELINES, THE --  
12 EVERYTHING. EVERYTHING THAT YOU NEVER HAD THE MONEY FOR AND  
13 YOU DIDN'T KNOW WHERE TO GET, POSSIBLY YOU CAN GET IT NOW. BUT  
14 THE THING IS IT'S NOT -- IT'S GOING TO TAKE A FEW ENGINEERS TO  
15 LOOK AT IT. IT'S GOING TO TAKE A FEW OFFICIALS TO SEE WHAT THE  
16 POSSIBILITIES ARE. I TALKED TO A COMPANY YESTERDAY IN CORONA  
17 AND THEY MAKE SUCH GENERATORS BUT THEY USE TURBINE TECHNOLOGY.  
18 AND THE GENERATORS THEMSELVES ARE ABOUT THE SIZE OF THIS  
19 LITTLE AREA RIGHT HERE. BUT IF THEY COULD BE INSTALLED SIDE BY  
20 SIDE AND REPLACED AT WILL OR WHENEVER THEY'RE WORN OUT OR THEY  
21 NEED REPAIR, IT WOULD BE EASY, COST-EFFECTIVE AND WHO KNOWS  
22 WHERE THIS COULD GO. I'M JUST THROWING A ROPE WHERE I CAN, AND  
23 I HOPE IT TAKES OFF. THANK YOU VERY MUCH.  
24



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1    **SUP. MOLINA, CHAIR:** THANK YOU, SIR. ALL RIGHT. THAT CONCLUDES  
2    PUBLIC COMMENT. SO IF YOU WILL READ US INTO CLOSED SESSION,  
3    PLEASE.

4

5    **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
6    NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
7    CONVENE IN CLOSED SESSION TO DISCUSS ITEM NO. CS-1, CONFERENCE  
8    WITH LABOR NEGOTIATORS, WILLIAM T FUJIOKA AND DESIGNATED STAFF  
9    AS INDICATED ON THE POSTED AGENDA. THANK YOU.

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter  
2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the Los  
5 Angeles County Board of Supervisors August 17, 2010,  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as archived  
9 in the office of the reporter and which have been provided to  
10 the Los Angeles County Board of Supervisors as certified by  
11 me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor  
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 23rd day of August 2010, for the County records to be used  
17 only for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22